City of West Allis

2017 Budget & Action Plan

as recommended by

Mayor Dan Devine

October 4, 2016

CITY AT THE CENTER
WEST ALLIS

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Honorable City of West Allis Common Council Members:

I am pleased to present to you the Mayor's Recommended Budget and Action Plan for your consideration and review. The 2017 Budget as recommended herein has been prepared in accordance with Chapter 65.90 of the Wisconsin Statutes and Chapter 1, Section 1.04 of the City of West Allis Revised Municipal Code. The recommended budget presents the total budget for the City including expenditures, revenues, staff authorizations, fund balances, debt analysis, tax levy and tax rate.

Challenges

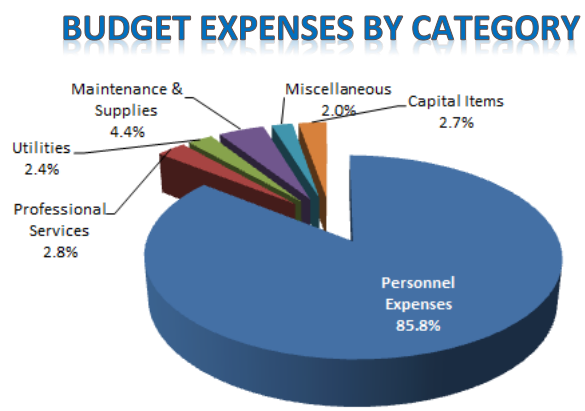
As you are aware, we are facing structural challenges and limitations which impede our ability to provide the high quality services that our citizens know and expect. The challenges and limitations include expenditure restraint program (ERP), levy limits, personnel costs (current and legacy), and growing capital needs. Currently, all of these challenges restrict our budget capacity.

Last year the ERP limited our increase in expenditures to ~$394,000. Final allowable ERP increase for 2017 will be published in late October 2016 as well as final growth and valuation figures. As a result, all figures presented below are estimates. As further information becomes available, and as the budget process moves along over the next two months, these figures will be updated. If we do not comply with this limit, we will be excluded from the state program and face an additional $1.5 million budget gap.

Additionally, personnel costs continue to grow. Personnel costs are more than 85% of our general fund budget (Figure 1). We currently have ~580 regular positions, over 169 other positions[1] and close to 550 retirees to whom we provide benefits. Our Other Post-Employment Benefits (OPEB)[2] liability is more than $158 million.

Further, our capital needs continue to increase. Our aboveground and belowground infrastructure is deteriorating at an accelerated rate along with our equipment and we are not able to keep pace with recommended replacement cycles.

Figure 1



And lastly, increasingly complex societal problems; neighborhood blight and code enforcement issues; and the ability to continue to attract, develop and retain highly motivated, committed and trained employees impact our ability to maintain and improve the quality of life for members of our community.

1 Includes library aides, poll workers, seasonal and other part-time non-benefitted positions.

2 These are benefits provided to retired employees.

Budget Structure

Operations Budget: The operating budget, or General Fund budget, contains the funds which provide the basic government programs and services. The primary sources of revenue for this fund are state shared revenue, state transportation aids, expenditure restraint program proceeds, fees, and property taxes.

Capital Improvement Program Budget: The CIP budget accounts for the allocation and disbursement of funds for the city's infrastructure, equipment and facilities projects. These include the following systems: city sewerage, streets, street lights, traffic control, underground conduit and wired communications, water storage and distribution, technology equipment, city buildings, bridges, alleys, sidewalks, parking, parks, bike and pedestrian infrastructure.[3]

Other Fund Budgets: The City has several additional funds used to account for revenues and expenditures that are restricted by law or set aside for a special purpose. Funds fit into one of five categories: Special Revenue, Capital Projects, Debt Service, Enterprise (Utilities) or Internal Service.

Other Additional Information: The budget document also includes summary information on the city's fund balances (reserves), outstanding debt, staffing levels, and tax levy and tax rates.

Program/Department Services: Department service information is outlined on the Services and Objectives page for each department. Further information is available on www.westalliswi.gov under the "Department" heading.

- Analyze – Review current processes and structure to ensure the most efficient operation of service delivery (external and internal); lean, continuous improvement and innovation.
- Allocate – Repurpose resources (human and capital) to new areas of need based on savings from streamlining and technological improvement, differing service needs; not more with less, change use of resources to fit current and future state.
- Align – Provide delivery of services in a manner consistent with needs and wants of citizens and customers (internal and external).

Operating Budget Process

The budget process for 2017 began in June 2016. Departments were advised of the goals listed in Figure and given instructions for the process. Due to the aforementioned expenditure restraints, levy limits, increasing personnel costs, and rising capital costs, they were advised that spending should be no more than the 2016 Budget, and savings (time, cost, etc.) should be used to fund innovations/initiatives and alternative methods of service delivery. With great appreciation, I am able to report that many departments were able to comply with this request.[4] To provide departments additional flexibility in preparing their budgets and offer superior information regarding actual program expenditures, department budgets now include the fringe benefits - cost of health insurance, dental insurance and life insurance, as well as the cost of social security, Medicare, and pension fringe benefits.

*3 *The Capital Improvement Committee was restructured earlier in 2016 to assist in focusing and identifying critical and future needs and funding sources to accomplish them. The committee will recommend a 5 year capital improvement plan and annual plan; establish priority criteria; monitor progress; review conditions, replacement cycles, preservation levels; biannual status report of approved Capital Projects. This will work in conjunction with the annual budget process. This was a recommendation provided in the management communication report for the 2015 CAFR by Schneck (our auditing firm).*

[4] **This is due in part to the costs savings which continue to be realized through the change of health care networks approved last year. We continue to work diligently to address known issues which have arisen from the transition and strive to resolve them.*

Additionally, each department was asked to complete a budget questionnaire which included the following questions:

1. How has your department's operations improved in the past year?
2. What new technology or tool has your staff started using in the past year?
3. What succession plans or tools exist for your department?
4. Identify efficiency opportunities/lean project initiatives for implementation/completion in 2017.
5. Provide status report for capital projects approved in 2016 budget.

In order to afford opportunities for additional clarity, engagement and feedback with all city staff, we held four Employee Town Hall Meetings at City Hall, Public Works, Library, and the Police Department. Interim Finance Director Kris Moen, City Administrator Rebecca Grill, and I presented information regarding the budget process, challenges, and answered inquiries from employees in attendance. Several employees provided cost saving ideas for future consideration and review.

As stated previously, many of the departments were able to comply with the request of maintaining the 2016 level of spending for the 2017 budget. Despite this, we faced an initial $1.8 million dollar budget gap from requested budgets to available budget capacity. We worked diligently with departments to close the gap and the proposed budget I present to you provides a modest general fund increase of $589,718 - a 1% rise in operating expenses. This general fund increase and an increase in debt service expenditures, offset by minor increases in non-tax levy revenues, combine for an overall levy increase of $723,985. While final property valuations are not yet available, the fiscal impact on the residential taxpayer with a $150,000 home is estimated to be ~$30.00.

Budget Highlights – Operating Budget (as recommended)

The recommended operating budget preserves the current level of city services and is cognizant of taxpayers' ability to pay. It provides opportunities to analyze current operations together with reallocation and alignment strategies for increased effectiveness and efficiency of operations. It also includes recommendations made by the Capital Improvement Committee.

Sustainability

- Budget capacity from 2016 health insurance network change continues to provide flexibility in 2017 budget (2016 actual premium rates were better (lower) than budgeted amounts, so even projecting modest increase for 2017 premiums does not require an increase to budgeted health insurance expenses).
- Priority Based budgeting implementation.
- Succession planning process for CFE Department (more information under Quality of Life and Safety Focus).
- Lean Training Continuous improvement initiative.
- Design/Planning for remodeling of front City Hall Lobby and meeting areas for Shared Administrative/Citizen Central.[5]
- Facilities Study, Inventory Audit and Water Reservoir Study.

5 A committee will be analyzing the possibility of the shared administrative/citizen central portion of this initiative.

- ***Funding changes***
    - Transfer of general fund expenses to Communications and Creative Services Department. Allows Creative Services Division (formerly Print Shop) to fund staff, city newsletter, and other expenses totaling approximately $275,000 in the Communications Fund.[6]
    - Reduce funding for replacement vehicles/equipment in the operating budget. The City no longer has the annual operating budget capacity in the annual operating budget due to ERP limitations, (more detail in capital highlights). As a result, the department request for DPW equipment was reduced by $1 million.
    - Provide limited funding of ~$600,000 in the DPW operating budget but is insufficient under current conditions.
    - Fund tourism development and tourism promotion through allocation of 70% of Room Taxes due to Room Tax Law Change.
    - Continue to carefully strategize use of reserves to fund one-time capital expenditure needs such as building and facilities maintenance and technology upgrades as a responsible alternative to debt financing or putting off these projects altogether.

- ***Quality of Life and Safety Focus***
    - Implement of body worn cameras for police officers starting in July 2017.
    - Construct Police Training Facility (funding to construct house for simulation training in capital budget).
    - Install IT Network Security Firewall.
    - Rewire of Buildings-Facilities phone lines.
    - Upgrade Police and Fire file server.
    - Complete transition of knowledge to current staff through partial year funding for continued Limited Term Employee (LTE) in CFE department (3 months).
    - Create a LTE CFE Deputy Director to implement an essential succession plan to ensure continuity of critical technology services, networks and infrastructure provided and maintained in the City of West Allis.
    - Streamline code enforcement process to reduce investigation and processing time.
        - Explore creating a Division of Code Enforcement in the newly-named Department of Building Safety (formerly Building Inspection and Neighborhood Services) with current department employees.
            a. Code Enforcement Staff would investigate and process complaints and violations instead of multiple staff from various departments verifying complaints; other departments would complete the clean up or abatement of issue.
            b. Work with departments for possible spring 2017 implementation.
- ***Employee Recruitment and Retention Opportunities***
    - Maintain funding levels that were previously funded in 2016 for raises and bonuses for possible implementation of compensation study salary recommendations.
    - Provide additional funding to expand tuition reimbursement program to include tuition repayment program for new employees to assist in recruiting efforts.
    - Develop and implement a Pay for Performance Plan and an updated Performance Review process (which includes new metrics and is completed electronically).
    - Implement electronic recruitment testing and onboarding process.
    - Provide funding for implementation of a total rewards statement for employees.[7]

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6 Change is budget neutral from overall citywide perspective but provided much needed budget capacity in General Fund for Expenditure Restraint purposes.

7 A Total rewards statement outlines for each employee their base pay, incentives, employee benefits and other rewards. Helps to attract and retain employees, highlights the benefits provided and provides employees personal information to use in lieu of contacting HR for information.

Budget Highlights – Capital Budget (as recommended)

Due to the restructuring of the Capital Improvement Committee, the committee had a very compressed schedule to complete recommendations for the 2017 budget process. The committee met on September 21, 2016 and provided the following recommendations for the 2017 Capital Improvement Program Budget for Construction, Open Space and Parks, Facilities and other requests not previously included in this recommended budget document. [8]

Streets, Sewers, Water Mains and Sanitary Sewers

- $2.75 million bond funding for street construction and $293,000 Other Construction; Enterprise Funds $6.4 million.
- Fiscal Impact - Debt Service expenditures will increase approximately $200,000 in 2017. Requests for additional construction funding for the city to meet its aging infrastructure needs have been made for 2018 and future years, and are under consideration by the Capital Improvement Committee.

Open Space and Parks

- $250,000 funding available for 2017 with priorities to be evaluated in near future.

Facilities - Repair, Maintenance and Replacement

- $600,000 funding available for 2017 with priorities to be evaluated in near future.

Capital Equipment Requests--Police, Fire, PW

Public Works

- $1.6 million equipment request for 2017.
- Reduced by $1 million (pending implementation of Fleet audit recommendations and consideration of operational changes that may impact equipment needs).
- Allows for annual replacement of approximately $600,000 in 2017 budget. Emergencies will have to come from contingency fund.
- Average age of PW fleet is 15+ years. Additional funding will eventually be needed or significant operational changes that reduce the need for city owned equipment will need to be instituted.
- Sustained cuts to PW equipment replacement funds have provided a short term solution to a budget problem in the last two years, but they don't address the overall issue of the department's equipment needs.

8 Appropriate funding has been included in the 2017 recommended budget to facilitate the recommendations made.

Fire

- Unexpected failures prompting the need to replace one Ladder Truck ($1.4 million) and one Engine ($565,000), as well as refurbishment of two existing Engines ($205,000).
- On-hand Equipment Replacement Funds have been exhausted due to the replacement of one Fire Engine in 2016, as well as the planned replacement of three ambulances (two in late 2016, one in early 2017).
- Salary savings due to cyclical staff turnover in 2016 and 2017 will be repurposed towards equipment replacement but won't provide sufficient funding.
- Debt financing for replacement equipment will be required.
- Fiscal Impact-Debt service expenditures increase by approximately $180,000 in 2018 and remain at that level. That's approximately a $7.50 increase on the average tax bill (5 cents on the tax rate) to fund replacement of fire apparatus.

Other Capital Requests- Recommended for Approval by Capital Improvement Committee and not previously discussed in 2017 Recommended Budget

- Communications AV Enhancements to City Hall Conference Rooms, Art Gallery & Council Chambers.
- Morgan Avenue Gate Replacement.
- City Website Redesign.

Levy, Tax Rates and Property Values

Tax Levy

The tax levy is the amount of money that each taxing jurisdiction (county, municipality, school district, technical college district, tax increment finance district, special district and the state) expects to receive from property taxes.

Tax Rates

Municipal tax rates are based on the total value of all taxable property in each municipality, also known as the tax base. To calculate a tax rate (also known as a mill rate), each government divides the levy by the total property value (tax base) in its jurisdiction and multiplies the result by 1,000. This calculation allows property tax payments to be distributed evenly among taxpayers according to individual property values.

Equalized Value

Because local assessors are responsible for determining the property values for their jurisdictions, total assessed value across municipalities and counties is not a uniform measure. To bring all values to a uniform level comparable across jurisdictions, the state equalizes assessed values by using tools such as market sales analysis, random appraisals, and local assessors' reports. Equalized values, calculated yearly, are meant to reflect fair market value (the most probable selling price).

Source - Property Values and Taxes in Southeast Wisconsin by Public Policy Forum, September 2015 p.6

Note: The assessed value is important for maintaining equity among individual taxpayers within the municipality while the equalized value maintains equity between municipalities and counties. https://revenue.wi.gov/pubs/slf/pb060.pdf

The City of West Allis budget process determines the tax levy; however, the assessed values and subsequent equalized values used to determine the tax rate and measure the impact on property owners are controlled by outside factors. In other words, even if the levy adopted by the Common Council remains the same, the tax rates could go up or down depending on equalized and assessed values. Estimated tax impacts are provided but are subject to change until final values are available in November.

Demographics

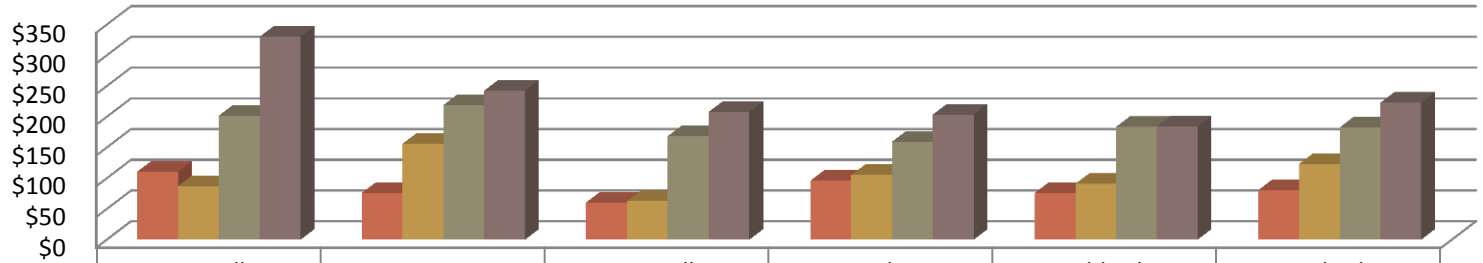
Source: 2010-2014 American Community Survey Five Year Estimates (US Census Bureau)

	West Allis	Milw Cty	Wisconsin	La Crosse	Janesville	Eau Claire	Oshkosh	Waukesha
Median* Household Income	$ 44,475	$ 43,385	$ 52,738	$ 40,340	$ 49,392	$ 43,295	$ 42,860	$ 58,126
Poverty	13.9%	21.9%	13.3%	23.5%	15.0%	18.5%	18.9%	12.2%
Median Age	37.9	34	38.8	28.8	36.9	30.5	33.1	34.1
Occupied Housing Units	27,294	381,446	2,293,250	20,749	25,581	27,255	25,987	28,466
Vacant Housing Units	1,962	36,303	342,352	1,482	1,559	1,415	2,144	1,175
Owner Occupied	55.1%	50.7%	67.7%	50.2%	66.9%	53.4%	54.6%	58.9%
Renter Occupied	44.9%	49.3%	32.3%	49.8%	33.1%	46.6%	45.4%	41.1%
Median Housing Value	$ 145,500	$ 154,400	$ 165,900	$ 129,000	$ 129,200	$ 138,600	$ 115,300	$ 194,400
Population	60,411	947,735	5,686,986	51,320	63,575	63,883	66,083	70,718

(*Median = "Middle Value", 50% of values above, 50% below)

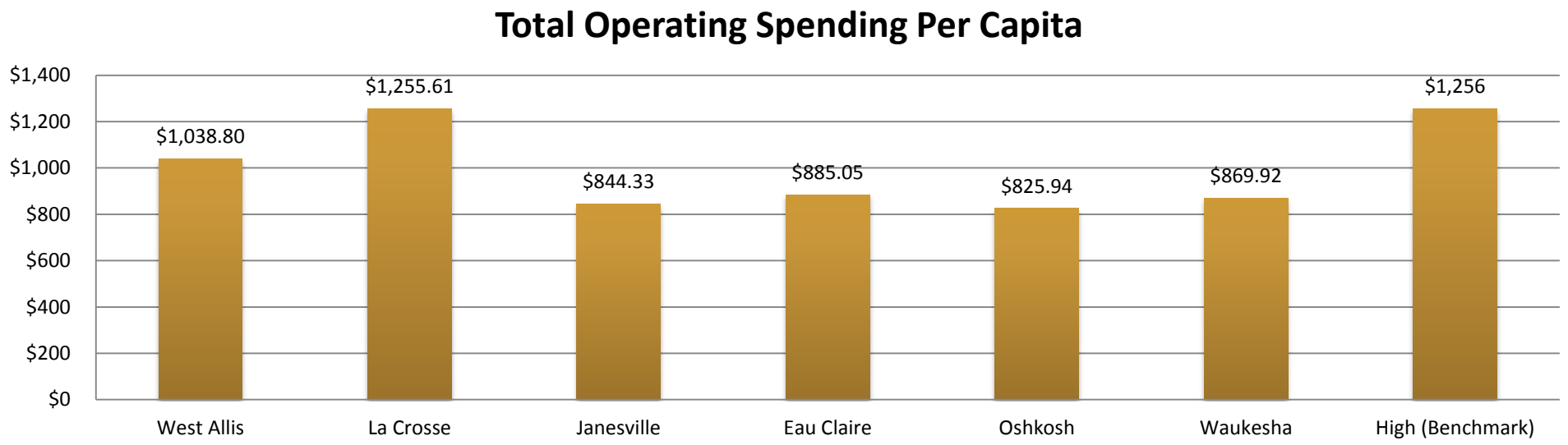
Municipal Comparisons

Municipal Comparisons Per Capita Spending by Category



	West Allis	La Crosse	Janesville	Eau Claire	Oshkosh	Waukesha
General Government	$110.87	$76.04	$60.68	$96.22	$76.32	$80.93
Street Maintenance	$87.49	$156.12	$62.92	$105.34	$91.09	$123.43
Fire-Ambulance	$202.09	$219.03	$168.52	$159.55	$183.82	$182.95
Police	$330.36	$242.60	$207.79	$203.78	$184.17	$223.03

Source: MunicipalFacts16 Wisconsin Taxpayers Alliance



Source: MunicipalFacts16 Wisconsin Taxpayers Alliance

Summary

- Non-tax levy general fund revenue increased by $77,000 or 0.32%.
- $600,000 General Fund Reserves included in the 2017 Budget as property tax stabilization.
- Staffing levels for authorized positions remain consistent (this is something that continually needs to be analyzed prior to filling open positions).
- Expenditure Restraint Program (ERP) Limit is not known at this time. Final numbers will be available at the end of October. Estimating that the ERP will allow for a budget increase of approximately 1%, which would amount to approximately $600,000. The recommended budget with a general fund operating increase of $589,718 currently falls within that estimate.
- State Tax Levy Limit based on net new construction in 2015 of $24,657,200 or 0.66% (last year's net new construction was $26,374,000 or 0.71%).
- Total Net Levy increase = $723,985 or 1.83%, (allowable due to debt levy capacity).
- Assessed Value (including TIF) = Estimate from City Assessor: 3,748,119,000, an increase of $16,489,200 from 2015.
- Tax Rate ~ $11.01 (from $10.81), $0.20 per $1,000 of assessed valuation or 1.85%.
- Tax Rate Effect ~Additional Taxes of $30.00 per $150K Single Family Residence.

Going Forward

While I look forward to continuing to work with you on providing the high level of services that our residents have come to expect, please know that this becomes exceedingly difficult with the current budgeting structure and limitations placed on municipalities. It is imperative that we continue to analyze our current operations and methods of delivering services. Simply put, we are not on a sustainable course. Even if the ERP limit would increase, we would still have levy limit constraints. We would need $75 million per year of net new construction annually for our levy to increase by a modest 1% ($700,000/year). That is implausible. Additionally, we have an obligation to our taxpayers to shield them from large increases. We must implore our employees, specifically our Department Heads, to look at delivering services differently and possibly adjust some service levels. We also must continue to engage with our state and federal officials on issues that affect our ability to operate.

Thank you to all departments for their participation in the budget process. I would like to especially thank the Finance Department Interim Director, Kris Moen, for the countless hours she has dedicated to ensure the accurate and timely completion. Thank you also to the Common Council for their dedication to the citizens of West Allis.

Sincerely,

Mayor Dan Devine

City of West Allis

Recommended 2017 Budget - Fact Sheet

	Budget Year 2016	Tax Rate	Budget Year 2017	Tax Rate *	Change *
Total General Fund Expenditures	**$ 57,621,784**	**$ 9.25**	**$ 58,211,502**	**$ 9.35**	**1.02%**
General Government	$ 9,614,248	$ 1.54	$ 9,538,206	$ 1.53	-0.79%
Public Safety	$ 31,708,828	$ 5.09	$ 32,286,279	$ 5.19	1.82%
Engineering & Public Works	$ 11,626,476	$ 1.87	$ 11,874,417	$ 1.91	2.13%
Health, Culture, Recreation	$ 4,672,232	$ 0.75	$ 4,512,600	$ 0.72	-3.42%
*** Assessed Value**	**$ 3,731,629,800**		**$ 3,748,119,000**		**0.44%**
General Fund Tax Levy	$ 33,631,139	$ 9.25	$ 34,158,048	$ 9.35	1.57%
Health Fund Tax Levy	$ 2,000,000	$ 0.54	$ 2,000,000	$ 0.53	0.00%
Parking Fund Tax Levy	$ 43,000	$ 0.01	$ 43,000	$ 0.01	0.00%
Debt Fund Tax Levy	$ 3,802,118	$ 1.02	$ 3,999,194	$ 1.07	5.18%
TID Levy	$ 877,692		$ 1,058,693		20.62%
Total Levy /Total Tax Rate	**$ 40,353,949**	**$ 10.81**	**$ 41,258,935**	**$ 11.01**	**2.24%**
Taxes on $150K home:	$ 1,621.50		$ 1,651.50		1.85%
Change in Taxes:			$ 30.00		
Total Employees (FTE, All Funds)	580.55		580.15		0.0%
Projected Fund Balance	$ 6,214,373		$ 6,412,820		3.2%
Fund Balance as % of Gen Fund Exp	10.8%		11.0%		0.2%

*** ESTIMATED**

City of West Allis
2017 Recommended Budget

2017 Budget Overview

Revenues and Expenditures

CITY OF WEST ALLIS
REVENUE SUMMARY-ALL FUNDS
2017 BUDGET

	2014 Actual Revenues	2015 Actual Revenues	2016 Budgeted Revenues	2016 Estimated Revenues	2017 Budgeted Revenues	$ Change	% Change
Taxes							
Real Estate & Personal Property	$ 33,397,071	$ 33,441,003	$ 33,631,139	$ 33,631,139	$ 34,158,048	$ 526,909	1.57%
Mobile Home/Trailer	$ 73,399	$ 71,075	$ 90,000	$ 90,000	$ 80,000	$ (10,000)	-11.11%
Hotel/Motel	$ 64,510	$ 70,839	$ 55,000	$ 55,000	$ 55,000	$ -	0.00%
State Sales Tax	$ 390	$ 346	$ -	$ -	$ -	$ -	0.00%
Tax Equiv. - Medical Office Buildings	$ 363,631	$ 276,700	$ 364,338	$ 364,338	$ 296,100	$ (68,238)	-18.73%
Tax Equiv. - Parking Structures	$ 116,308	$ 120,582	$ 117,369	$ 117,369	$ 120,400	$ 3,031	2.58%
Tax Equiv. - Women's Pavilion	$ 143,957	$ 155,777	$ 145,270	$ 145,270	$ 155,400	$ 10,130	6.97%
Tax Equiv. - Laboratory Equip - hosp	$ 72,645	$ 123,031	$ 73,023	$ 73,023	$ 128,100	$ 55,077	75.42%
Other Tax Equivalent (Holie,Beths.)	$ 171,304	$ 171,781	$ 171,200	$ 171,200	$ 171,200	$ -	0.00%
Tax Equiv. - Voluntary PILOT	$ -	$ 172,284	$ -	$ -	$ -	$ -	0.00%
Tax Delinquencies & Penalties	$ 411,643	$ 334,884	$ 377,500	$ 377,500	$ 377,500	$ -	0.00%
Total Taxes	**$ 34,814,857**	**$ 34,938,301**	**$ 35,024,839**	**$ 35,024,839**	**$ 35,541,748**	**$ 516,909**	**1.48%**
Intergovernmental Grants & Aids							
State Shared Revenues	$ 7,268,863	$ 7,181,455	$ 7,287,347	$ 7,287,347	$ 7,280,986	$ (6,361)	-0.09%
Expenditure Restraint Program	$ 1,548,237	$ 1,621,354	$ 1,470,598	$ 1,470,599	$ 1,498,668	$ 28,070	1.91%
Exempt Computer Equipment	$ 177,631	$ 206,182	$ 206,200	$ 189,550	$ 192,000	$ (14,200)	-6.89%
Fire Insurance Premiums Tax Rebates	$ 166,003	$ 152,707	$ 152,000	$ 162,269	$ 160,000	$ 8,000	5.26%
Municipal Services Payment	$ (111,686)	$ (111,233)	$ 83,000	$ 203,000	$ 203,000	$ 120,000	144.58%
State Fair - Expo Center	$ 120,000	$ 120,000	$ 120,000	$ -	$ -	$ (120,000)	-100.00%
State Fair Service Contract	$ 230,000	$ 230,000	$ 30,000	$ 59,510	$ 30,000	$ -	0.00%
Transportation/Highway Aids	$ 2,208,565	$ 2,336,369	$ 2,260,785	$ 2,260,785	$ 2,260,785	$ -	0.00%
Milwaukee County Library	$ 264,667	$ 268,304	$ 240,000	$ 282,425	$ 260,000	$ 20,000	8.33%
Misc Intergovernmental Grants & Aids	$ -	$ 112	$ -	$ -	$ -	$ -	0.00%
Total Grants & Aids	**$ 11,872,280**	**$ 12,005,249**	**$ 11,849,930**	**$ 11,915,485**	**$ 11,885,439**	**$ 35,509**	**0.30%**
Licenses, Permits, Fees							
Malt Beverage & Liquor	$ 99,042	$ 93,283	$ 99,950	$ 95,000	$ 99,950	$ -	0.00%
All Other Licenses	$ 135,916	$ 143,959	$ 152,050	$ 152,050	$ 152,050	$ -	0.00%
Bldg., Plumbg, & Electrical Permits	$ 900,490	$ 780,223	$ 717,400	$ 717,400	$ 737,700	$ 20,300	2.83%
Planning & Development Fees	$ 41,898	$ 37,150	$ 34,000	$ 37,878	$ 34,000	$ -	0.00%
Overnight Parking Permits	$ 376,104	$ 378,992	$ 375,000	$ 375,000	$ 380,000	$ 5,000	1.33%
Fire Inspection Fee	$ 89,589	$ 89,569	$ 90,000	$ 90,000	$ 90,000	$ -	0.00%
Landlord Tenant Fee	$ 15,505	$ 15,250	$ 20,000	$ 38,800	$ 40,000	$ 20,000	100.00%
All Other Permits	$ 77,785	$ 62,495	$ 61,450	$ 69,060	$ 61,450	$ -	0.00%
Total Licenses, Permits, Fees	**$ 1,736,329**	**$ 1,600,920**	**$ 1,549,850**	**$ 1,575,188**	**$ 1,595,150**	**$ 45,300**	**2.92%**
Penalties and Forfeitures							
Court Fines & Costs	$ 1,205,816	$ 1,083,895	$ 1,130,000	$ 1,130,000	$ 1,130,000	$ -	0.00%
Parking Violations	$ 912,005	$ 953,582	$ 1,050,000	$ 1,024,920	$ 1,050,000	$ -	0.00%
Total Penalties and Forfeitures	**$ 2,117,821**	**$ 2,037,477**	**$ 2,180,000**	**$ 2,154,920**	**$ 2,180,000**	**$ -**	**0.00%**

CITY OF WEST ALLIS
REVENUE SUMMARY-ALL FUNDS
2017 BUDGET

	2014 Actual Revenues	2015 Actual Revenues	2016 Budgeted Revenues	2016 Estimated Revenues	2017 Budgeted Revenues	$ Change	% Change
Charges for Services							
General Government	$ 122,499	$ 93,411	$ 95,115	$ 95,115	$ 97,115	$ 2,000	2.10%
HIDTA Admin Fees	$ 92,000	$ 94,000	$ 94,000	$ 96,000	$ 96,000	$ 2,000	2.13%
Resident & Non- Resident Ambulance Fee	$ 1,507,481	$ 1,708,095	$ 1,355,000	$ 1,355,000	$ 1,705,000	$ 350,000	25.83%
Milwaukee County Paramedic Aid	$ 47,711	$ 100,710	$ 150,000	$ 150,000	$ 100,000	$ (50,000)	-33.33%
MMSD Tunnel Rescue Admin Fee	$ 1,729	$ 1,000	$ -	$ -	$ -	$ -	
Police	$ 267,682	$ 299,806	$ 257,800	$ 257,800	$ 87,800	$ (170,000)	-65.94%
Fire	$ 74,312	$ 64,208	$ 45,000	$ 45,000	$ 59,000	$ 14,000	31.11%
Health	$ 267,225	$ 235,744	$ 248,310	$ 248,310	$ 253,310	$ 5,000	2.01%
Village of West Milw.-Health Servs. Agrmnt.	$ 70,483	$ 71,791	$ 71,000	$ 71,000	$ 76,700	$ 5,700	8.03%
Senior Center	$ 6,821	$ 6,844	$ 6,700	$ 6,700	$ 9,000	$ 2,300	34.33%
Public Works Services	$ 317,758	$ 206,616	$ 195,000	$ 195,000	$ 199,000	$ 4,000	2.05%
Public Works Equipment Earnings	$ 658,456	$ 581,277	$ 418,000	$ 418,000	$ 450,000	$ 32,000	7.66%
City Engineer	$ -	$ -	$ -	$ -	$ -	$ -	
Finance	$ -	$ -	$ -	$ -	$ -	$ -	
Center for Excellence	$ 5,163	$ 4,765	$ 4,500	$ 1,500	$ 4,500	$ -	0.00%
Print Shop	$ 64,748	$ 65,586	$ 55,000	$ 55,000	$ 55,000	$ -	0.00%
City Attorney	$ (6,202)	$ 2,761	$ 25,000	$ 5,000	$ 25,000	$ -	0.00%
Administrative	$ 104,699	$ 47,174	$ 100,000	$ 100,000	$ 100,000	$ -	0.00%
Library	$ 84,537	$ 76,529	$ 90,000	$ 90,000	$ 90,000	$ -	0.00%
City Clerk/Treasurer	$ 2,693	$ 2,494	$ 2,700	$ 2,700	$ 2,700	$ -	0.00%
Total Charges For Services	**$ 3,689,797**	**$ 3,662,811**	**$ 3,213,125**	**$ 3,192,125**	**$ 3,410,125**	**$ 197,000**	**6.13%**
Miscellaneous Revenue							
Interest on Investment	$ 710,741	$ 841,570	$ 780,000	$ 780,000	$ 780,000	$ -	0.00%
Interest on Special Assessments	$ 3,271	$ 2,014	$ 2,490	$ 2,490	$ 2,490	$ -	0.00%
Rental of City Property	$ 96,427	$ 96,978	$ 80,000	$ 80,000	$ 90,000	$ 10,000	12.50%
Green Market Rentals	$ 106,236	$ 102,142	$ 105,000	$ 105,000	$ 105,000	$ -	0.00%
Other Sales	$ 99,884	$ 78,061	$ 101,550	$ 78,000	$ 101,550	$ -	0.00%
Hospital Transaction	$ -	$ -	$ -	$ -	$ -	$ -	
Annual Hospital Base Payment	$ 250,000	$ 255,000	$ 250,000	$ 250,000	$ 250,000	$ -	0.00%
Annual Hospital Supplemental Payment	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ -	0.00%
Donations	$ -	$ 3,250	$ -	$ 10,000	$ -	$ -	
Total Miscellaneous Revenue	**$ 1,316,559**	**$ 1,429,015**	**$ 1,369,040**	**$ 1,355,490**	**$ 1,379,040**	**$ 10,000**	**0.73%**
Transfers and Reserve Funds Applied							
Beloit Rd Housing Incentive Payment	$ 120,000	$ 120,000	$ 120,000	$ 120,000	$ 120,000	$ -	0.00%
Tax Equivalent-Water Utility	$ 806,620	$ 884,559	$ 815,000	$ 815,000	$ 900,000	$ 85,000	10.43%
Storm Water Administrative Support	$ 300,000	$ 325,000	$ 300,000	$ 300,000	$ 300,000	$ -	0.00%
Solid Waste Administrative Support	$ 100,000	$ 108,333	$ 100,000	$ 100,000	$ 100,000	$ -	0.00%
Sanitary Sewer Administrative Support	$ 50,000	$ 16,667	$ 50,000	$ 50,000	$ 50,000	$ -	0.00%
Cable Administrative Support	$ 350,000	$ 350,000	$ 350,000	$ 350,000	$ 50,000	$ (300,000)	-85.71%
Internal Service Fund - Liability Insurance	$ 100,011	$ 105,736	$ 100,000	$ 100,000	$ 100,000	$ -	0.00%
Operating Transfers	$ -	$ 442,539	$ -	$ -	$ -	$ -	
General Fund Applied	$ -	$ -	$ 600,000	$ -	$ 600,000	$ -	0.00%
Reserves Applied	$ -	$ -	$ -	$ 2,500,000	$ -	$ -	
Total Transfers & Reserve Funds Applied	**$ 1,826,631**	**$ 2,352,833**	**$ 2,435,000**	**$ 4,335,000**	**$ 2,220,000**	**$ (215,000)**	**-8.83%**
Total General Fund Revenue	**$ 57,374,273**	**$ 58,026,606**	**$ 57,621,784**	**$ 59,553,048**	**$ 58,211,502**	**$ 589,718**	**1.02%**

CITY OF WEST ALLIS
REVENUE SUMMARY-ALL FUNDS
2017 BUDGET

	2014 Actual Revenues	2015 Actual Revenues	2016 Budgeted Revenues	2016 Estimated Revenues	2017 Budgeted Revenues	$ Change	% Change
Special Revenue Funds							
Communications	$ 688,121	$ 708,559	$ 720,000	$ 720,000	$ 750,000	$ 30,000	4.17%
Tourism	$ -	$ -	$ -	$ -	$ 178,000	$ 178,000	
Community Development Block Grant Program	$ 1,495,584	$ 1,642,793	$ 1,388,186	$ 1,358,692	$ 1,363,492	$ (24,694)	-1.78%
Housing Assistance Programs	$ 3,321,119	$ 4,052,026	$ 3,857,764	$ 3,665,829	$ 3,434,594	$ (423,170)	-10.97%
Federal & State Health Grants	$ 667,711	$ 757,653	$ 970,623	$ 1,033,265	$ 943,687	$ (26,936)	-2.78%
Police & Fire Grants & Info. Tech. Jnt Vnt.	$ 1,769,626	$ 2,014,229	$ 1,700,934	$ 1,777,249	$ 1,730,149	$ 29,215	1.72%
FIRE First Ring Industrial Rdvlpmnt Enterprise	$ 2,298,669	$ 2,707,504	$ 1,016,000	$ 1,016,000	$ 1,000,000	$ (16,000)	-1.57%
Total Special Revenue Funds	**$ 10,240,830**	**$ 11,882,764**	**$ 9,653,507**	**$ 9,571,035**	**$ 9,399,922**	**$ (253,585)**	**-2.63%**
Capital Projects Funds							
Capital Improvements-Construction	$ 5,567,312	$ 4,467,301	$ 5,270,000	$ 5,209,000	$ 4,666,000	$ (604,000)	-11.46%
Capital Improvements-Capital Accumulation Fund	$ -	$ -	$ -	$ 2,657,870	$ 427,075	$ 427,075	
Capital Improvements-Buildings & Facilities	$ -	$ -	$ -	$ 600,000	$ -	$ -	
Capital Improvements-Misc Non-Operating Initiatives	$ -	$ -	$ -	$ 591,000	$ 2,015,000	$ 2,015,000	
Capital Improvements-Parks & Open Space Fund	$ -	$ -	$ -	$ 250,000	$ -	$ -	
TIF Projects	$ 1,059,300	$ 2,835,406	$ 9,700,000	$ 217,000	$ 5,900,000	$ (3,800,000)	-39.18%
Total Capital Projects Fund	**$ 6,626,612**	**$ 7,302,707**	**$ 14,970,000**	**$ 9,524,870**	**$ 13,008,075**	**$ (1,961,925)**	**-13.11%**
Debt Service Revenues							
Real Estate & Personal Property	$ 3,781,184	$ 3,790,078	$ 3,802,118	$ 3,802,118	$ 3,999,196	$ 197,078	5.18%
Hospital & TIF Financing Sources & Refunding	$ 4,060,991	$ 5,631,420	$ 3,842,985	$ 4,047,629	$ 4,428,441	$ 585,456	15.23%
Total Debt Service	**$ 7,842,175**	**$ 9,421,498**	**$ 7,645,103**	**$ 7,849,747**	**$ 8,427,637**	**$ 782,534**	**10.24%**
Enterprise Funds							
Parking System	$ 71,392	$ 65,862	$ 66,017	$ 69,000	$ 66,017	$ -	0.00%
Beloit Rd Public Housing	$ 494,468	$ 599,221	$ 412,525	$ 353,342	$ 402,525	$ (10,000)	-2.42%
Storm Sewer Program	$ 4,066,987	$ 3,919,065	$ 3,956,908	$ 3,890,179	$ 4,321,885	$ 364,977	9.22%
Water Utility	$ 7,620,668	$ 7,982,955	$ 7,974,040	$ 7,753,300	$ 9,332,960	$ 1,358,920	17.04%
Sanitary Sewer Utility	$ 7,493,069	$ 7,652,856	$ 7,600,025	$ 7,604,958	$ 7,736,025	$ 136,000	1.79%
Solid Waste Fund	$ 2,380,604	$ 2,168,489	$ 2,183,600	$ 2,320,265	$ 2,183,200	$ (400)	-0.02%
Total Enterprise Funds	**$ 22,127,188**	**$ 22,388,448**	**$ 22,193,115**	**$ 21,991,044**	**$ 24,042,612**	**$ 1,849,497**	**8.33%**
Internal Service Funds							
Employee Health Insurance Revenues	$ 16,169,780	$ 16,115,439	$ 14,365,600	$ 13,900,000	$ 14,290,000	$ (75,600)	-0.53%
Liability Insurance Pool Revenues	$ 100,011	$ 105,736	$ 100,011	$ 90,000	$ 90,000	$ (10,011)	-10.01%
Total Internal Service Revenues	**$ 16,269,791**	**$ 16,221,175**	**$ 14,465,611**	**$ 13,990,000**	**$ 14,380,000**	**$ (85,611)**	**-0.59%**
TOTAL ALL CITY REVENUE	**$ 120,480,869**	**$ 125,243,198**	**$ 126,549,120**	**$ 122,479,744**	**$ 127,469,748**	**$ 920,628**	**0.73%**

CITY OF WEST ALLIS
EXPENDITURE SUMMARY-ALL FUNDS
2017 BUDGET

EXPENDITURES	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2017 Request	Mayoral/CC Additions/ Deletions	2017 Budget	Change	% Change
GENERAL GOVERNMENT									
Common Council	$ 263,392	$ 275,112	$ 249,888	$ 251,271	$ 247,328	$ -	$ 247,328	$ (2,560)	-1.02%
Mayor	$ 129,353	$ 128,813	$ 121,642	$ 123,140	$ 121,872	$ -	$ 121,872	$ 230	0.19%
City Attorney	$ 675,653	$ 683,669	$ 693,164	$ 701,696	$ 874,200	$ -	$ 874,200	$ 181,036	26.12%
Municipal Court	$ 479,217	$ 493,900	$ 409,376	$ 412,668	$ 412,391	$ -	$ 412,391	$ 3,015	0.74%
City Assessor	$ 536,182	$ 548,388	$ 539,428	$ 564,633	$ 530,220	$ -	$ 530,220	$ (9,208)	-1.71%
Administration	$ 134,560	$ 237,310	$ 412,961	$ 494,825	$ 210,650	$ -	$ 210,650	$ (202,311)	-48.99%
Center for Excellenceenter for Excellence	$ 1,246,325	$ 1,848,584	$ 1,624,539	$ 1,807,660	$ 1,860,183	$ -	$ 1,860,183	$ 235,644	14.51%
Purchasing/Central Services	$ 515,645	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
Human Resources	$ 461,176	$ 466,165	$ 464,439	$ 551,056	$ 462,977	$ -	$ 462,977	$ (1,462)	-0.31%
Finance	$ 515,710	$ 845,230	$ 857,775	$ 866,248	$ 852,865	$ -	$ 852,865	$ (4,910)	-0.57%
City Clerk	$ 643,140	$ 523,813	$ 529,915	$ 613,111	$ 516,945	$ -	$ 516,945	$ (12,970)	-2.45%
Promotion, Celebrations, Awards	$ 100,816	$ 119,331	$ 121,575	$ 128,575	$ 68,225	$ -	$ 68,225	$ (53,350)	-43.88%
General Fringe Benefits *, Workers Comp, Insurance	$ 1,307,604	$ 938,226	$ 2,884,946	$ 3,155,371	$ 2,734,750	$ -	$ 2,734,750	$ (150,196)	-5.21%
Other General Government	$ 780,125	$ 1,237,582	$ 704,600	$ 1,077,708	$ 645,600	$ -	$ 645,600	$ (59,000)	-8.37%
TOTAL GENERAL GOVERNMENT	$ 7,788,900	$ 8,346,123	$ 9,614,248	$ 10,747,962	$ 9,538,206	$ -	$ 9,538,206	$ (76,042)	-0.79%
PUBLIC SAFETY									
olice Fire Co ission	$ 24,826	$ 21,862	$ 20,000	$ 22,750	$ 45,000	$ -	$ 45,000	$ 25,000	125.00%
olice	$ 17,412,223	$ 17,927,840	$ 17,586,272	$ 17,642,092	$ 17,915,211	$ -	$ 17,915,211	$ 328,939	1.87%
Fire	$ 12,175,674	$ 11,959,242	$ 12,647,736	$ 14,091,417	$ 12,716,015	$ -	$ 12,716,015	$ 68,279	0.54%
il ing afety	$ 1,181,656	$ 1,157,014	$ 1,145,658	$ 1,160,049	$ 1,257,680	$ -	$ 1,257,680	$ 112,022	9.78%
lanning	$ 428,118	$ 406,759	$ 309,162	$ 360,075	$ 352,373	$ -	$ 352,373	$ 43,211	13.98%
TOTAL PUBLIC SAFETY	$ 31,222,498	$ 31,472,717	$ 31,708,828	$ 33,276,383	$ 32,286,279	$ -	$ 32,286,279	$ 577,451	1.82%
PUBLIC WORKS									
Engineering	$ 1,206,070	$ 1,192,264	$ 1,301,786	$ 1,323,528	$ 1,297,636	$ -	$ 1,297,636	$ (4,150)	-0.32%
Public Works	$ 9,983,989	$ 9,485,771	$ 10,324,690	$ 11,783,867	$ 10,576,781	$ -	$ 10,576,781	$ 252,091	2.44%
TOTAL PUBLIC WORKS	$ 11,190,059	$ 10,678,036	$ 11,626,476	$ 13,107,395	$ 11,874,417	$ -	$ 11,874,417	$ 247,941	2.13%
HEALTH, CULTURE, RECREATION									
Health Department	$ 1,937,402	$ 2,040,427	$ 2,047,201	$ 2,130,612	$ 2,043,347	$ -	$ 2,043,347	$ (3,854)	-0.19%
Senior Center	$ 223,403	$ 220,568	$ 238,383	$ 241,783	$ 218,268	$ -	$ 218,268	$ (20,115)	-8.44%
Library	$ 2,096,030	$ 2,088,412	$ 2,386,648	$ 2,462,353	$ 2,250,985	$ -	$ 2,250,985	$ (135,663)	-5.68%
TOTAL HEALTH, CULTURE, RECREATION	$ 4,256,835	$ 4,349,407	$ 4,672,232	$ 4,834,748	$ 4,512,600	$ -	$ 4,512,600	$ (159,632)	-3.42%
TOTAL GENERAL FUND EXPENDITURES	$ 54,458,292	$ 54,846,283	$ 57,621,784	$ 61,966,488	$ 58,211,502	$ -	$ 58,211,502	$ 589,718	1.02%

** City paid fringe benefit expenses for social security, medicare, pension, as well as health, dental, and life insurance are included in departmental budgets. General fringe benefits includes cost of miscellaneous benefit programs not specifically attributable to individual departments*

CITY OF WEST ALLIS
EXPENDITURE SUMMARY-ALL FUNDS
2017 BUDGET

EXPENDITURES	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2017 Request	Mayoral/CC Additions/ Deletions	2017 Budget	Change	% Change
SPECIAL REVENUE FUND EXPENDITURES									
Communications	$ 756,256	$ 729,773	$ 720,961	$ 720,961	$ 779,303	$ -	$ 779,303	$ 58,342	8.09%
Tourism	$ -	$ -	$ -	$ -	$ -	$ -	$ 178,000	$ 178,000	
Community Development Programs	$ 1,504,434	$ 1,725,179	$ 1,388,286	$ 1,358,692	$ 1,363,492	$ -	$ 1,363,492	$ (24,794)	-1.79%
Housing Assistance Programs	$ 3,082,845	$ 3,818,434	$ 3,734,459	$ 3,734,459	$ 3,434,594	$ -	$ 3,434,594	$ (299,865)	-8.03%
Federal & State Health Grants	$ 667,711	$ 757,653	$ 1,033,265	$ 1,033,265	$ 943,687	$ -	$ 943,687	$ (89,578)	-8.67%
Police & Fire Grants, IT Joint Ventures	$ 1,813,221	$ 1,991,796	$ 1,704,434	$ 1,704,434	$ 1,716,434	$ -	$ 1,716,434	$ 12,000	0.70%
FIRE: First Ring Industrial Redevelopment Enterprise	$ 517,947	$ 858,539	$ 1,500,000	$ 1,500,000	$ 1,500,000	$ -	$ 1,500,000	$ -	0.00%
TOTAL SPECIAL REVENUE FUND EXPENDITURES	$ 8,342,414	$ 9,881,374	$ 10,081,405	$ 10,051,811	$ 9,737,510	$ -	$ 9,915,510	$ (165,895)	-1.65%
CAPITAL PROJECTS FUND EXPENDITURES									
Capital Improvements-Construction	$ 5,409,319	$ 5,897,358	$ 5,120,000	$ 5,120,000	$ 4,666,000	$ -	$ 4,666,000	$ (454,000)	-8.87%
Capital Improvements-Capital Accumulation Fund	$ -	$ -	$ -	$ -	$ 225,000	$ -	$ 225,000	$ 225,000	
Capital Improvements-Buildings & Facilities	$ -	$ -	$ -	$ -	$ 600,000	$ -	$ 600,000	$ 600,000	
Capital Improvements-Misc Non-Operating Initiatives	$ -	$ -	$ -	$ -	$ 2,606,000	$ -	$ 2,606,000	$ 2,606,000	
Capital Improvements-Parks & Open Space Fund	$ -	$ -	$ -	$ -	$ 250,000	$ -	$ 250,000	$ 250,000	
TID Improvements	$ 5,435,091	$ 4,589,895	$ 13,400,000	$ 13,400,000	$ 7,067,826	$ -	$ 7,067,826	$ (6,332,174)	-47.26%
TOTAL CAPITAL PROJECTS FUND EXPENDITURES	$ 10,844,410	$ 10,487,253	$ 18,520,000	$ 18,520,000	$ 15,414,826	$ -	$ 15,414,826	$ (3,105,174)	-16.77%
DEBT SERVICE FUND EXPENDITURES									
General Debt Service Expenditures	$ 3,924,636	$ 4,061,700	$ 3,922,120	$ 3,922,120	$ 4,059,196	$ -	$ 4,059,196	$ 137,076	3.49%
Hospital & TID Debt Service Expenditures	$ 3,902,611	$ 5,515,712	$ 3,842,983	$ 3,842,983	$ 4,368,440	$ -	$ 4,368,440	$ 525,457	13.67%
TOTAL DEBT SERVICE FUND EXPENDITURES	$ 7,827,247	$ 9,577,412	$ 7,765,103	$ 7,765,103	$ 8,427,636	$ -	$ 8,427,636	$ 662,533	8.53%
ENTERPRISE FUND EXPENDITURES									
Parking System	$ 76,664	$ 104,526	$ 124,335	$ 124,335	$ 123,245	$ -	$ 123,245	$ (1,090)	-0.88%
Beloit Rd Public Housing	$ 310,632	$ 270,945	$ 330,120	$ 330,120	$ 318,607	$ -	$ 318,607	$ (11,513)	-3.49%
Storm Sewer Program	$ 2,691,742	$ 2,823,769	$ 2,993,945	$ 2,993,945	$ 3,084,879	$ -	$ 3,084,879	$ 90,934	3.04%
Water Utility	$ 7,752,898	$ 7,734,987	$ 8,122,343	$ 8,122,343	$ 8,160,419	$ -	$ 8,160,419	$ 38,076	0.47%
Sanitary Utility	$ 5,932,608	$ 5,915,596	$ 6,048,838	$ 6,048,838	$ 6,140,335	$ -	$ 6,140,335	$ 91,497	1.51%
Solid Waste Fund	$ 1,821,052	$ 1,815,940	$ 2,036,362	$ 2,036,362	$ 2,075,080	$ -	$ 2,075,080	$ 38,718	1.90%
TOTAL ENTERPRISE FUND EXPENDITURES	$ 18,585,596	$ 18,665,763	$ 19,655,943	$ 19,655,943	$ 19,902,565	$ -	$ 19,902,565	$ 246,622	1.25%
INTERNAL SERVICE FUND EXPENDITURES									
Health Insurance Fund	$ 16,852,415	$ 15,755,793	$ 14,365,600	$ 14,365,600	$ 14,414,400	$ -	$ 14,414,400	$ 48,800	0.34%
Liability Insurance Fund	$ 100,011	$ 105,736	$ 100,011	$ 100,011	$ 90,000	$ -	$ 90,000	$ (10,011)	-10.01%
TOTAL INTERNAL SERVICE FUND EXPENDITURES	$ 16,952,426	$ 15,861,529	$ 14,465,611	$ 14,465,611	$ 14,504,400	$ -	$ 14,504,400	$ 38,789	0.27%
TOTAL ALL CITY EXPENDITURES	$ 117,010,385	$ 119,319,614	$ 128,109,846	$ 132,424,956	$ 126,198,439	$ -	$ 126,376,439	$ (1,733,407)	-1.35%

CITY OF WEST ALLIS
2017 BUDGET
SUMMARY OF FUND BALANCES
ESTIMATED AS OF 12/31/2016

	Balance 1/1/2016	2016 Estimated Revenues (Expenses)	Transfers In		Transfers Out		Balance 12/31/2016	Resvrs To Be Used in 2017 Budget	Resvrs Re-tained for Apprtd./Re-strctd.purp.	Unapprtd./ Unrestr. Balance 1/1/2017
GENERAL FUND										
Unrestricted Fund Balance										
Unassigned - General Fund Balance	$3,184,561	$59,553,128	$12,242	5	$100,000	1	$3,345,250			$3,345,250
		-$58,605,315	$600,000	7	$1,696,111	2				
			$1,999,028	9	$50,000	4				
			$2,308,106	10	$600,000	6				
			$1,696,111	2	$750,000	1				
			$25,000	18	$800,000	11				
			$0	8	$600,000	12				
			$0		$800,000	13				
			$10,460,500	3	$500,000	17				
			$68,500	14	$10,460,500	3				
			$0	16	$300,000	15				
			$0	20	$50,000	19				
			$0	23	$0	22				
			$0	25	$100,000	22				
					$1,150,000	23				
Assigned for Contingency Fund	$3,029,812	$0	$50,000	4	$12,242	5	$3,067,570	$0		$3,067,570
Assigned for Liability Insurance	$1,200,000	$0	$0		$0		$1,200,000		$1,200,000	
Assigned for Land & Bldg. Acquisition	$1,000,000	$0	$0		$0		$1,000,000		$1,000,000	
Assigned for Capital Projects related to public access, green initiatives & internal rehabs.	$515,000	$0	$0		$3,280		$511,720		$511,720	
Assigned for Capital Replacements such as boilers/carpet/roofs/chillers	$1,540,200	$0	$800,000	13	$1,651,335	20	$688,865		$688,865	
Assigned for Post Retirement Benefits	$8,500,000	$0	$750,000	1	$0		$9,250,000		$9,250,000	
Assigned for 27th Payroll	$2,111,357	$0	$100,000	1	$0		$2,211,357		$2,211,357	
Assigned for Workers' Comp. Ins.	$1,500,000	$0	$0		$0		$1,500,000		$1,500,000	
Assigned for Gen'l Fund to be Applied to Reduce Tax Levy	$1,590,000	$0	$600,000	6	$600,000	7	$1,590,000		$1,590,000	
Assigned for Cap. Accum -General	$2,188,795	$0	$1,150,000	23	$2,657,870	8	$680,925		$680,925	
Assigned for Safety, Productivity/Oper. Improvmnts	$235,500	$0	$300,000	15	$68,500	14	$467,000	$150,000	$317,000	
Assigned for Computer/Technology Improvements	$361,399		$500,000	17	$25,000	18	$836,399	$100,000	$736,399	
Assigned for Community & Econ Dev Investments	$440,000		$0		$10,000	16	$430,000		$430,000	
Assigned for Strategic Plan Implementation	$97,500	$0	$50,000	19	$57,108	19	$90,392		$90,392	
Assigned for Dental Insurance	$50,000	$0	$0		$0		$50,000		$50,000	
Assigned for Tax Refund	$200,000	$0	$0		$0		$200,000		$200,000	
Assigned for Parks & Open Space Plan	$250,000		$100,000	22	$250,000	21	$100,000		$100,000	
Assigned for "Zombie Properties"	$100,000		$0		$0		$100,000		$100,000	
Committed Fund Balance										
for Carry-overs	$1,999,028	$0	$800,000	11	$1,999,028	9	$800,000		$800,000	
for Encumbrances	$2,308,106	$0	$600,000	12	$2,308,106	10	$600,000		$600,000	
Non-Spendable Fund Balance										
for Receivables	$10,460,500	$0	$10,460,500	3	$10,460,500	3	$10,460,500		$10,460,500	
for Inventory/Prepaid Items	$1,696,111	$0	$1,696,111	2	$1,696,111	2	$1,696,111		$1,696,111	
Total for General Fund	***$44,557,870***	***$947,813***	***$35,126,098***		***$39,755,691***		***$40,876,089***	***$250,000***	***$34,213,269***	***$6,412,820***

FUND BALANCE NOTATIONS

1. Transfer to Reserved for 27th Payroll & OPEB liab funding
2. Transfer to Reserved Inventory/Prepaids
3. Transfer to Reserve for Receivables-Misc Recv, Beloit Rd Loans, Development Loans
4. Transfer to replenish Contingency Fund
5. Transfer from Contingency Fund
6. Transfer to 2017 and Future Tax Levy Reduction
7. Transfer in-2016 Tax Levy Reduction $600,000
8. Transfer to Reserve for new CIP-Capital Accumulation Fund
9. Rev 2015 Transfer to Reserve for Carry-overs
10. Rev 2015 Transfer to Reserve for Encumbrances
11. 2016 Transfer to Reserve for Carry-overs
12. 2016 Transfer to Reserve for Encumbrances
13. Transfer to fund Reserve for Capital Replacements
14. Transfer to fund Comp Study and PD data conversion
15. Transfer to fund Reserve for Safety, Productivity, Oper Improvements
16. Transfer for art mural project
17. Transfer to fund Reserve for Computer/Technology Improvement Projects
18. Transfer for Code Enforcement, Complaint System
19. Transfer to fund Strategic Plan implementation & replenish reserve balance
20. Transfer to Capital Projects Fund for Various Building Maint projects
21. Transfer to CIP-Parks fund for park projects in 2017
22. Transfer to fund Parks & Open Space initiative
23. Transfer for Capital Accumulation-Equipment

CITY OF WEST ALLIS
2017 BUDGET
SUMMARY OF FUND BALANCES
ESTIMATED AS OF 12/31/2016

	Balance 1/1/2016	2016 Estimated Revenues (Expenses)	Transfers In	Transfers Out	Balance 12/31/2016	Resvrs To Be Used in 2017 Budget	Resvrs Re-tained for Apprtd./Re-strctd.purp.	Unapprtd./ Unrestr. Balance 1/1/2017
SPECIAL REVENUE FUNDS								
Restricted Fund Balances								
FIRE - First Ring Industrial Re-dvlpmnt Enterprise	$7,655,004	($484,000)	$0	$0	$7,171,004		$7,171,004	
Terchak Endowment Fund	$1,154,791	$0	$0	$0	$1,154,791		$1,154,791	
Component Units	$8,809,795	($484,000)	$0	$0	$8,325,795	$0	$8,325,795	$0
Certificate & Voucher Programs. Fnd Bal. (CDA)	$453,505	$0	$0	$0	$453,505		$453,505	
Rental Rehab Fund Balance	$351,347	$0	$0	$0	$351,347		$351,347	
First Home Buyer	$28,784	$0	$0	$0	$28,784		$28,784	
Library Endowment	$61,055	$0	$0	$0	$61,055		$61,055	
WI Act 102 - & other EMS Grant Fund Balance	$66,837	$0	$0	$0	$66,837		$66,837	
Centennial Fund	$0	$0	$0	$0	$0		$0	
Miscellaneous Grants (Block/Health/Police)	$0	$0	$0	$0	$0		$0	
Special Revenue Non-Component Units	$961,528	$0	$0	$0	$961,528	$0	$961,528	$0
Committed Fund Balances								
Information Technology Joint Venture	$68,398	$0	$0	$0	$68,398		$68,398	
Cable/Communications Fund Balance	$686,240	$79,039	$0	$0	$765,279		$765,279	
Special Revenue Non-Component Units	$754,638	$79,039	$0	$0	$833,677	$0	$833,677	$0
Total Special Revenue Non-Component Units	$1,716,166	$79,039	$0	$0	$1,795,205	$0	$1,795,205	$0
Total for Special Revenue Funds	***$10,525,961***	***($404,961)***	***$0***	***$0***	***$10,121,000***	***$0***	***$10,121,000***	***$0***
DEBT SERVICE FUND								
Debt Service Reserve Fund	$50,893	($19,002)	$0	$0	$31,891		$31,891	
Total for Debt Service Fund	***$50,893***	***($19,002)***	***$0***	***$0***	***$31,891***	***$0***	***$31,891***	***$0***
ENTERPRISE FUNDS - Retained Earnings								
Water Utility	$16,427,814	($131,348)	$0	$0	$16,296,466		$14,884,266	$1,412,200
Parking Utility	$1,058,811	($24,117)	$0	$0	$1,034,694		$905,726	$128,968
Solid Waste Fund	$3,913,627	($546,418)	$0	$0	$3,367,209		$335,585	$3,031,624
Storm Water Program	$36,042,531	$1,039,409	$0	$0	$37,081,940		$32,903,833	$4,178,107
Sanitary Sewer	$19,550,984	$1,434,561	$0	$0	$20,985,545		15,463,006.00	$5,522,539
Beliot Rd. Public Housing	$6,980,807	$77,222	$0	$0	$7,058,029		$0	$7,058,029
Total for Enterprise Funds	***$83,974,574***	***$1,849,309***	***$0***	***$0***	***$85,823,883***	***$0***	***$64,492,416***	***$21,331,467***
CAPITAL PROJECTS FUND								
Project Fund - TIDs	($2,258,213)	($2,382,411)	$0	$0	($4,640,624)		($4,640,624)	
Project Fund - Construction	($1,272,404)	$631,420	$0	$0	($640,984)		($640,984)	
Project Fund - Buildings & Facilities	$0	$0	$600,000	$0	$600,000		$600,000	
Project Fund - Capital Accumulation Fund	$0	$0	$2,657,870	$0	$2,657,870		$2,657,870	
Project Fund - Parks & Open Spaces	$0	$0	$250,000	$0	$250,000		$250,000	
Project Fund - Misc Non-Operating Projects	$0	$0	$591,000	$0	$591,000		$591,000	
Total for Capital Projects Fund	***($3,530,617)***	***($1,750,991)***	***$4,098,870***	***$0***	***($1,182,738)***	***$0***	***($1,182,738)***	***$0***
INTERNAL SERVICE FUND								
Health Insurance	$7,658,749	$458,000	$0	$0	$8,116,749		$3,160,261	$4,956,488
Internal Service Reserve - Liability Insurance	$3,339,465	$0	$0	$0	$3,339,465			$3,339,465
Total for Internal Service Fund	***$10,998,214***	***$458,000***	***$0***	***$0***	***$11,456,214***	***$0***	***$3,160,261***	***$8,295,953***
TOTAL OF ALL FUNDS	***$146,576,895***	***$1,080,168***	***$39,224,968***	***$39,755,691***	***$147,126,339***	***$250,000***	***$110,836,099***	***$36,040,240***

CITY OF WEST ALLIS
SUMMARY OF POSITIONS
2017

Department or Division	Benefitted 2016 Auth. (FTE)	Misc PT Non-Benefit 2016 Postions	2016 Dept Total	2017 POSTIONS BY FUNDING SOURCE: NON-BENEFITTED POSITIONS Gen Fund	BENEFITTED POSITIONS Gen Fund	BENEFITTED POSITIONS Other Funding Sources	BENEFITTED POSITIONS 2016 Adjustmts	BENEFITTED POSITIONS 2017 Position Changes	BENEFITTED POSITIONS 2017 Adjsmts. by Mayor/CC	2017 Auth. Postions	Misc PT Non-Benefit 2017 Postions
Alderpersons	10.00		10.00		10.00					10.00	0.00
Mayor	1.25		1.25		1.25					1.25	0.00
City Attorney	5.75	1.00	6.75	1.00	5.75					5.75	1.00
Municipal Court	2.75	1.00	3.75	1.00	2.75					2.75	1.00
City Assessor	5.75		5.75		5.50			(0.25)		5.50	0.00
City Administrative Office	1.75		1.75		1.75					1.75	0.00
Information Technology	10.00		10.00		10.00					10.00	0.00
Creative Services	1.75		1.75		0.00	0.00		(1.75)		0.00	0.00
Finance	11.80		11.80		9.00	3.05		0.25		12.05	0.00
Human Resources	4.50		4.50		4.50	1.00	1.00			5.50	0.00
Clerk	4.50	125.00	129.50	125.00	4.50					4.50	125.00
Police Department	160.55	11.00	171.55	11.00	160.55					160.55	11.00
Fire Department	106.00	0.50	106.50	0.50	106.00					106.00	0.50
Planning (Development)	12.50		12.50		3.16	9.34				12.50	0.00
Bldg Insp & Nghbrhd Srvcs	14.00	1.00	15.00	1.00	12.95	1.80		0.75		14.75	1.00
Health Department	37.75	0.45	38.20	0.45	24.50	12.85	(0.40)			37.35	0.45
Senior Center	2.20		2.20		2.20					2.20	0.00
Public Library	21.00	7.80	28.80	7.80	21.00					21.00	7.80
Public Works										0.00	0.00
Administration	4.50		4.50		4.50					4.50	0.00
Building & Electrical	29.50	3.00	32.50	3.00	28.50	1.00				29.50	3.00
Street & Sanitation	54.00	7.00	61.00	7.00	54.00					54.00	7.00
Forestry	16.00	10.00	26.00	10.00	16.00					16.00	10.00
Fleet Services	13.00	0.00	13.00		13.00					13.00	0.00
Inventory Services	3.50		3.50		3.50					3.50	0.00
Engineering	17.50	2.00	19.50	2.00	16.50	1.00				17.50	2.00
Water Utility	24.00		24.00			24.00				24.00	0.00
Communications & Creative Srvcs	4.75		4.75			4.75		1.75		4.75	0.00
			0.00								
TOTALS	**580.55**	**169.75**	**750.30**	**169.75**	**521.36**	**58.79**	**0.60**	**0.75**	**0.00**	**580.15**	**169.75**
					TOTAL 2017 BENEFITTED POSITIONS	**580.15**				**TOTAL 2017 POSITIONS**	**749.90**

NOTES FOR 2017:

1.) 0.75 FTE addition reflects shared clerical position between Assessor, BINS, Finance (Treasurer) and increase of 0.5 to FT Zoning Inspector in BINS (0.5FTE budgeted in 2016)
2.) 1.0 FTE adjustment reflects Wellness/Benefits position funded by Health Insurance Fund (was included in 2016 budget, but not reflected in this chart in 2016)
3.) (0.40) FTE adjustment for Health Dept reflects their reorganization which resulted in realignment of existing FTE & reallocation of salaries across various funding sources.
Net reduction of 0.40 FTE from 2016 Org Chart
4.) 1.75 FTE change reflects the move of 1.75 Creative Services (formerly Print Shop) FTE's from the General Fund to the Communications Fund

CITY OF WEST ALLIS
SUMMARY OF POSITIONS
2017

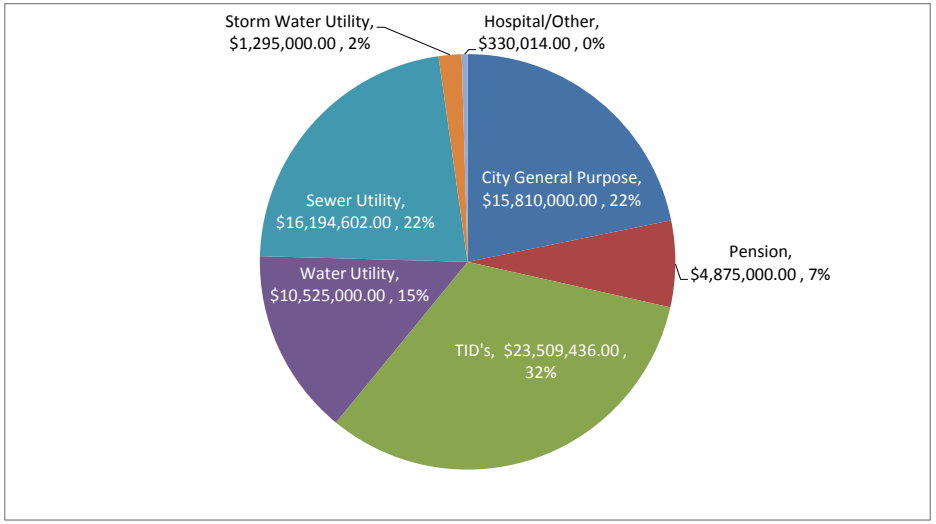
	2017 POSITIONS BY CLASSIFICATION							
Department or Division	**Police Assoc. Fire Assoc.**	**Labor Service**	**Admin. & Clerical**	**Nurses Engr.& Techn.**	**Prof. Superv. Conf.**	**Deputy & Asst. Service**	**Exec.& Mangrl. Service**	**Elected and Other**
Alderpersons								10.00
Mayor					0.25			1.00
City Attorney					5.75			1.00
Municipal Court			2.00					1.75
City Assessor			4.50				1.00	
City Administrative Office					0.75		1.00	
Information Technology			6.00		3.00		1.00	
Creative Services								
Finance			4.05		6.00	1.00	1.00	
Human Resources					4.50		1.00	
Clerk			3.50				1.00	125.00
Police Department	114.00	2.00	25.55		16.00	2.00	1.00	11.00
Fire Department	97.00				8.00		1.00	0.50
Planning (Development)			1.50		8.00	2.00	1.00	
Bldg Insp & Nghbrhd Srvcs			12.75		1.00		1.00	1.00
Health Department		0.50	6.00	27.55	1.30	1.00	1.00	0.45
Senior Center		0.50			1.70			
Public Library		2.00	8.50		9.50		1.00	7.80
Public Works								
Administration		2.00			1.00	1.00	0.50	
Building & Electrical		28.00				1.50		3.00
Street & Sanitation		50.00			3.00	1.00		7.00
Forestry		15.00				1.00		10.00
Fleet Services		12.00				1.00		
Inventory Services		3.00				0.50		
Engineering			4.00	9.00	1.00	3.00	0.50	2.00
Water Utility		18.00	3.00		2.00	1.00		
Communications & Creative Srvcs		0.75			3.00	1.00		
TOTALS	**211.00**	**133.75**	**81.35**	**36.55**	**75.75**	**17.00**	**13.00**	**181.50**

TOTAL 2017 POSITIONS	**749.90**

CITY OF WEST ALLIS
Schedule of General Obligation Indebtedness
For the Year Ending December 31, 2017

Year	Issue	Average Coupon	Final Maturity	Original Issue	Outstanding 1/1/2017	To Be Issued In 2017	To Be Retired In 2017	Outstanding 12/31/2017
1995	Milwaukee County	1.78%	1/1/2035	$400,000	$330,014	-	$34,140	$295,874
2006A	Gen. Oblig. Bonds	4.04%	4/1/2021	4,200,000	150,000	-	150,000	0
2006B	Gen. Oblig. Refunding Bonds	4.00%	4/1/2021	3,695,000	1,295,000	-	340,000	955,000
2006LR1	Taxable Land Recycling $1,647,200	1.00%	11/22/2026	144,426	72,213	-	7,221	64,992
2007A	Gen. Oblig. Bonds	4.00%	4/1/2022	4,955,000	410,000	-	410,000	0
2007LR1	Taxable Land Recycling $1,647,200	0.50%	2028	507,716	267,219	-	26,722	240,497
2008A	Gen. Oblig. Bonds	3.82%	7/15/2023	6,600,000	2,255,000	-	540,000	1,715,000
2008LR1	Taxable Land Recycling $1,647,200	0.50%	11/22/2026	345,902	182,054	-	18,205	163,849
2008LR2	Taxable Land Recycling $1,647,200	0.50%	11/22/2026	353,377	196,321	-	19,632	176,689
2008LR3	Taxable Land Recycling $1,647,200	0.50%	11/22/2026	50,697	28,165	-	2,816	25,349
2009A	Gen. Oblig. Notes	3.64%	4/1/2019	6,885,000	625,000	-	315,000	310,000
2009B	Gen. Oblig. Bonds	3.92%	4/1/2024	2,945,000	1,625,000	-	185,000	1,440,000
2009C	Taxable Corporate Purpose Bonds	5.71%	4/1/2024	7,105,000	1,785,000	-	590,000	1,195,000
2009D	State Trust Fund - TIF #7	4.50%	3/15/2019	177,372	68,464	-	21,820	46,644
2010A	Taxable Refunding	4.49%	4/1/2029	17,605,000	2,545,000	-	1,235,000	1,310,000
2010B	G.O. Rfnd Bonds	3.16%	4/1/2030	1,465,000	920,000	-	115,000	805,000
2010F	State Trust Fund - Sanitary Sewer	4.25%	3/15/2020	188,018	83,686	-	19,632	64,055
2010G	Clean Water Funds	2.40%	5/15/2030	1,554,765	1,210,916	-	73,799	1,137,117
2011A	Gen. Oblig. Notes	2.90%	4/1/2026	5,635,000	3,285,000	-	470,000	2,815,000
2012A	Taxable Refunding & GO Bonds	2.99%	4/1/2029	5,715,000	4,215,000	-	405,000	3,810,000
2012B	Gen. Oblig. Bonds	2.16%	4/1/2027	6,205,000	4,180,000	-	495,000	3,685,000
2013A	Gen. Oblig. Bonds & Refunding Bonds	1.97%	4/1/2028	8,140,000	6,420,000	-	750,000	5,670,000
2013B	Gen. Oblig Refunding Bonds	2.74%	4/1/2030	5,560,000	4,155,000	-	500,000	3,655,000
2014A	Gen. Oblig. Bonds		4/1/2029	6,800,000	5,665,000	-	565,000	5,100,000
2015A	Gen. Oblig. Bonds & Refunding Bonds		4/1/2030	8,355,000	7,875,000	-	970,000	6,905,000
2016A	Gen. Oblig. Bonds		4/1/2031	6,250,000	6,250,000	-	595,000	5,655,000
2016B	GO Taxable Refunding Bonds		4/1/2029	16,445,000	16,445,000	-	320,000	16,125,000
2017	Gen. Oblig. Bonds					7,000,000	0	7,000,000
2017	Gen. Oblig. Bonds - TIF					5,900,000	0	5,900,000
				$128,282,273	**$72,539,052**	**$12,900,000**	**$9,173,987**	**$76,265,065**
	General City Purpose:							
	Regular			$31,715,000	$15,810,000	$3,000,000	$2,940,000	$15,870,000
	Pension Bonds			10,680,000	4,875,000	0	580,000	4,295,000
	Total General City Purpose			***$42,395,000***	***$20,685,000***	***$3,000,000***	***$3,520,000***	***$20,165,000***
	TIF:							
	TIF #5 6 Points			31,342,118	16,495,971	0	1,544,596	14,951,375
	TIF #6 Lime Pit			1,765,000	1,730,000	0	105,000	1,625,000
	TIF #7 Summit			4,902,372	2,318,465	0	546,820	1,771,645
	TIF #9 Pioneer			2,200,000	975,000	0	240,000	735,000
	TIF #10 Truck Terminal			1,490,000	1,210,000	0	80,000	1,130,000
	TIF #11 84th Street			1,005,000	780,000	2,500,000	60,000	3,220,000
	TIF #12 Teledyne			0	0	1,000,000	0	1,000,000
	TIF #13 Home Juice			0	0	400,000	0	400,000
	TIF #14 68th & Mitchell			0	0	2,000,000	0	2,000,000
	TIF #15 The Market			0	0	0	0	0
	Total TIF			***$42,704,490***	***$23,509,436***	***$5,900,000***	***$2,576,416***	***$26,833,020***
	Utilities:							
	Sanitary Sewer			$25,082,783	$16,194,602	$2,500,000	$1,828,431	$16,866,171
	Storm Water Utility			1,500,000	1,295,000	0	75,000	1,220,000
	Water Utility			16,200,000	10,525,000	1,500,000	1,140,000	10,885,000
	Total Utilities			***$42,782,783***	***$28,014,602***	***$4,000,000***	***$3,043,431***	***$28,971,171***
	Hospital/Other Promissory Notes & G.O. Bonds			$400,000	$330,014	$0	$34,140	$295,874
	Total Debt			***$128,282,273***	***$72,539,052***	***$12,900,000***	***$9,173,987***	***$76,265,065***

CITY OF WEST ALLIS
OUTSTANDING DEBT BY PURPOSE
AS OF DECEMBER 31, 2015



CITY OF WEST ALLIS
STATEMENT OF DEBT LIMITATION MARGIN
AS OF DECEMBER 31, 2016

GENERAL CITY

Equalized Valuation of Taxable Property in City as of January 1, 2016			$3,735,583,600
Ratio of Legal Debt Limit			5%
Legal Debt Limit			***$186,779,180***
Present Debt			
General Obligation Bonds & Notes for City	8.46%	of Limit)	$15,810,000
General Obligation Bonds & Notes for Pension	2.61%	of Limit)	4,875,000
General Obligation Bonds for TIF's	12.59%	of Limit)	$23,509,436
General Obligation Bonds & Notes for Enterprise Funds	15.00%	of Limit)	$28,014,602
Total General Obligation Bonds & Notes for City Purposes	(38.66%	of Limit)	$72,209,038
Prommissory Notes & G.O. Bonds for Hospital/Other	0.18%	of Limit)	$330,014
Total City Purposes & Hospital	***(0.3884***	***of Limit)***	***$72,539,052***
Remaining Legal Debt Margin	***61.16%***		***$114,240,128***

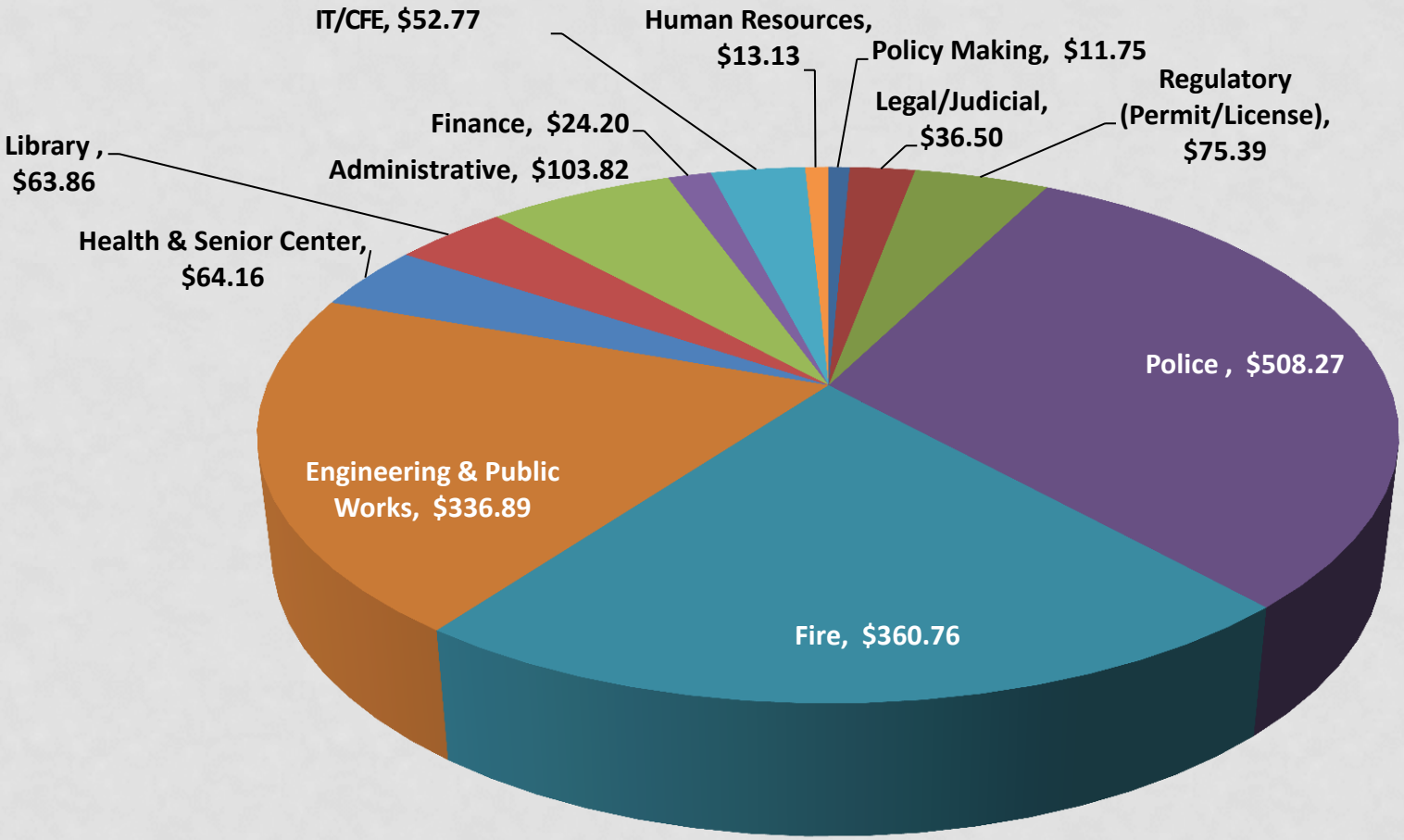
CITY OF WEST ALLIS
TAX LEVY SUMMARY
2017 BUDGET

	2014(2015) LEVY	2015(2016) LEVY	2016(2017) LEVY	2016(2017) INCREASE (DECREASE)	2016(2017) % INCREASE (DECREASE)
General Fund Expenditures	$57,227,199	$57,621,784	$58,211,502	$589,718	1.02%
Less: Exempt Computer Equipment	(177,600)	(206,200)	(192,000)	14,200	-6.89%
Less: Non-Tax Levy Revenues	(23,576,880)	(23,784,445)	(23,861,454)	(77,009)	0.32%
City of West Allis Levy - General Fund	***$33,472,719***	***$33,631,139***	***$34,158,048***	***$526,909***	***1.57%***
Health Insurance Fund Expenditures	$16,234,780	$14,365,600	$14,414,400	48,800	0.34%
Less: Other Revenues/Reserves	($14,234,780)	($12,365,600)	($12,414,400)	(48,800)	0.39%
City of West Allis Levy - Health Fund	***$2,000,000***	***$2,000,000***	***$2,000,000***	***$0***	***0.00%***
Parking Utility Expenditures	$62,305	$124,335	$123,245	($1,090)	-0.88%
Recover Prior Year Deficit/Utilize Reserves	0	(58,318)	(57,228)	1,090	-1.87%
Less: Non-Tax Levy Revenues	(19,305)	(23,017)	(23,017)	0	0.00%
City of West Allis Levy - Parking	***$43,000***	***$43,000***	***$43,000***	***$0***	***0.00%***
City of West Allis Levy Without Debt & TID (State Levy Limit)	***$35,515,719***	***$35,674,139***	***$36,201,048***	***$526,909***	***1.48%***
Debt Fund Expenditures - (General Only)	$4,015,078	$3,922,118	$4,059,194	$137,076	3.49%
Utilization of Fund Balance & Transfers	(225,000)	(120,000)	(60,000)	60,000	-50.00%
**** City of West Allis Levy - Debt Fund***	***$3,790,078***	***$3,802,118***	***$3,999,194***	***$197,076***	***5.18%***
City of West Allis Levy - With Debt, Without TID Levy	***$39,305,797***	***$39,476,257***	***$40,200,242***	***$723,985***	***1.83%***
Tax Increment Financing Districts - Levy	$944,785	$877,692	$1,058,693	$181,001	20.62%
Total City of West Allis Levy	***$40,250,582***	***$40,353,949***	***$41,258,935***	***$904,986***	***2.24%***

** State Levy Limit legislation, which began in 2005, has treated Debt Service expenditures differently than all other expenditures for purposes of calculating the levy limit. The ability to levy taxes sufficient to repay the City's debt obligations serves as a guarantee to bondholders and thereby reduces the risk of their investment. This allows the municipality to pay a lower interest rate when borrowing funds. In order to retain this guarantee, the legislation allowed debt expenditures to be excluded from the levy limit. All other expenditures fall under the levy limit.*

For 2017, the levy limit legislation allows for the city to increase its tax levy by an amount equal to "net new construction" as determined by the State Department of Revenue, plus any amount necessary to pay for Debt Service expenditures. The City's net new construction for the 2017 levy calculation was 0.659%. This allows for a levy increase of $254,623, plus any amount necessary to pay for Debt Service expenditures. Total Debt Service expenditures are $3,999,194. According to the levy limit legislation, the City could increase its tax levy by this full $3.9 million and remain compliant with the legislation. Of this $3.9 million of available levy capacity, the City used $469,362 for a total levy increase of $723,985 ($254,623 capacity from new growth/net new construction + $469,362 of debt levy capacity)

WHAT DOES $1,651.50 IN CITY TAXES SUPPORT?



CITY OF WEST ALLIS
Summary of City of West Allis Tax Levies &
Comparative Analysis of City of West Allis Tax Rates
2014(2015), 2015(2016) Actual and 2016(2017) Levy

	2014(2015) Rate	2015(2016) Rate	2016(2017) Rate	2016(2017) Increase (Decrease)	2016(2017) % Increase (Decrease)
Assessed Valuation (including TIF) *	$3,724,450,300	$3,731,629,800	3,748,119,000 (estimated)	$16,489,200	0.44%
Tax Rates/$1,000 Property Valuation					
General Fund Rate	$8.98	$8.99	$9.11	$0.12	1.33%
Health Insurance Rate	$0.54	$0.54	$0.53	($0.01)	-1.85%
Parking Utility Rate	$0.02	$0.02	$0.01	($0.01)	-50.00%
Debt Fund Rate	$1.02	$1.02	$1.08	$0.06	5.88%
Tax Increment Financing Rate	$0.25	$0.24	$0.28	$0.04	16.67%
Tax Rate/$1,000 Property Valuation	$10.81	$10.81	$11.01	$0.20	1.85%

Comparative Tax Rates Per $1,000 of Valuation

	Assessed	Equalized
2006 for 2007 (1)	$8.49	$8.37
2007 for 2008	$8.65	$8.22
2008 for 2009	$8.70	$8.25
2009 for 2010	$8.94	$8.76
2010 for 2011 (1)	$9.61	$9.53
2011 for 2012	$9.75	$10.18
2012 for 2013	$9.81	$10.71
2013 for 2014 (1)	$10.75	$10.87
2014 for 2015	$10.81	$10.84
2015 for 2016	$10.81	$10.84
2016 for 2017	$11.01	$11.04

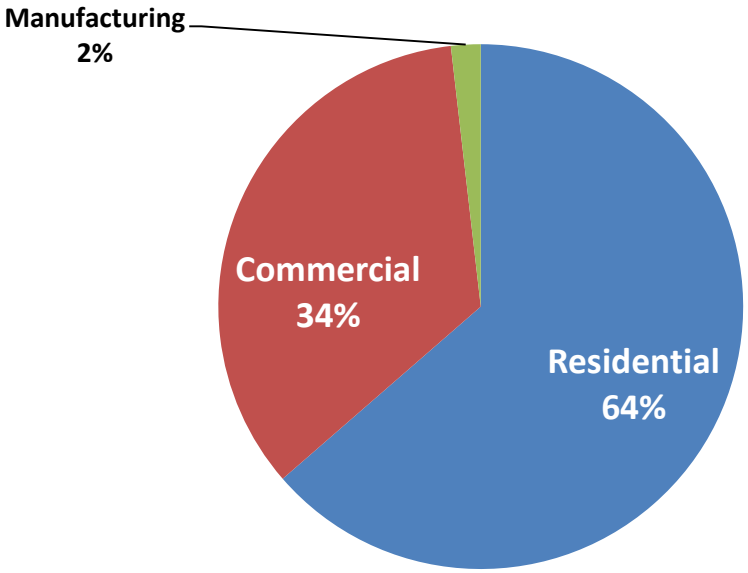
(1) Revaluation conducted this year.

* NOTE: Final Assessed Values for 2016(2017) are not available as of publication date. Estimates are used in the tax rate calculations above.

CITY OF WEST ALLIS
2016 EQUALIZED VALUES BY CLASS
Per Wisconsin Department of Revenue

CITY OF WEST ALLIS

	Real Estate	Personal Property	Total Value	% of Total
Residential	$ 2,376,286,800.00	$ -	$ 2,376,286,800.00	64%
Commercial	$ 1,176,979,500.00	$ 114,238,500.00	$ 1,291,218,000.00	35%
Manufacturing	$ 54,495,600.00	$ 13,583,200.00	$ 68,078,800.00	2%
	$ 3,607,761,900.00	**$ 127,821,700.00**	**$ 3,735,583,600.00**	



64% of Taxes are paid by Residential Properties in West Allis
34% of Taxes are paid by Commercial Properties in West Allis
2% of Taxes are paid by Manufacturing Properties in West Allis

Comparative Growth of the City of West Allis

Asst/Cal. Year	Population (State Est.)	Total Cost of All Construction Activity	Water Utility Customers	Assessed Valuation Incl.TIF Increment	Equalized Valuation Incl. TIF Increment	Assessed Valuation Excl. TIF Increment	Equalized Valuation Excl. TIF Increment	State Equalized Ratio*
2007/2008	60,410	$50,101,452	19,660	$4,235,273,400	$4,458,719,600	$4,119,316,505 +++	$4,326,783,300 +++	94.99%
2008/2009	60,370	$39,108,752	19,557	$4,248,794,100	$4,477,791,900	$4,157,286,928 ++++	$4,381,356,900 ++++	94.89%
2009/2010	60,600	$20,636,858	19,567	$4,275,500,000	$4,361,120,200	$4,164,045,970 *	$4,247,438,000 *	98.04%
2010/2011	60,411	$32,812,843	19,548	$4,080,024,300	(1) $4,112,421,800	(1) $3,970,499,834 **	$4,002,025,200 **	99.21%
2011/2012	60,365	$29,295,073	19,521	$4,079,339,700	$3,906,288,200	$3,970,722,059 ***	$3,802,189,600 ***	104.43%
2012/2013	60,300	$32,246,059	19,612	$4,083,973,400	$3,738,930,800	$3,936,707,600 ****	$3,638,962,200 ****	109.23%
2013/2014	60,300	$8,000,000 est.	19,542	$3,732,039,400	(1) $3,701,354,200	(1) $3,641,760,114	$3,611,817,200 *****	100.83%
2014/2015	60,272	$8,093,500	19,542	$3,724,450,300	$3,712,641,300	$3,637,027,913	$3,625,496,100	100.32%
2015/2016	60,329	$26,374,000	19,581	$3,731,629,800	$3,741,492,800	$3,650,467,518	$3,660,116,000	99.74%
2016/2017	60,164	$24,657,200	19,662	$3,748,119,000 est.	$3,735,583,600	$3,652,120,137 est.	$3,639,905,800	100.34%

(1) Revaluation conducted this year.
* Ratio as set by state

		Assessed	Equalized
2007	TIF #1	$24,487,453	$33,604,300
	TIF #2	$7,406,244	$8,838,000
	TIF #3	$12,413,724	$15,509,400
	TIF #5	$5,472,833	$5,697,900
	TIF #7	$66,176,641	$68,286,700
		$115,956,895 +++	$131,936,300 +++
2008	TIF #2	$8,283,992	$8,730,100
	TIF #3	$14,085,282	$14,843,800
	TIF #5	$12,534,305	$13,209,300
	TIF #7	$56,603,593	$59,651,800
		$91,507,172 ++++	$96,435,000 ++++
2009	TIF #2	$8,143,497	$8,306,300
	TIF #3	$14,118,152	$14,400,400
	TIF #5	$24,648,727	$25,141,500
	TIF #7	$57,376,930	$58,524,000
	TIF #9	$7,166,724	$7,310,000
		$111,454,030 *	$113,682,200 *
2010	TIF #2	$7,553,849	$7,614,000
	TIF #3	$12,162,848	$12,259,700
	TIF #5	$26,663,977	$26,876,300
	TIF #7	$52,532,092	$52,950,400
	TIF #9	$10,611,700	$10,696,200
		$109,524,466 **	$110,396,600 **
2011	TIF #2	$7,434,899	$7,119,500
	TIF #3	$12,449,423	$11,921,300
	TIF #5	$27,008,228	$25,862,500
	TIF #7	$51,207,392	$49,035,100
	TIF #9	$10,610,304	$10,160,200
		$108,710,246 ***	$104,098,600 ***

		Assessed	Equalized
2012	TIF #2	$7,384,275	$6,760,400
	TIF #3	$13,705,977	$12,548,000
	TIF #5	$26,002,689	$23,805,800
	TIF #7	$51,609,315	$47,249,000
	TIF #9	$10,491,822	$9,605,400
		$109,194,078 ****	$99,968,600 ****
2013	TIF #2	$7,360,059	$7,299,300
	TIF #3	closed in 2013	closed in 2013
	TIF #5	$24,910,239	$24,704,600
	TIF #7	$48,409,328	$48,009,700
	TIF #9	$9,592,387	$9,513,200
	TIF #12	$10,285	$10,200
		$90,272,012 *****	$89,537,000 *****
2014			
	TIF #2	$7,170,831	$7,148,100
	TIF #5	$23,735,640	$23,660,400
	TIF #7	$47,228,611	$47,078,900
	TIF #9	$9,281,221	$9,251,800
	TIF #12	$6,019	$6,000
		$87,416,303	$87,145,200
2015			
	TIF #2	closed in 2015	closed in 2015
	TIF #5	$23,213,280	$23,259,800
	TIF #7	$48,645,215	$48,742,700
	TIF #9	$9,355,551	$9,374,300
	TIF #12	$0	$0
		$81,214,046	$81,376,800
2016		(estimated)	
	TIF #5	$22,906,811	$22,830,200
	TIF #7	$49,279,914	$49,115,100
	TIF #9	$9,452,714	$9,421,100
	TIF #10	$5,687,722	$5,668,700
	TIF #11	$8,671,702	$8,642,700
	TIF #12	$0	$0
		$95,998,863	$95,677,800

GENERAL, DEBT, SPECIAL REVENUE, ENTERPRISE, CAPITAL PROJECTS & INTERNAL SERVICE FUNDS INDEX

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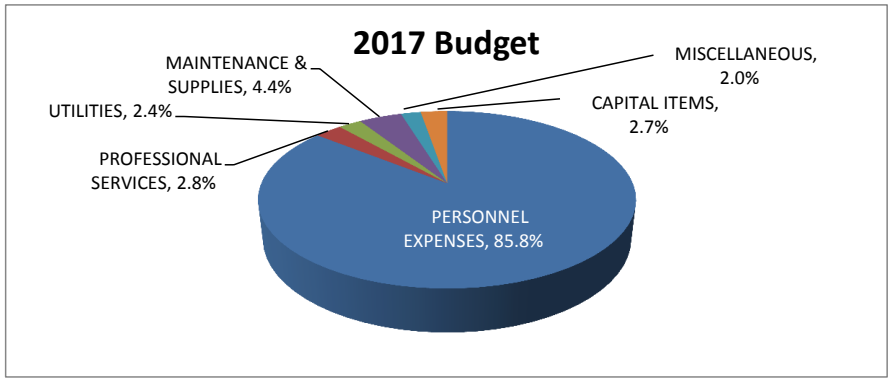
City of West Allis
2017 Recommended Budget

General Fund

Revenues and Expenditures

CITY OF WEST ALLIS
GENERAL FUND EXPENDITURES BY TYPE
2017 BUDGET

EXPENDITURES	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2017 Request	Mayoral Additions/ Deletions	2017 Budget	Change	% Change	% of Total
Salaries	$ 30,184,626	$ 30,899,793	$ 32,852,329	$ 33,615,492	$ 33,475,218	$ -	$ 33,475,218	$ 622,889	1.90%	
Overtime	$ 1,055,616	$ 1,168,270	$ 908,300	$ 912,800	$ 930,650	$ -	$ 930,650	$ 22,350	2.46%	
Fringe Benefits	$ 15,686,686	$ 15,322,368	$ 15,830,002	$ 16,280,002	$ 15,512,197	$ -	$ 15,512,197	$ (317,805)	-2.01%	
PERSONNEL EXPENSES	**$ 46,926,928**	**$ 47,390,431**	**$ 49,590,631**	**$ 50,808,294**	**$ 49,918,065**	**$ -**	**$ 49,918,065**	**$ 327,434**	**0.66%**	**85.8%**
Professional Services	$ 366,695	$ 448,941	$ 702,655	$ 1,161,428	$ 841,977	$ -	$ 841,977	$ 139,322	19.83%	
Maintenance Contracts	$ 597,566	$ 531,611	$ 516,749	$ 539,490	$ 640,565	$ -	$ 640,565	$ 123,816	23.96%	
Board of Prisoners	$ 231,495	$ 234,182	$ 130,000	$ 130,000	$ 130,000	$ -	$ 130,000	$ -	0.00%	
PROFESSIONAL SERVICES	**$ 1,195,756**	**$ 1,214,733**	**$ 1,349,404**	**$ 1,830,918**	**$ 1,612,542**	**$ -**	**$ 1,612,542**	**$ 263,138**	**19.50%**	**2.8%**
Utilities	$ 1,246,247	$ 1,103,518	$ 1,351,871	$ 1,355,265	$ 1,369,216	$ -	$ 1,369,216	$ 17,345	1.28%	
Taxes	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -		
UTILITIES	**$ 1,246,247**	**$ 1,103,518**	**$ 1,351,871**	**$ 1,355,265**	**$ 1,369,216**	**$ -**	**$ 1,369,216**	**$ 17,345**	**1.28%**	**2.4%**
Rentals	$ (234,946)	$ (253,054)	$ (139,792)	$ (139,792)	$ (157,295)	$ -	$ (157,295)	$ (17,503)	12.52%	
Repair & Maintenance	$ 480,830	$ 484,846	$ 600,950	$ 669,659	$ 594,879	$ -	$ 594,879	$ (6,071)	-1.01%	
Supplies	$ 1,933,397	$ 1,691,055	$ 1,894,868	$ 2,054,374	$ 1,721,305	$ -	$ 1,721,305	$ (173,563)	-9.16%	
Books & Periodicals	$ 309,617	$ 335,589	$ 312,910	$ 342,878	$ 315,085	$ -	$ 315,085	$ 2,175	0.70%	
Advertising	$ 35,279	$ 33,883	$ 31,156	$ 38,806	$ 32,706	$ -	$ 32,706	$ 1,550	4.97%	
Printing	$ 75,262	$ 62,512	$ 68,088	$ 70,823	$ 41,128	$ -	$ 41,128	$ (26,960)	-39.60%	
MAINTENANCE & SUPPLIES	**$ 2,599,440**	**$ 2,354,830**	**$ 2,768,180**	**$ 3,036,748**	**$ 2,547,808**	**$ -**	**$ 2,547,808**	**$ (220,372)**	**-7.96%**	**4.4%**
Training & Travel	$ 162,831	$ 175,292	$ 195,692	$ 197,630	$ 225,367	$ -	$ 225,367	$ 29,675	15.16%	
Regulatory & Safety	$ 235,332	$ 282,844	$ 301,930	$ 302,471	$ 339,454	$ -	$ 339,454	$ 37,524	12.43%	
Insurance	$ 348,332	$ 423,629	$ 547,375	$ 547,375	$ 412,875	$ -	$ 412,875	$ (134,500)	-24.57%	
Claims/Judgments	$ 44,666	$ 97,571	$ 25,000	$ 25,000	$ 185,000	$ -	$ 185,000	$ 160,000	640.00%	
Miscellaneous	$ 7,941	$ 21,168	$ 27,700	$ 27,700	$ 22,700	$ -	$ 22,700	$ (5,000)	-18.05%	
MISCELLANEOUS	**$ 799,103**	**$ 1,000,505**	**$ 1,097,697**	**$ 1,100,176**	**$ 1,185,396**	**$ -**	**$ 1,185,396**	**$ 87,699**	**7.99%**	**2.0%**
Capital Items	$ 1,303,168	$ 1,192,466	$ 1,464,001	$ 3,835,087	$ 1,578,475	$ -	$ 1,578,475	$ 114,474	7.82%	
Transfers Out	$ 387,650	$ 589,800	$ -	$ -	$ -	$ -	$ -	$ -		
CAPITAL ITEMS	**$ 1,690,818**	**$ 1,782,266**	**$ 1,464,001**	**$ 3,835,087**	**$ 1,578,475**	**$ -**	**$ 1,578,475**	**$ 114,474**	**7.82%**	**2.7%**
TOTAL EXPENDITURES	$ 54,458,292	$ 54,846,283	$ 57,621,784	$ 61,966,488	$ 58,211,502	$ -	$ 58,211,502	$ 589,718	1.02%	100%



CITY OF WEST ALLIS
GENERAL FUND EXPENDITURES BY DEPARTMENT
2017 BUDGET

EXPENDITURES	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2017 Request	Mayoral & CC Additions/ Deletions	2017 Budget	Change	% Change
GENERAL GOVERNMENT									
Common Council	$ 263,392	$ 275,112	$ 249,888	$ 251,271	$ 247,328	$ -	$ 247,328	$ (2,560)	-1.02%
Mayor	$ 129,353	$ 128,813	$ 121,642	$ 123,140	$ 121,872	$ -	$ 121,872	$ 230	0.19%
City Attorney	$ 675,653	$ 683,669	$ 693,164	$ 701,696	$ 874,200	$ -	$ 874,200	$ 181,036	26.12%
Municipal Court	$ 479,217	$ 493,900	$ 409,376	$ 412,668	$ 412,391	$ -	$ 412,391	$ 3,015	0.74%
City Assessor	$ 536,182	$ 548,388	$ 539,428	$ 564,633	$ 530,220	$ -	$ 530,220	$ (9,208)	-1.71%
Administration	$ 134,560	$ 237,310	$ 412,961	$ 494,825	$ 210,650	$ -	$ 210,650	$ (202,311)	-48.99%
Information Technology	$ 1,246,325	$ 1,848,584	$ 1,624,539	$ 1,807,660	$ 1,860,183	$ -	$ 1,860,183	$ 235,644	14.51%
Purchasing/Central Services	$ 515,645	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
Human Resources	$ 461,176	$ 466,165	$ 464,439	$ 551,056	$ 462,977	$ -	$ 462,977	$ (1,462)	-0.31%
Finance	$ 515,710	$ 845,230	$ 857,775	$ 866,248	$ 852,865	$ -	$ 852,865	$ (4,910)	-0.57%
City Clerk	$ 643,140	$ 523,813	$ 529,915	$ 613,111	$ 516,945	$ -	$ 516,945	$ (12,970)	-2.45%
Promotion, Celebrations, Awards	$ 100,816	$ 119,331	$ 121,575	$ 128,575	$ 68,225	$ -	$ 68,225	$ (53,350)	-43.88%
General Fringe Benefits*, Workers Comp, Insurance	$ 1,307,604	$ 938,226	$ 2,884,946	$ 3,155,371	$ 2,734,750	$ -	$ 2,734,750	$ (150,196)	-5.21%
Other General Government	$ 780,125	$ 1,237,582	$ 704,600	$ 1,077,708	$ 645,600	$ -	$ 645,600	$ (59,000)	-8.37%
TOTAL GENERAL GOVERNMENT	$ 7,788,900	$ 8,346,123	$ 9,614,248	$ 10,747,962	$ 9,538,206	$ -	$ 9,538,206	$ (76,042)	-0.79%
PUBLIC SAFETY									
Police & Fire Commission	$ 24,826	$ 21,862	$ 20,000	$ 22,750	$ 45,000	$ -	$ 45,000	$ 25,000	125.00%
Police	$ 17,412,223	$ 17,927,840	$ 17,586,272	$ 17,642,092	$ 17,915,211	$ -	$ 17,915,211	$ 328,939	1.87%
Fire	$ 12,175,674	$ 11,959,242	$ 12,647,736	$ 14,091,417	$ 12,716,015	$ -	$ 12,716,015	$ 68,279	0.54%
Building Insp & Neighborhood Services	$ 1,181,656	$ 1,157,014	$ 1,145,658	$ 1,160,049	$ 1,257,680	$ -	$ 1,257,680	$ 112,022	9.78%
Planning	$ 428,118	$ 406,759	$ 309,162	$ 360,075	$ 352,373	$ -	$ 352,373	$ 43,211	13.98%
TOTAL PUBLIC SAFETY	$ 31,222,498	$ 31,472,717	$ 31,708,828	$ 33,276,383	$ 32,286,279	$ -	$ 32,286,279	$ 577,451	1.82%
PUBLIC WORKS									
Engineering	$ 1,206,070	$ 1,192,264	$ 1,301,786	$ 1,323,528	$ 1,297,636	$ -	$ 1,297,636	$ (4,150)	-0.32%
Public Works	$ 9,983,989	$ 9,485,771	$ 10,324,690	$ 11,783,867	$ 10,576,781	$ -	$ 10,576,781	$ 252,091	2.44%
TOTAL PUBLIC WORKS	$ 11,190,059	$ 10,678,036	$ 11,626,476	$ 13,107,395	$ 11,874,417	$ -	$ 11,874,417	$ 247,941	2.13%
HEALTH, CULTURE, RECREATION									
Health Department	$ 1,937,402	$ 2,040,427	$ 2,047,201	$ 2,130,612	$ 2,043,347	$ -	$ 2,043,347	$ (3,854)	-0.19%
Senior Center	$ 223,403	$ 220,568	$ 238,383	$ 241,783	$ 218,268	$ -	$ 218,268	$ (20,115)	-8.44%
Library	$ 2,096,030	$ 2,088,412	$ 2,386,648	$ 2,462,353	$ 2,250,985	$ -	$ 2,250,985	$ (135,663)	-5.68%
TOTAL HEALTH, CULTURE, RECREATION	$ 4,256,835	$ 4,349,407	$ 4,672,232	$ 4,834,748	$ 4,512,600	$ -	$ 4,512,600	$ (159,632)	-3.42%
TOTAL EXPENDITURES	$ 54,458,292	$ 54,846,283	$ 57,621,784	$ 61,966,488	$ 58,211,502	$ -	$ 58,211,502	$ 589,718	1.02%

** City paid fringe benefit expenses for social security, medicare, pension, as well as health, dental, and life insurance are included in departmental budgets. General fringe benefits includes cost of miscellaneous benefit programs not specifically attributable to individual departments*

City of West Allis
2017 Recommended Budget

General Government

2017 City of West Allis Recommended Budget
Services and Objectives

Common Council

Mission Statement	Services Provided	Positions	Significant Budget Changes
To ensure that the citizens of West Allis have the opportunity to prosper and achieve a high quality of life, by providing for good government and community leadership. To ensure good government by passing only ordinances and a budget which have been thoroughly examined and deemed beneficial to the community as a whole.	1. Serves as legislative body for City. 2. To establish City policies and ordinances. 3. Adopt the City budget. 4. Oversee the administration of City government. 5. Assist in delivery of City services to constituents. 6. Community Relations.	10.00 Council Members	None
City of West Allis 2017 Recommended Budget			

Manager Responsible – President Thomas Lajsic **Fund and Dept Group** **100-01**

City of West Allis
Common Council
2017 Budget

EXPENDITURES	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2017 Request	2017 Additions/ Deletions	2017 Budget	Change	% Change
Salaries	$ 72,051	$ 74,188	$ 73,840	$ 75,169	$ 73,840	$ -	$ 73,840	$ -	
Provisionals/Part-Time	$ 4,545	$ 2,778	$ 3,000	$ 3,054	$ -	$ -	$ -	$ (3,000)	
Misc Other Pay	$ 720		$ 960	$ 960	$ 960	$ -	$ 960	$ -	
Fringe Benefits	$ 161,360	$ 173,302	$ 149,688	$ 149,688	$ 148,028	$ -	$ 148,028	$ (1,660)	
Supplies	$ 17	$ -	$ 200	$ 200	$ 200	$ -	$ 200	$ -	
Books & Periodicals	$ 3,282	$ 4,010	$ 800	$ 800	$ 1,000	$ -	$ 1,000	$ 200	
Printing	$ -	$ -	$ 200	$ 200	$ 200	$ -	$ 200	$ -	
Training & Travel	$ 21,417	$ 20,114	$ 21,200	$ 21,200	$ 23,100	$ -	$ 23,100	$ 1,900	
TOTAL EXPENDITURES	$ 263,392	$ 275,112	$ 249,888	$ 251,271	$ 247,328	$ -	$ 247,328	$ (2,560)	-1.02%

2017 City of West Allis Recommended Budget
Services and Objectives

Mayor

Mission Statement	Services Provided	Positions	Significant Budget Changes
To allow the citizens of West Allis to prosper and achieve a high quality of life and to allow the city to serve as a center for economic, social and cultural activities in the metropolitan area by providing citizens with municipal government management, community leadership, and intergovernmental advocacy.	**1** Supervise city departments. **2** Administer city ordinances. **3** Chief spokesperson for the city. **4** Public relations. **5** Constituent service. **6** Intergovernmental relations. **7** Present budget to Council.	1.0 Mayor .25 Adm Asst 1.25 Total	None
City of West Allis 2017 Recommended Budget			

Manager Responsible – Mayor Dan Devine **Fund and Dept Group** **100-02**

City of West Allis
Mayor
2017 Budget

EXPENDITURES	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2017 Request	2017 Additions/ Deletions	2017 Budget	Change	% Change
Salaries	$ 79,257	$ 80,564	$ 81,700	$ 83,171	$ 85,167	$ -	$ 85,167	$ 3,467	
Provisionals/Part-Time	$ 2,273	$ 1,389	$ 1,500	$ 1,527	$ -	$ -	$ -	$ (1,500)	
	$ 44,627	$ 45,386	$ 34,892	$ 34,892	$ 33,405	$ -	$ 33,405	$ (1,487)	
Utilities	$ 369	$ 383	$ 400	$ 400	$ 400	$ -	$ 400	$ -	
Supplies	$ 167	$ 261	$ 400	$ 400	$ 400	$ -	$ 400	$ -	
Books & Periodicals	$ 170	$ 184	$ 200	$ 200	$ 200	$ -	$ 200	$ -	
Printing	$ 32	$ 69	$ 250	$ 250	$ -	$ -	$ -	$ (250)	
Training & Travel	$ 2,458	$ 577	$ 2,300	$ 2,300	$ 2,300	$ -	$ 2,300	$ -	
TOTAL EXPENDITURES	$ 129,353	$ 128,813	$ 121,642	$ 123,140	$ 121,872	$ -	$ 121,872	$ 230	0.19%

2017 City of West Allis Recommended Budget
Services and Objectives

City Attorney

Mission Statement	Services Provided	Positions	Significant Budget Changes
Provide efficient, cost effective professional services to meet the legal needs of the City of West Allis.	**1** Provides legal advice and opinions to the City. **2** Drafts ordinances and other legal documents. **3** Provide representation in judicial and other administrative proceedings. **4** Prosecute violations of city Ordinances. **5** Process claims. **6** Other responsibilities as assigned from time to time, by the Common Council.	1.00 City Attorney 3.00 Assistant City Attorney 1.00 Principal Secretary 0.75 Senior Legal Secretary Legal Intern 5.75 Total	1. Claims/Judgments ($175,000) were moved in to the City Attorney's budget for 2017. These amounts were previously paid out of a General Government (8804) department. 2. Professional Services were also increased $10,000 to account for CVMIC's appointment of outside legal counsel at their discretion. These were previously paid out of General Government (8804) as well. Both are more appropriately budgeted in the Attorney's budget as they oversee claims on the city's behalf.
City of West Allis 2017 Recommended Budget			

Manager Responsible – City Attorney Scott Post **Fund and Dept Group** **100-03**

City of West Allis
City Attorney
2017 Budget

EXPENDITURES	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2017 Request	2017 Additions/ Deletions	2017 Budget	Change	% Change
Salaries	$ 440,439	$ 446,690	$ 462,500	$ 450,825	$ 457,500	$ -	$ 457,500	$ (5,000)	
Provisionals/Part-Time	$ 10,452	$ 14,609	$ 11,500	$ 11,707	$ 15,000	$ -	$ 15,000	$ 3,500	
Misc Other Pay	$ 2,197		$ 2,300	$ 2,300	$ 2,500	$ -	$ 2,500	$ 200	
Overtime	$ -	$ 4	$ -	$ -	$ -	$ -	$ -	$ -	
Fringe Benefits	$ 184,051	$ 187,200	$ 177,864	$ 177,864	$ 172,900	$ -	$ 172,900	$ (4,964)	
Professional Services	$ 22,007	$ 16,972	$ 20,000	$ 20,000	$ 30,000	$ -	$ 30,000	$ 10,000	
Maintenance Contracts	$ 25	$ 25	$ -	$ -	$ -	$ -	$ -	$ -	
Supplies	$ 2,884	$ 2,261	$ 3,300	$ 3,300	$ 3,300	$ -	$ 3,300	$ -	
Books & Periodicals	$ 6,923	$ 7,074	$ 9,000	$ 9,000	$ 9,000	$ -	$ 9,000	$ -	
Printing	$ 427	$ 331	$ 400	$ 400	$ 600	$ -	$ 600	$ 200	
Training & Travel	$ 5,983	$ 5,588	$ 5,800	$ 5,800	$ 7,900	$ -	$ 7,900	$ 2,100	
Claims/Judgments	$ -	$ -	$ -	$ -	$ 175,000	$ -	$ 175,000	$ 175,000	
Capital Items	$ 264	$ 455	$ 500	$ 20,500	$ 500	$ -	$ 500	$ -	
TOTAL EXPENDITURES	$ 675,653	$ 683,669	$ 693,164	$ 701,696	$ 874,200	$ -	$ 874,200	$ 181,036	26.12%

SIGNIFICANT 2017 BUDGET CHANGES

1. Claims/Judgments ($175,000) were moved in to the City Attorney's budget for 2017. These amounts were previously paid out of a General Government (8804) deapartment.
2. Professional Services were also increased $10,000 to to account for CVMIC's appointment of outside legal counsel at their discretion. These were previously paid out of General Government (8804) as well.

Both are more appropriately budgeted in the Attorney's budget as they oversee claims on the city's behalf.

2017 City of West Allis Recommended Budget
Services and Objectives

Municipal Court

Mission Statement	Services Provided	Positions	Significant Budget Changes
To adjudicate municipal court citations, to inform citizens of the principles which will be adhered to in the performance of municipal court, to share responsibility with citizens for improving safety & the quality of life.	**1** Cooperate with related public agencies in the pursuit of their goals and objectives. **2** Adjudication of Municipal Court citations. **3** Effective enforcement of municipal court judgements. **4** Administer Municipal Justice System.	.75 Municipal Judge 1.00 Court Administrator 1.00 Court Clerk II 2.75 Total	*None*
City of West Allis 2017 Recommended Budget			

Manager Responsible – Judge Paul Murphy **Fund and Dept Group** **100-04**

City of West Allis
Municipal Court
2017 Budget

EXPENDITURES	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2017 Request	2017 Additions/ Deletions	2017 Budget	Change	% Change
Salaries	$ 171,722	$ 179,394	$ 182,900	$ 186,192	$ 182,900	$ -	$ 182,900	$ -	
Overtime	$ 1,212	$ 2,072	$ 5,000	$ 5,000	$ 5,000	$ -	$ 5,000	$ -	
Fringe Benefits	$ 63,630	$ 65,032	$ 76,533		$ 76,533	$ -	$ 76,533	$ -	
Professional Services	$ 300	$ 840	$ 2,000	$ 2,000	$ 3,350	$ -	$ 3,350	$ 1,350	
Maintenance Contracts	$ 4,985	$ 5,211	$ 5,368	$ 5,368	$ 7,329	$ -	$ 7,329	$ 1,961	
Board of Prisoners	$ 231,495	$ 234,182	$ 130,000	$ 130,000	$ 130,000	$ -	$ 130,000	$ -	
Repair & Maintenance	$ -	$ -	$ -	$ -	$ 929	$ -	$ 929	$ 929	
Supplies	$ 4,508	$ 5,166	$ 4,250	$ 4,250	$ 3,000	$ -	$ 3,000	$ (1,250)	
Books & Periodicals	$ -	$ 101	$ 150	$ 150	$ 150	$ -	$ 150	$ -	
Printing	$ 340	$ 561	$ 750	$ 750	$ 750	$ -	$ 750	$ -	
Training & Travel	$ 1,026	$ 1,341	$ 1,925	$ 1,925	$ 1,950	$ -	$ 1,950	$ 25	
Capital Items	$ -	$ -	$ 500	$ 500	$ 500	$ -	$ 500	$ -	
TOTAL EXPENDITURES	$ 479,217	$ 493,900	$ 409,376	$ 412,668	$ 412,391	$ -	$ 412,391	$ 3,015	0.74%

2017 City of West Allis Recommended Budget
Services and Objectives

Assessor

Mission Statement	Services Provided	Positions	Significant Budget Changes
The Assessor's Office is responsible for the valuation and maintenance of ownership information of all taxable property within the City in accordance with Chapter 70 of the Wisconsin State Statutes.	1 Value all property at full value in accordance with Wisconsin Property Assessment Manual and Chapter 70 of the Wisconsin State Statutes. 2 Provide property data and information to realtors, appraisers and the general public. 3 Review any and all assessments in relation to building permits issued and requests for reviews. 4 Determining eligibility for property exemptions.	1.00 City Assessor 1.00 Deputy City Assessor 1.00 Appraiser I 1.00 Appraiser II 1.50 Clerical Support 5.50 Total	*None*
City of West Allis 2017 Recommended Budget			

Manager Responsible – Charles F. Ruud **Fund and Dept Group** **100-05**

City of West Allis
City Assessor
2017 Budget

EXPENDITURES	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2017 Request	2017 Additions/ Deletions	2017 Budget	Change	% Change
Salaries	$ 341,446	$ 349,349	$ 350,310	$ 356,616	$ 344,900	$ -	$ 344,900	$ (5,410)	
Misc Other Pay	$ 2,381	$ 2,838	$ 2,400	$ 2,400	$ 2,400	$ -	$ 2,400	$ -	
Fringe Benefits	$ 168,195		$ 154,498	$ 154,498	$ 150,700	$ -	$ 150,700	$ (3,798)	
Professional Services	$ 5,763	$ 4,742	$ 7,200	$ 12,158	$ 6,925	$ -	$ 6,925	$ (275)	
Maintenance Contracts	$ 9,669	$ 9,935	$ 11,050	$ 13,779	$ 11,050	$ -	$ 11,050	$ -	
Utilities	$ 231	$ 389	$ 550	$ 550	$ 550	$ -	$ 550	$ -	
Supplies	$ 3,826	$ 3,360	$ 6,350	$ 14,827	$ 6,350	$ -	$ 6,350	$ -	
Books & Periodicals	$ 1,755	$ 1,890	$ 2,070	$ 2,070	$ 2,345	$ -	$ 2,345	$ 275	
Printing	$ 669	$ 507	$ 550	$ 3,285	$ 550	$ -	$ 550	$ -	
Training & Travel	$ 2,148	$ 2,106	$ 4,350	$ 4,350	$ 4,350	$ -	$ 4,350	$ -	
Regulatory & Safety	$ 100	$ 60	$ 100	$ 100	$ 100	$ -	$ 100	$ -	
TOTAL EXPENDITURES	$ 536,182	$ 548,388	$ 539,428	$ 564,633	$ 530,220	$ -	$ 530,220	$ (9,208)	-1.71%

2017 City of West Allis Recommended Budget
Services and Objectives
City Administrator

Mission Statement	Services Provided	Positions	Significant Budget Changes
To make West Allis one of the most attractive places to live, work, and do business by: (1) enhancing the ability of city agencies to provide high-quality valued services at a cost citizens can afford; (2) influencing state and federal legislation and policies that affect the city's ability to thrive; and (3) protecting the city's fiscal foundation.	**1** Provide day to day supervision and direction to all department heads on administrative and financial matters. **2** Supervise and direct the H.R., Finance, IT/CFE, Assessor, Communications and Creative Services and Clerk Departments. **3** Assist the Mayor in ensuring all City ordinances and state laws are observed and enforced and implementation of policies adopted by council. **4** Direct Department Heads in budget request proposals and facilitate budget process with the Finance Department. **5** Direct department operations analysis and sustainability programs. **6** Coordinate Risk Management and Capital Improvement Programs and Tourism Commission. **7** Research and advise on all police matters being considered by council. Prepare studies on operations and finances and do research and reports on trends, technology, innovations, etc., and make recommendations to Council and Council Cmtes. on improvements in Dept. operations	1.0 City Administrator .75 Adm Asst. 1.75 Total	*Reductions due to reallocation of staff, operating and capital expenses to the Communications and Creative Services Department (more closely aligns operations under the Communications Department created in the 2016 budget and provides additional capacity under the expenditure restraint program limits.)*
City of West Allis 2017 Recommended Budget			

Manager Responsible – **Rebecca Grill** **Fund and Dept Group** **100-10**

City of West Allis
City Administrative Offce
2017 Budget

EXPENDITURES	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2017 Request	2017 Additions/ Deletions	2017 Budget	Change	% Change
Salaries	$ 90,272	$ 151,109	$ 219,300	$ 223,248	$ 146,685	$ -	$ 146,685	$ (72,615)	
Misc Other Pay	$ 352	$ 275	$ 600	$ 600	$ 300	$ -	$ 300	$ (300)	
Fringe Benefits	$ 38,827	$ 67,321	$ 65,466	$ 65,466	$ 53,940	$ -	$ 53,940		
Professional Services	$ -	$ -	$ 31,300	$ 34,050	$ -	$ -	$ -	$ (31,300)	
Maintenance Contracts	$ 25	$ 25	$ 12,275	$ 21,464	$ 25	$ -	$ 25	$ (12,250)	
Utilities	$ 8	$ 887	$ 1,200	$ 1,700	$ 1,000	$ -	$ 1,000	$ (200)	
Supplies	$ 546	$ 732	$ 49,800	$ 49,800	$ 800	$ -	$ 800	$ (49,000)	
Books & Periodicals	$ 346	$ 154	$ 500	$ 500	$ 500	$ -	$ 500	$ -	
Printing	$ 1,392	$ 351	$ 1,100	$ 1,100	$ -	$ -	$ -	$ (1,100)	
Training & Travel	$ 2,756	$ 5,054	$ 7,870	$ 8,970	$ 7,200	$ -	$ 7,200	$ (670)	
Capital Items	$ 37	$ 11,355	$ 23,050	$ 87,427	$ 200	$ -	$ 200	$ (22,850)	
TOTAL EXPENDITURES	$ 134,560	$ 237,310	$ 412,961	$ 494,825	$ 210,650	$ -	$ 210,650	$ (202,311)	-48.99%

SIGNIFICANT 2017 BUDGET CHANGES

The 2016 budget included the Print Shop as part of the City Administrator's budget. For 2017, the focus of the Print Shop has shited to Creative Services and has been moved out of the City Administrator's budget and out of the General Fund; into the Communications Fund.

2017 City of West Allis Recommended Budget
Services and Objectives
Center for Excellence

Mission Statement	Services Provided	Positions	Significant Budget Changes
To plan, implement, and train city departments on the use of technology to increase city wide productivity. To make accessible any/all city date to the public. To provide enterprise systems support such as email, internet, office computers, printers, copiers and website.	**1** Enterprise Services (office computers, networks, email, imaging and print service support) **2** Network Security; backup and data retention of enterprise data **3** GIS, Phone and Camera Systems **4** Wireless Hotspots and Internet Services **5** Business Process Management **6** Fleet GPS Tracking and Scanner Support **7** Technical Support of 911 and Radio System; Application Support (HTE, Prophoenix Police and Fire Systems) **8** Application and User Training **9** Green Initiatives	1.00 Director *1.00 Deputy Director (LTE)* 1.00 IT Supervisor *1.00 IT Supervisor (LTE)* 1.00 GIS Supervisor 1.00 GIS Tech II 1.00 Program Analyst 1.00 Solutions Analyst 2.00 PC Technicians (I/II) 1.00 PC Network Specialist (Police) 1.0 PC Network Tech I **10.00 Total** *2.00 LTE*	LTE Positions are temporary and provide ability for critical knowledge transfer and succession plan implementation. IT Supervisor LTE has been transitioning duties to provide successful completion in Spring of 2016.
City of West Allis 2017 Recommended Budget			

Manager Responsible – James Jandovitz **Fund and Dept Group** **100-11**

City of West Allis
Information Technology
2017 Budget

EXPENDITURES	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2017 Request	2017 Additions/ Deletions	2017 Budget	Change	% Change
Salaries	$ 562,810	$ 621,645	$ 610,000	$ 620,980	$ 676,828	$ -	$ 676,828	$ 66,828	
Provisionals/Part-Time	$ -	$ 14,407	$ 2,000	$ 2,036	$ 2,000	$ -	$ 2,000	$ -	
Misc Other Pay	$ 585		$ 1,500	$ 1,500	$ 14,900	$ -	$ 14,900	$ 13,400	
Overtime	$ 4,470	$ 10,249	$ 5,000	$ 5,000	$ 5,000	$ -	$ 5,000	$ -	
Fringe Benefits	$ 276,397	$ 289,942	$ 295,879	$ 295,879	$ 278,000	$ -	$ 278,000	$ (17,879)	
Professional Services	$ 20,830	$ 40,238	$ 289,180	$ 289,180	$ 361,470	$ -	$ 361,470	$ 72,290	
Maintenance Contracts	$ 131,309	$ 216,666	$ 104,950	$ 103,519	$ 164,585	$ -	$ 164,585	$ 59,635	
Utilities	$ 17,333	$ 45,384	$ 81,930	$ 81,430	$ 82,900	$ -	$ 82,900	$ 970	
Rentals	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
Repair & Maintenance	$ 480	$ 59	$ 6,900	$ 6,900	$ 6,900	$ -	$ 6,900	$ -	
Supplies	$ 3,918	$ 67,497	$ 12,100	$ 12,100	$ 25,100	$ -	$ 25,100	$ 13,000	
Books & Periodicals	$ 9,512	$ 36,693	$ 550	$ 550	$ 550	$ -	$ 550	$ -	
Printing	$ 1,925	$ 600	$ 50	$ 50	$ 1,850	$ -	$ 1,850	$ 1,800	
Training & Travel	$ 13,256	$ 17,898	$ 24,800	$ 24,800	$ 42,100	$ -	$ 42,100	$ 17,300	
Miscellaneous	$ 69	$ 235	$ 500	$ 500	$ 500	$ -	$ 500	$ -	
Capital Items	$ 203,431	$ 485,851	$ 189,200	$ 363,236	$ 197,500	$ -	$ 197,500	$ 8,300	
TOTAL EXPENDITURES	$ 1,246,325	$ 1,848,584	$ 1,624,539	$ 1,807,660	$ 1,860,183	$ -	$ 1,860,183	$ 235,644	14.51%

SIGNIFICANT 2017 BUDGET CHANGES

Salary and Professional Services increases are to provide funding for Deputy IT Director and knowledge transfer/documentation to ensure continuity of critical systems.

Training increase provides additional funding for city-wide software training

2017 City of West Allis Recommended Budget
Services and Objectives
Human Resources

Mission Statement	Services Provided	Positions	Significant Budget Changes
The Human Resources Department strategically partners with City departments to hire, compensate, support, and develop a diverse workforce to deliver high-quality services to our community. To that end, we are committed to being accountable, professional, and responsive to all prospective, current, and past employees, and citizens of the City.	**1** Benefit Administration **2** Classification/Compensation **3** Employee/Labor Relations **4** Employment Law and Regulations oversight/compliance **5** General HR Administration **6** Talent Acquisition (Recruitment & Selection) and Retention **7** Safety Program **8** Training and Development **9** Workforce Management **10** Worker's Compensation Program	1.0 HR Director 1.0 HR Generalist 1.50 HR Assistant III 1.0 Safety and Training Coordinator III 4.5 Total	*None*
City of West Allis 2017 Recommended Budget			

Manager Responsible – Audrey Key **Fund and Dept Group 100-13**

City of West Allis
Human Resources
2017 Budget

EXPENDITURES	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2017 Request	2017 Additions/ Deletions	2017 Budget	Change	% Change
Salaries	$ 307,280	$ 313,030	$ 312,075	$ 317,692	$ 317,678	$ -	$ 317,678	$ 5,603	
Misc Other Pay	$ 1,777	$ 1,568	$ 2,000	$ 2,000	$ 1,750	$ -	$ 1,750	$ (250)	
Overtime	$ 1,904	$ 2,738	$ 1,500	$ 1,500	$ 2,450	$ -	$ 2,450	$ 950	
Fringe Benefits	$ 128,365	$ 129,912	$ 125,849	$ 125,849	$ 118,384	$ -	$ 118,384	$ (7,465)	
Professional Services	$ 25	$ -	$ -	$ -	$ 2,000	$ -	$ 2,000	$ 2,000	
Maintenance Contracts	$ 825	$ 608	$ -		$ 100	$ -	$ 100	$ 100	
Utilities	$ 127	$ 118	$ 150	$ 150	$ 150	$ -	$ 150	$ -	
Supplies	$ 2,715	$ 3,192	$ 5,765	$ 6,865	$ 5,265	$ -	$ 5,265	$ (500)	
Books & Periodicals	$ -	$ -	$ 300	$ 300	$ -	$ -	$ -	$ (300)	
Advertising	$ 9,663	$ 8,418	$ 7,000	$ 11,900	$ 7,000	$ -	$ 7,000	$ -	
Printing	$ 1,552	$ 944	$ 2,000	$ 2,000	$ -	$ -	$ -	$ (2,000)	
Training & Travel	$ 6,827	$ 5,521	$ 6,650	$ 6,650	$ 7,050	$ -	$ 7,050	$ 400	
Regulatory & Safety	$ 116	$ 116	$ 1,150	$ 1,150	$ 1,150	$ -	$ 1,150	$ -	
Capital Items	$ -	$ -	$ -	$ 75,000	$ -	$ -	$ -	$ -	
TOTAL EXPENDITURES	$ 461,176	$ 466,165	$ 464,439	$ 551,056	$ 462,977	$ -	$ 462,977	$ (1,462)	-0.31%

2017 City of West Allis Recommended Budget
Services and Objectives
Finance

Mission Statement	Services Provided	Positions	Significant Budget Changes
Develop, refine, and encourage adherence to financial policies which promote and support the city's sound fiscal health, safeguard the city's assets, and maintain or improve the city's bond ratings promote and support the city's sound fiscal health, safeguard the city's assets, and maintain or improve the city's bond ratings.	1 Payroll. 2 Budgeting 3 Accounts Payable/Accounts Receivable. 4 Centralized Grant Accounting. 5 Financial Support services. 6 Produce and distribute financial/informational reports 7 Capital Project Accounting. 8 TIF Accounting 9 Debt Service 10 New Market Tax Credit Administration 11 Investments 12 Contracting for goods and services for all City Departments. 13 Tax billing & Collection	1.00 Finance Dir/Comptroller/Treasurer 1.00 Deputy Finance Director 1.00 Deputy Treasurer 1.00 Senior Accountant 4.80 Accounting Specialist 1.00 Purchasing - Sr. Buyer 1.00 Buyer 0.25 Clerk I (shared) 1.00 Grant Accounting Specialist **12.05 Total** *3.05 Allocation to Utilities and Grants* *9.0 Total FTE – Gen Fund*	*None*
City of West Allis 2017 Recommended Budget			

Manager Responsible – **Kris Moen** **Fund and Dept Group** **100-14**

City of West Allis
Finance
2017 Budget

EXPENDITURES	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2017 Request	2017 Additions/ Deletions	2017 Budget	Change	% Change
Salaries	$ 296,700	$ 537,844	$ 530,650	$ 539,100	$ 548,250	$ -	$ 548,250	$ 17,600	
Provisionals/Part-Time	$ 1,923	$ 1,175	$ 1,300	$ 1,323	$ -	$ -	$ -	$ (1,300)	
Misc Other Pay	$ 190		$ 900	$ 900	$ 900	$ -	$ 900	$ -	
Overtime	$ 5,623	$ 7,492	$ 7,900	$ 7,900	$ 6,900	$ -	$ 6,900	$ (1,000)	
Fringe Benefits	$ 148,582	$ 247,480	$ 271,820	$ 271,820	$ 241,640	$ -	$ 241,640	$ (30,180)	
Professional Services	$ 616	$ 17,594	$ 9,100	$ 9,100	$ 19,100	$ -	$ 19,100	$ 10,000	
Maintenance Contracts	$ 50	$ 25	$ 55	$ 55	$ 25	$ -	$ 25	$ (30)	
Repair & Maintenance	$ -	$ -	$ 250	$ 250	$ 250	$ -	$ 250	$ -	
Supplies	$ 7,012	$ 17,427	$ 17,800	$ 17,800	$ 17,800	$ -	$ 17,800	$ -	
Books & Periodicals	$ -	$ 150	$ 550	$ 550	$ 550	$ -	$ 550	$ -	
Advertising	$ -	$ 314	$ 500	$ 500	$ 500	$ -	$ 500	$ -	
Printing	$ 478	$ 7,333	$ 2,650	$ 2,650	$ 2,650	$ -	$ 2,650	$ -	
Training & Travel	$ 5,667	$ 7,328	$ 12,700	$ 12,700	$ 12,700	$ -	$ 12,700	$ -	
Capital Items	$ 48,870	$ -	$ 1,600	$ 1,600	$ 1,600	$ -	$ 1,600	$ -	
TOTAL EXPENDITURES	$ 515,710	$ 845,230	$ 857,775	$ 866,248	$ 852,865	$ -	$ 852,865	$ (4,910)	-0.57%

SIGNIFICANT 2017 BUDGET CHANGES

Salary increase is due to removal of allocated costs to FIRE ($10,00) and reflects the hiring of Accounting staff to replace clerical staff (approx. $12,600).
Fringe Benefit savings offset the salary increase
$10,000 increase to Professional Services accounts for bank fees--not budgeted in prior years

Note: 2014 Actuals above did not include Purchasing which was reorganized into Finance in 2015.

2017 City of West Allis Recommended Budget
Services and Objectives
City Clerk

Mission Statement	Services Provided	Positions	Significant Budget Changes
To provide the best possible service to the residents, Common Council, and to city departments, while carrying out the duties and responsibilities of the Office of City Clerk as required by Wisconsin State Statutes, City Ordinances, and Common Council Resolutions.	**1** Serving the Common Council in its legislative purposes **2** Process and issue licenses **3** Administer, coordinate, and oversee the entire election process **4** Serve as first point of contact within City Hall **5** Manage the Revised Municipal Code **6** Provide administrative support to various committees and boards	1.00 City Clerk 2.00 Clerk Specialist II 1.00 Clerk/Election Specialist 0.50 Clerk 1 4.50 Total	*None*
City of West Allis 2017 Recommended Budget			

Manager Responsible – **Monica Schultz** **Fund and Dept Group** **100-15**

City of West Allis
City Clerk
2017 Budget

EXPENDITURES	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2017 Request	2017 Additions/ Deletions	2017 Budget	Change	% Change
Salaries	$ 319,334	$ 257,120	$ 256,260	$ 260,873	$ 252,430	$ -	$ 252,430	$ (3,830)	
Provisionals/Part-Time	$ 55,842	$ 14,751	$ 46,300	$ 83,633	$ 53,050	$ -	$ 53,050	$ 6,750	
Misc Other Pay	$ 216		$ 300	$ 300	$ 300	$ -	$ 300	$ -	
Overtime	$ 5,888	$ 1,010	$ 5,000	$ 9,500	$ 5,000	$ -	$ 5,000	$ -	
Fringe Benefits	$ 153,169	$ 120,076	$ 118,890	$ 118,890	$ 104,500	$ -	$ 104,500	$ (14,390)	
Professional Services	$ 24,378	$ 12,060	$ 21,100	$ 38,100	$ 19,600	$ -	$ 19,600	$ (1,500)	
Maintenance Contracts	$ 28,309	$ 15,135	$ 18,075	$ 21,075	$ 18,075	$ -	$ 18,075	$ -	
Utilities	$ -	$ 7	$ 100	$ 100	$ 100	$ -	$ 100	$ -	
Repair & Maintenance	$ -	$ -	$ 250	$ 250	$ 250	$ -	$ 250	$ -	
Supplies	$ 25,918	$ 12,572	$ 19,750	$ 28,500	$ 19,750	$ -	$ 19,750	$ -	
Books & Periodicals	$ 14	$ 14	$ 100	$ 100	$ 100	$ -	$ 100	$ -	
Advertising	$ 16,313	$ 14,608	$ 15,000	$ 15,000	$ 15,000	$ -	$ 15,000	$ -	
Printing	$ 12,300	$ 2,394	$ 4,000	$ 4,000	$ 4,000	$ -	$ 4,000	$ -	
Training & Travel	$ 1,404	$ 2,917	$ 4,090	$ 4,090	$ 4,090	$ -	$ 4,090	$ -	
Regulatory & Safety	$ 55	$ 90	$ 200	$ 200	$ 200	$ -	$ 200	$ -	
Capital Items	$ -	$ 70,759	$ 20,500	$ 28,500	$ 20,500	$ -	$ 20,500	$ -	
TOTAL EXPENDITURES	$ 643,140	$ 523,813	$ 529,915	$ 613,111	$ 516,945	$ -	$ 516,945	$ (12,970)	-2.45%

SIGNIFICANT 2017 BUDGET CHANGES

Note: 2014 actuals included Treasury as part of the Clerk/Treasurer. In 2015, Treasury was moved to Finance

2017 City of West Allis Recommended Budget
Services and Objectives
General Expense

Mission Statement	Services Provided	Positions	Significant Budget Changes
To provide to the management of the City's special and miscellaneous program activities.	1 Provide for animal control services. 2 Manage tax refund and judgment payments. 3 Conduct public relations, celebrations & recog. activities. 4 Manage city's risk mgmt. and insurance programs. 5 Conduct internal and external audits and special projects. 6 Manage city's fringe benefits and related programs. 7 Manage city's debt issuance.	-	*Funding for continuation of Lean initiatives, priority based budgeting and claims/judgment accounts moved to City Attorney accounts.*
City of West Allis 2017 Recommended Budget			

Manager Responsible – **Rebecca Grill & Kris Moen** **Fund and Dept Group** **100-50, 52, 88**

City of West Allis
City Promotion/Celebratns
2017 Budget

EXPENDITURES	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2017 Request	2017 Additions/ Deletions	2017 Budget	Change	% Change
Professional Services	$ 41,957	$ 51,572	$ 55,850	$ 62,850	$ 37,600	$ -	$ 37,600	$ (18,250)	
Rentals	$ -	$ -	$ 250	$ 250	$ 250	$ -	$ 250	$ -	
Supplies	$ 38,478	$ 46,726	$ 43,450	$ 43,450	$ 27,375	$ -	$ 27,375	$ (16,075)	
Advertising	$ 1,100	$ 1,270	$ 1,550	$ 1,550	$ 1,800	$ -	$ 1,800	$ 250	
Printing	$ 19,272	$ 19,762	$ 20,100	$ 20,100	$ 1,100	$ -	$ 1,100	$ (19,000)	
Training & Travel	$ 8	$ -	$ 375	$ 375	$ 100	$ -	$ 100	$ (275)	
TOTAL EXPENDITURES	$ 100,816	$ 119,331	$ 121,575	$ 128,575	$ 68,225	$ -	$ 68,225	$ (53,350)	-43.88%

SIGNIFICANT 2017 BUDGET CHANGES

Various costs associated with printing and distributing the city newsletter were removed from the General Fund Promotions budget to the Communications Fund budget

City of West Allis
General Fringe Benefits, Workers Comp, Insurance
2017

EXPENDITURES	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2017 Request	2017 Additions/ Deletions	2017 Budget	Change	% Change
Administrative Expenses	$ 128,089	$ 151,964	$ 148,250	$ 151,250	$ 143,750	$ -	$ 143,750	$ (4,500)	
Social Security*	$ 1,441,332	$ 1,499,971	$ 150,000	$ 150,000	$ 125,000	$ -	$ 125,000	$ (25,000)	
Medicare*	$ 440,272	$ 439,624	$ 65,000	$ 65,000	$ 50,000	$ -	$ 50,000	$ (15,000)	
WI Retirement-Elected Officials*	$ 24,080	$ 24,993	$ -	$ -	$ -	$ -	$ -	$ -	
WI Retirement-General*	$ 921,488	$ 933,430	$ 65,000	$ 65,000	$ 50,000	$ -	$ 50,000	$ (15,000)	
WI Retirement-Police*	$ 1,546,220	$ 52,352	$ 150,000	$ 150,000	$ 150,000	$ -	$ 150,000	$ -	
WI Retirement-Fire*	$ 1,234,861	$ 1,197,136	$ 100,000	$ 300,000	$ 100,000	$ -	$ 100,000	$ -	
Health Insurance-Employees*	$ 7,987,001	$ 8,213,116	$ 193,196	$ 213,196	$ 150,000	$ -	$ 150,000	$ (43,196)	
Health Insurance-Retirees*	$ 1,362,999	$ 800,000	$ 900,000	$ 1,150,000	$ 1,150,000	$ -	$ 1,150,000	$ 250,000	
Life Insurance Premiums*	$ 71,095	$ 73,642	$ 30,000	$ 30,000	$ 20,000	$ -	$ 20,000	$ (10,000)	
	$ 397,658	$ 393,503	$ (52,500)	$ (52,500)	$ (5,000)	$ -	$ (5,000)	$ 47,500	
Workers Compensation	$ 318,140	$ 311,243	$ 370,000	$ 370,000	$ 370,000	$ -	$ 370,000	$ -	
Unemployment Compensation	$ 12,005	$ 8,781	$ 20,000	$ 20,000	$ 20,000	$ -	$ 20,000	$ -	
Tuition Reimbursement	$ 18,782	$ 12,435	$ 20,000	$ 20,000	$ 40,000	$ -	$ 40,000	$ 20,000	
Suggestion Awards	$ 350	$ 400	$ 2,000	$ 2,000	$ 2,000	$ -	$ 2,000	$ -	
Performance Appraisal	$ 77,789	$ 15,715	$ 285,000	$ 102,425	$ 300,000	$ -	$ 300,000	$ 15,000	
Accrued Vacation/OT	$ (105,212)	$ 157,862	$ 69,000	$ 69,000	$ 69,000	$ -	$ 69,000	$ -	
Pension Debt/OPEB Offset	$ 11	$ 7	$ 370,000	$ 350,000	$ -	$ -	$ -	$ (370,000)	
Charge-Out to Departments*	$ (14,569,357)	$ (13,347,947)	$ -	$ -	$ -	$ -	$ -	$ -	
	$ -	$ -	$ -		$ -	$ -	$ -	$ -	
TOTAL EXPENDITURES	$ 1,307,604	$ 938,226	$ 2,884,946	$ 3,155,371	$ 2,734,750	$ -	$ 2,734,750	$ (150,196)	-5.21%

** Historically, actual Fringe Benefit costs have been charged out to departments, but were budgeted on a city-wide basis with a "Charge-Out to Departments" as presented above.*
For the 2016 budget, Fringe Benefit costs have been included in departmental budgets. This explains the siginficant amounts in the "Change" column as well as the elimination of the charge-out

RECONCILIATION OF TOTAL FRINGE BENEFIT EXPENSES							
Misc. Fringe Benefit Expenses	$ 2,884,946	$ 3,155,371	$ 2,734,750		$ 2,734,750	$ (150,196)
Charge-out to Deparments	$ -	$ -	$ -		$ -	$ -
TOTAL FRINGE BENEFIT EXPENDITURES	$ 2,884,946	$ 3,155,371	$ 2,734,750	$ -	$ 2,734,750	$ (150,196)

City of West Allis
General City Expense
2017 Budget

EXPENDITURES	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	Request	2017 Additions/ Deletions	2017 Budget	Change	% Change
Professional Services	$ 40,995	$ 66,368	$ 38,500	$ 411,608	$ 119,000	$ -	$ 119,000	$ 80,500	
Supplies	$ (2,010)	$ 194	$ 500	$ 500	$ 1,500	$ -	$ 1,500	$ 1,000	
Advertising	$ 240	$ 90	$ -	$ -	$ 100	$ -	$ 100	$ 100	
Regulatory & Safety	$ 126,118	$ 125,066	$ 138,100	$ 138,100	$ 152,000	$ -	$ 152,000	$ 13,900	
Insurance	$ 280,449	$ 357,477	$ 476,500	$ 476,500	$ 342,000	$ -	$ 342,000	$ (134,500)	
Claims/Judgments	$ 44,666	$ 97,571	$ 25,000	$ 25,000	$ 10,000	$ -	$ 10,000	$ (15,000)	
Miscellaneous	$ 7,241	$ 20,857	$ 26,000	$ 26,000	$ 21,000	$ -	$ 21,000	$ (5,000)	
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
TOTAL EXPENDITURES	$ 497,699	$ 667,624	$ 704,600	$ 1,077,708	$ 645,600	$ -	$ 645,600	$ (59,000)	-8.37%

SIGNIFICANT 2017 BUDGET CHANGES

Professional Services increase includes 2nd installment payment for Compensation Study (first installment was included in the 2016 budget). Also includes funding for Lean Training initiatives to continue in 2017

Claims/Judgements expenses were removed from the General Accounts budget above and placed in the City Attorney's budget for improved oversight.

City of West Allis
Miscellaneous & Transfers
2017 Budget

EXPENDITURES	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2017 Request	2016 Deletions	2017 Budget	Change	% Change
Repair & Maintenance	$ (105,224)	$ (19,842)	$ -	$ -	$ -	$ -	$ -	$ -	
Transfers Out	$ 387,650	$ 589,800	$ -	$ -	$ -	$ -	$ -	$ -	
TOTAL EXPENDITURES	$ 282,426	$ 569,958	$ -	$ -	$ -	$ -	$ -	$ -	

City of West Allis
2017 Recommended Budget

Public Safety

2017 City of West Allis Recommended Budget
Services and Objectives
Police and Fire Commission

Mission Statement	Services Provided	Positions	Significant Budget Changes
To ensure the citizens of West Allis have a safe environment in which to live and work.	**1** Serve as policy making board for Police and Fire matters. **2** Oversee the administration of the Police and Fire Departments.	5.0 Commissioners (volunteer) 0 General Fund FTE	*Increase for background investigations and recruitments.*
City of West Allis 2017 Recommended Budget			

Manager Responsible – **Donald Nehmer** **Fund and Dept Group** **100-20**

City of West Allis
Police & Fire Commission
2017 Budget

EXPENDITURES	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2017 Request	2017 Additions/ Deletions	2017 Budget	Change	% Change
Supplies	$ 220	$ 263	$ 550	$ 550	$ 550	$ -	$ 550	$ -	
Advertising	$ 1,382	$ 2,530	$ 1,500	$ 4,250	$ 1,500	$ -	$ 1,500	$ -	
Printing	$ 79		$ 200	$ 200	$ 200	$ -	$ 200	$ -	
Training & Travel	$ 2,393	$ 1,242	$ 750	$ 750	$ 750	$ -	$ 750	$ -	
Regulatory & Safety	$ 20,753	$ 17,663	$ 17,000	$ 17,000	$ 42,000	$ -	$ 42,000	$ 25,000	
TOTAL EXPENDITURES	$ 24,826	$ 21,862	$ 20,000	$ 22,750	$ 45,000	$ -	$ 45,000	$ 25,000	125.00%

SIGNIFICANT 2017 BUDGET CHANGES

$25,000 increase reflects cost of pre-employment background investigations for Police and Fire recruitments performed by part-time police provisional staff ($15,000), and anticipated Fire Chief recruitment in 2017 ($10,000).

2017 City of West Allis Recommended Budget
Services and Objectives
Police Department

Mission Statement	Services Provided	Positions	Significant Budget Changes
The West Allis Police Department's mission is to enhance the quality of life in our community through the protection of life and property, fair and unbiased law enforcement, and community partnerships.	**1** Efficient and reasonable response to calls for service throughout city at all times **2** Crime prevention and community services offered through various programs and initiatives **3** Educational opportunities made available to citizens regarding police operations **4** Specialized enforcement techniques utilizing modern technology **5** Specialized investigative techniques utilizing technology and up to date methods **6** School based crime prevention programs and enforcement efforts **7** Provide traffic enforcement efforts to modify dangerous driving behaviors	Police Chief 1.00 Deputy Chief 2.00 Police Captain 5.00 Police Lieutenant 7.00 Police Sg. 9.00 Patrol Officer 64.00 K9 Handler 2.00 Specialist II 3.00 Detective 20.00 Crime Analyst 1.00 Traffic Investigator 2.00 Warrant Officer 2.00 Court Liaison 1.00 School Liaison 1.00 Victim Advocate 0.80 Patrol Officer – SIU 2.00 Parking Control 3.00 Dispatch Trainer 0.00 Dispatcher 9.00 Lead Clerk 1.00 Secretary 1.00 Clerk II 6.75 Records Supervisor 1.00 Clerk III 1.00 Custodian 1.00 Fleet Mechanic 1.00 Prop Room Tech 1.00 Specialist I 1.00 Records Mgmt Spec 1.00 Total 160. 55	Funding for Implementation of Body Worn Cameras in July 2017
City of West Allis 2017 Recommended Budget			

Manager Responsible – Chief Patrick Mitchell **Fund and Dept Group 100-21**

City of West Allis
Police Department
2017 Budget

EXPENDITURES	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2017 Request	2017 Additions/ Deletions	2017 Budget	Change	% Change
Salaries	$ 9,995,883	$ 10,703,325	$ 10,808,565	$ 10,808,565	$ 11,254,006	$ -	$ 11,254,006	$ 445,441	
Salary/Frng-Contract Stlmnt	$ -	$ -	$ 235,000	$ 235,000	$ -	$ -	$ -	$ (235,000)	
Provisionals/Part-Time	$ 145,079		$ 147,000	$ 147,000	$ 147,000	$ -	$ 147,000	$ -	
Misc Other Pay	$ 78,529	$ 84,624	$ 76,160	$ 76,160	$ 76,160	$ -	$ 76,160	$ -	
Overtime	$ 647,128	$ 747,139	$ 474,000	$ 474,000	$ 494,000	$ -	$ 494,000	$ 20,000	
Fringe Benefits	$ 5,309,256	$ 5,327,241	$ 4,711,276	$ 4,711,276	$ 4,691,266	$ -	$ 4,691,266	$ (20,010)	
Professional Services	$ 122,570	$ 129,544	$ 130,900	$ 139,400	$ 131,332	$ -	$ 131,332	$ 432	
Maintenance Contracts	$ 143,250	$ 119,374	$ 174,646	$ 178,426	$ 227,646	$ -	$ 227,646	$ 53,000	
Utilities	$ 165,599	$ 151,549	$ 181,125	$ 181,125	$ 189,031	$ -	$ 189,031	$ 7,906	
Rentals	$ 5,593	$ 5,251	$ 7,000	$ 7,000	$ 7,000	$ -	$ 7,000	$ -	
Repair & Maintenance	$ 58,159	$ 46,087	$ 65,900	$ 64,894	$ 65,900	$ -	$ 65,900	$ -	
Supplies	$ 331,580	$ 246,755	$ 285,800	$ 285,922	$ 286,730	$ -	$ 286,730	$ 930	
Books & Periodicals	$ 734	$ 175	$ 1,500	$ 1,500	$ 1,500	$ -	$ 1,500	$ -	
Printing	$ 19,819	$ 18,357	$ 22,000	$ 22,000	$ 22,240	$ -	$ 22,240	$ 240	
Training & Travel	$ 10,116	$ 23,854	$ 6,000	$ 6,000	$ 6,000	$ -	$ 6,000	$ -	
Regulatory & Safety	$ 29,760	$ 41,227	$ 39,900	$ 39,900	$ 39,900	$ -	$ 39,900	$ -	
Capital Items	$ 349,169	$ 135,012	$ 219,500	$ 263,924	$ 275,500	$ -	$ 275,500	$ 56,000	
TOTAL EXPENDITURES	$ 17,412,223	$ 17,927,840	$ 17,586,272	$ 17,642,092	$ 17,915,211	$ -	$ 17,915,211	$ 328,939	1.87%

SIGNIFICANT 2017 BUDGET CHANGES

Includes $100,000 funding for implementation of Body-Worn Cameras

2017 City of West Allis Recommended Budget
Services and Objectives
Fire Department

Mission Statement	Services Provided	Positions	Significant Budget Changes
"The West Allis Fire Department is organized to serve, protect and preserve the life and property of the citizens and businesses of West Allis. We will provide this service with the highest level of professionalism we are capable of delivering in fire prevention, public education, incident stabilization and emergency medical services as effectively as possible. Twenty-four hours a day, seven days a week."	1 Fire Suppression and Hazard Mitigation. 2 Emergency Medical Services. 3 Citizen education and outreach programs. a) Survive alive house. b) Juvenile and Senior Fire Safety Program. c) Blood Pressure Screening and Stroke Risk Assessment. d) Heartsaver and Hands Only CPR training e) Pulse Point Community CPR notification system f) Fire Safety in workplace. 4 First Response to Technical Rescue Incidents Including: a) Hazardous Material b) Confined Space Rescue. c) Ice Rescue. d) Trench Rescue. 5 Fire Prevention and Inspection. 6 Mobile Integrated Healthcare	Fire Chief 1.00 Deputy Chief 2.00 Assistant Chief 2.00 Battalion Chief 3.00 Lieutenant 12.00 Captains 9.00 Equip. Operator 12.00 Fire Fighters 64.00 Secretary 1.00 Total: 106.00	Reallocation of Capital Accumulation Funding to Debt service payment as financing for replacement of equipment is recommended. More detail on department funding page.
City of West Allis 2017 Recommended Budget			

Manager Responsible – **Chief Steven Bane** **Fund and Dept Group** **100-22**

City of West Allis
Fire Department
2017 Budget

EXPENDITURES	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2017 Request	2017 Additions/ Deletions	2017 Budget	Change	% Change
Salaries	$ 7,622,343	$ 7,493,852	$ 7,962,200	$ 8,625,678	$ 8,099,650	$ -	$ 8,099,650	$ 137,450	
Salary/Frng-Contract Stlmnt	$ -	$ -	$ 191,000	$ 191,000	$ -	$ -	$ -	$ (191,000)	
Provisionals/Part-Time	$ -	$ 2,930	$ 7,000	$ 7,000	$ 7,000	$ -	$ 7,000	$ -	
Misc Other Pay	$ 204,392	$ 216,685	$ 247,400	$ 247,400	$ 247,400	$ -	$ 247,400	$ -	
Overtime	$ 124,026	$ 184,492	$ 140,000	$ 140,000	$ 140,000	$ -	$ 140,000	$ -	
Fringe Benefits	$ 3,562,707	$ 3,483,464	$ 3,186,901	$ 3,186,901	$ 3,175,051	$ -	$ 3,175,051	$ (11,850)	
Professional Services	$ 1,606	$ 1,640	$ 2,400	$ 5,680	$ 20,600	$ -	$ 20,600	$ 18,200	
Maintenance Contracts	$ 111,319	$ 15,463	$ 19,620	$ 23,531	$ 41,950	$ -	$ 41,950	$ 22,330	
Utilities	$ 128,474	$ 110,601	$ 132,950	$ 132,950	$ 119,230	$ -	$ 119,230	$ (13,720)	
Repair & Maintenance	$ 95,425		$ 88,000	$ 88,000	$ 88,000	$ -	$ 88,000	$ -	
Supplies	$ 183,629	$ 142,183	$ 184,100	$ 254,100	$ 166,350	$ -	$ 166,350	$ (17,750)	
Books & Periodicals	$ 316	$ 470	$ 1,900	$ 1,900	$ 1,900	$ -	$ 1,900	$ -	
Advertising	$ 3,930	$ 5,608	$ 4,000	$ 4,000	$ 4,000	$ -	$ 4,000	$ -	
Printing	$ 1,389	$ 1,013	$ 1,000	$ 1,000	$ 1,000	$ -	$ 1,000	$ -	
Training & Travel	$ 23,121	$ 15,193	$ 17,500	$ 17,500	$ 17,725	$ -	$ 17,725	$ 225	
Regulatory & Safety	$ 41,467	$ 81,452	$ 85,190	$ 85,190	$ 86,584	$ -	$ 86,584	$ 1,394	
Capital Items	$ 71,531	$ 98,279	$ 376,575	$ 1,079,587	$ 499,575	$ -	$ 499,575	$ 123,000	
TOTAL EXPENDITURES	$ 12,175,674	$ 11,959,242	$ 12,647,736	$ 14,091,417	$ 12,716,015	$ -	$ 12,716,015	$ 68,279	0.54%

SIGNIFICANT 2017 BUDGET CHANGES

Capital Items request above reflects annual deposit to Capital Accumulation Fund to set aside funding for Fire Engine, Aerial Truck, and Ambulance replacement, as well as various other equipment needs. Due to the unexpected deterioration of critical fire apparatus, Capital Accumulation Funding is no longer sufficient to meet the cost of replacement.

The 2017 Capital Items budget above includes $225,000 to continue funding ambulance replacements through the Capital Accumulation Fund and includes $175,000 for other fire apparatus replacement. Due to the timeline for replacement of critical equipment, the 2017 Capital Budget includes debt proceeds of $2,015,000 to fund replacement apparatus. The $175,000 capital item funding will be applied towards the repayment of that debt, rather than applied towards capital accumulation for future purchases.

2017 City of West Allis Recommended Budget
Services and Objectives
Department of Building Safety (DBS)

Mission Statement	Services Provided	Positions	Significant Budget Changes
To safeguard the public's health, welfare and life, and to promote property preservation by applying minimum adopted building and zoning regulations to the construction, maintenance and use of buildings and properties.	**1** Review and issue building, electrical, plumbing, mechanical, occupancy and sign permits for work on any property outside of the right-of-way in the City. **2** Inspect all issued permits for compliance with local, state and national codes. **3** Respond to and inspect complaints from citizens, business owners, other City departments and/or City leaders as it pertains to property maintenance of any property outside of the City right-of-way. **4** Promote community support for safe buildings, maintained properties, stable property values, and prevention of the spread of blight. **5** Regulation of the Zoning Code pertaining to the occupancy and use of properties, perform zoning inspections, and administration of the Zoning Code for residential uses. **6** Maintain records of Property Owner Registration, Abandoned Properties and Foreclosed Property Registration lists. **7** Administer property maintenance program utilizing CDBG funds **8** Perform building, mechanical, lighting and plumbing plan reviews as an agent for the State of Wisconsin. **9** Provide administrative support for the Board of Appeals.	1.0 Director 3.0 Building Inspector II 1.0 Plan Reviewer 1.0 Plumbing Inspector III 2.0 Electrical Inspector II 1.0 Lead Nghbrhd Srvcs Insp (0.65 FTE, 0.35 CDBG) 1.0 Neighborhood Services Insp (0.10 FTE, 0.90 CDBG) 1.0 Zoning Inspector 0.5 Nghbrhd Srvcs Liaison 0.25 Clerk I (Fully CDBG funded) 1.0 Office Supervisor (0.95 FTE, 0.05 CDBG) 2.0 Clerk II (1.75 FTE, 0.25 CDBG) 14.75 Total (12.95 General Fund FTE; 1.8 CBDG)	*Funding for zoning inspector, position established in 2016 budget.* *Change department name to better reflect duties and services provided.*

City of West Allis 2017 Recommended Budget

Manager Responsible – Ed Lisinski Fund and Dept Group 100-24

City of West Allis
Department of Building Safety
2017 Budget

EXPENDITURES	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2017 Request	2017 Additions/ Deletions	2017 Budget	Change	% Change
Salaries	$ 752,088	$ 745,914	$ 752,210	$ 765,750	$ 854,800	$ -	$ 854,800	$ 102,590	
Provisionals/Part-Time	$ 19,386	$ 5,642	$ 5,000	$ 5,090	$ 5,000	$ -	$ 5,000	$ -	
Misc Other Pay	$ 22,900		$ 26,310	$ 26,310	$ 22,875	$ -	$ 22,875	$ (3,435)	
Overtime	$ 5,266	$ 6,223	$ 8,700	$ 8,700	$ 8,500	$ -	$ 8,500	$ (200)	
Fringe Benefits	$ 358,897	$ 352,072	$ 324,458	$ 324,458	$ 331,200	$ -	$ 331,200	$ 6,742	
Professional Services	$ 1,915	$ 2,289	$ 1,500	$ 1,500	$ 1,100	$ -	$ 1,100	$ (400)	
Maintenance Contracts	$ 3,207	$ 350	$ 1,370	$ 1,370	$ 1,440	$ -	$ 1,440	$ 70	
Utilities	$ 99	$ 72	$ 125	$ 125	$ 150	$ -	$ 150	$ 25	
Rentals	$ 528	$ (171)	$ -	$ -	$ -	$ -	$ -	$ -	
Supplies	$ 5,118	$ 4,428	$ 6,050	$ 6,270	$ 7,750	$ -	$ 7,750	$ 1,700	
Books & Periodicals	$ 1,461	$ -	$ 1,300	$ 1,300	$ 3,200	$ -	$ 3,200	$ 1,900	
Advertising	$ 771	$ 147	$ 1,050	$ 1,050	$ 750	$ -	$ 750	$ (300)	
Printing	$ 1,253	$ 1,246	$ 2,200	$ 2,200	$ 1,500	$ -	$ 1,500	$ (700)	
Training & Travel	$ 4,707	$ 11,019	$ 11,485	$ 11,485	$ 16,035	$ -	$ 16,035	$ 4,550	
Regulatory & Safety	$ 1,068	$ 1,657	$ 2,700	$ 3,241	$ 1,380	$ -	$ 1,380	$ (1,320)	
Capital Items	$ 2,991	$ 4,074	$ 1,200	$ 1,200	$ 2,000	$ -	$ 2,000	$ 800	
TOTAL EXPENDITURES	$ 1,181,656	$ 1,157,014	$ 1,145,658	$ 1,160,049	$ 1,257,680	$ -	$ 1,257,680	$ 112,022	9.78%

SIGNIFICANT 2017 BUDGET CHANGES

Salary increase reflects funding for Zoning Inspector ($45,000-2016 budget provided funding from FIRE-NMTC), salary increase for manager level position for Code Enforcement, and removal of offset for vacant positions in prior years

2017 City of West Allis Recommended Budget
Services and Objectives
Planning (Development)

Mission Statement	Services Provided	Positions	Significant Budget Changes
Provide professional planning assistance to the City of West Allis, the general public, price developers and other governmental bodies.	1 Zoning administration and zoning procedures relating to special use applications, ordinances, business occupancy permits and request for rezoning, signage and certified survey maps. 2 Review of site, landscaping and architectural plans. 3 Preparation of Ordinances, resolutions for rezoning requests, Planned development districts, and updates to the City's Master Plan. 4 Provide technical planning assistance to the Department on land use issues, redevelopment planning, neighborhood planning, public facilities reviews and capital improvement programming. 5 Prepare plans and site reviews for development and redevelopment activities. 6 GIS services	.31 Director of Development .65 Mgr of Planning & Zoning .15 Community Development Mgr. .18 Community Development Supervisor .60 Sr. Planner .60 Planner II .47 Principal Secretary .20 Principal Secretary 3.16 Total (General Fund FTE)	*None*
City of West Allis 2017 Recommended Budget			

Manager Responsible – **Steven Schaer** **Fund and Dept Group** **100-23**

City of West Allis
Planning
2017 Budget

EXPENDITURES	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	Request	2017 Additions/ Deletions	2017 Budget	Change	% Change
Salaries	$ 287,259	$ 277,520	$ 216,524	$ 220,421	$ 225,567	$ -	$ 225,567	$ 9,043	
Provisionals/Part-Time	$ -	$ -	$ 9,300	$ 9,467	$ 9,500	$ -	$ 9,500	$ 200	
Misc Other Pay	$ 2,667	$ 530	$ 1,800	$ 1,800	$ 800	$ -	$ 800	$ (1,000)	
Overtime	$ 1,207	$ 1,164	$ 1,000	$ 1,000	$ 1,000	$ -	$ 1,000	$ -	
Fringe Benefits	$ 105,332	$ 101,982	$ 54,812	$ 54,812	$ 81,160	$ -	$ 81,160	$ 26,348	
Professional Services	$ 9,489	$ 1,036	$ 2,825	$ 44,674	$ 6,500	$ -	$ 6,500	$ 3,675	
Maintenance Contracts	$ 136	$ 271	$ 2,750	$ 2,750	$ 750	$ -	$ 750	$ (2,000)	
Utilities	$ -	$ -	$ 400	$ 400	$ 400	$ -	$ 400	$ -	
Supplies	$ 11,148	$ 8,148	$ 2,025	$ 2,025	$ 3,475	$ -	$ 3,475	$ 1,450	
Books & Periodicals	$ 63	$ 753	$ 90	$ 90	$ 90	$ -	$ 90	$ -	
Advertising	$ 1,632	$ 797	$ 250	$ 250	$ 1,750	$ -	$ 1,750	$ 1,500	
Printing	$ 1,607	$ 1,707	$ 500	$ 500	$ 520	$ -	$ 520	$ 20	
Training & Travel	$ 5,694	$ 9,438	$ 11,595	$ 11,595	$ 12,115	$ -	$ 12,115	$ 520	
Capital Items	$ 1,884	$ 3,413	$ 5,291	$ 10,291	$ 8,746	$ -	$ 8,746	$ 3,455	
TOTAL EXPENDITURES	$ 428,118	$ 406,759	$ 309,162	$ 360,075	$ 352,373	$ -	$ 352,373	$ 43,211	13.98%

SIGNIFICANT 2017 BUDGET CHANGES

Overall budget increase provides for additional funding for staff to reflect less grant funding for personnel costs and less reliance on TID and FIRE funding for staff.

City of West Allis
2017 Recommended Budget

Engineering and Public Works

2017 City of West Allis Recommended Budget
Services and Objectives
Engineering

Mission Statement	Services Provided	Positions	Significant Budget Changes
To design improvements to the City's infrastructure in a safe, efficient, and cost effective manner which best serves the citizens of West Allis.	**1** Assist the public with infrastructure records. **2** Provide technical records to contractors, consultants and other City Departments. **3** Design, contract and inspect Capital Improvement Projects. **4** Respond to citizen complaints. **5** Provide engineering assistance on redevelopment projects and other City projects. **6** Maintain City infrastructure in GIS. **7** Issue permits, including driveways, special parking, road cuts, etc. **8** Calculate and bill Special Assessment costs and investigate complaints.	CITY ENGINEER 0.50 PRINCIPAL SEC 1.00 PRINCIPAL ENGIN DESIGN 1.00 PRINCIPAL ENGIN FIELD SVS 1.00 SPECIAL ASSESSMENT CLERK 1.00 ASST CITY ENGINEER CLERK II 1.00 ENGINEER II (PLS) ENGINEER III 2.00 ENGINEER TECH IV ENGINEER TECH III Total 17.50	*None*
City of West Allis 2017 Recommended Budget			

Manager Responsible – Michael G. Lewis **Fund and Dept Group 100-46**

City of West Allis
Engineering
2017 Budget

EXPENDITURES	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2017 Request	2017 Additions/ Deletions	2017 Budget	Change	% Change
Salaries	$ 742,443	$ 741,208	$ 813,544	$ 828,186	$ 813,544	$ -	$ 813,544	$ -	
Provisionals/Part-Time	$ 7,925	$ 8,627	$ 15,000	$ 15,000	$ 14,000	$ -	$ 14,000	$ (1,000)	
Misc Other Pay	$ 22,660	$ 22,552	$ 25,000	$ 25,000	$ 24,000	$ -	$ 24,000	$ (1,000)	
Overtime	$ 26,463	$ 19,908		$ 25,000	$ 25,000	$ -	$ 25,000	$ -	
Fringe Benefits	$ 345,631	$ 344,147	$ 355,892	$ 355,892	$ 355,892	$ -	$ 355,892	$ -	
Maintenance Contracts	$ 16,765	$ 23,398	$ 19,000	$ 19,000	$ 19,000	$ -	$ 19,000	$ -	
Utilities	$ 7,100	$ 6,461	$ 6,700	$ 6,700	$ 6,700	$ -	$ 6,700	$ -	
Rentals	$ -	$ -	$ 100	$ 100	$ 100	$ -	$ 100	$ -	
Repair & Maintenance	$ 12	$ -	$ 100	$ 100	$ 100	$ -	$ 100	$ -	
Supplies	$ 9,188	$ 9,817	$ 10,450	$ 10,550	$ 10,300	$ -	$ 10,300	$ (150)	
Books & Periodicals	$ 294	$ 299	$ 400	$ 400	$ 300	$ -	$ 300	$ (100)	
Printing	$ 4,795	$ 1,193	$ 750	$ 750	$ 200	$ -	$ 200	$ (550)	
Training & Travel	$ 17,668	$ 13,900	$ 20,600	$ 20,600	$ 20,300	$ -	$ 20,300	$ (300)	
Regulatory & Safety	$ 129	$ 124	$ 250	$ 250	$ 200	$ -	$ 200	$ (50)	
Capital Items	$ 4,995	$ 632	$ 9,000	$ 16,000	$ 8,000	$ -	$ 8,000	$ (1,000)	
TOTAL EXPENDITURES	$ 1,206,070	$ 1,192,264	$ 1,301,786	$ 1,323,528	$ 1,297,636	$ -	$ 1,297,636	$ (4,150)	-0.32%

2017 City of West Allis Recommended Budget
Services and Objectives
Public Works

Mission Statement	Services Provided	Positions	Significant Budget Changes
Under the direction of the Common Council, Provide a variety of services to the public in the most efficient and effective manner possible.	**1** Solid waste collection and disposal. **2** Recyclable collection and processing. **3** Maintenance and repair of City infrastructure **4** Provide safe and sufficient drinking water and water for fire protection. **5** Provide snow and ice control services. **6** Maintain the City's urban forest and public grounds. **7** Maintain all City's buildings. **8** Maintain the City's street lighting and traffic control signals. **9** Maintain and repair Public Works and Fire Department fleet and equipment. **10** Maintain City's inventory.	Director - DPW 0.5 Asst Director 1.0 BLDG SUPT 1.0 ELEC SUPT 1.0 FLEET SUPT 1.0 FORESTRY SUPT 1.0 SAN/ST SUPT 1.0 ELEC MECHANIC I 7.0 ELEC MACHANIC II 2.0 PLUMBER 1.0 EQUIP MECHANIC 9.0 TRUCK DRIVER 27.0 STREET MAINTAINER 3.0 LABORER 2.0 SR CARTPENTER/CARPENTER 2.0 CUSTODIAN 1.0 ADM ASST III 1.0 ADM SUPPORT CLERK 1.0 LEAD INV SERVICE 1.0 BLDG/SIGN LEAD 1.0 LEAD ELEC MECH 1.0 LEAD MECHANIC 1.0 SAN/ST SUPERVISOR 3.0 LEAD ARBORIST 1.0 CLERK II 3.0 CLERK III 1.0 INVENTORY SPEC 2.0 HVAC TECH 1.0 ARBORIST 13.0 EQUIP OPER 1 AND II 7.0 SEWER MAINTAINER 1.0 YARD/PARK ATTEN 2.0 SR PAINTER/PAINTER 3.0 JANITOR 1.0 MAINT REPAIRER 17.0 HELD OPEN (2.0) TOTAL 119.5	Reduced capital equipment funding by $1 million (pending implementation of Fleet audit recommendations and consideration of operational changes that may impact equipment needs). Allows for annual replacement of approx. $600,000 in 2017 budget. Emergencies will have to come from contingency fund.
City of West Allis 2017 Recommended Budget			

Manager Responsible – **Michael G. Lewis** **Fund and Dept Group** **100-40**

City of West Allis
Public Works Department
2017 Budget

EXPENDITURES	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	Request	2017 Additions/ Deletions	2017 Budget	Change	% Change
Salaries	$ 4,357,284	$ 4,471,681	$ 4,778,243	$ 4,864,251	$ 5,159,448	$ -	$ 5,159,448	$ 381,205	
Provisionals/Part-Time	$ 138,344	$ 161,689	$ 143,640	$ 143,640	$ 158,700	$ -	$ 158,700	$ 15,060	
Misc Other Pay	$ 35,342	$ 32,197	$ 48,915	$ 48,915	$ 49,015	$ -	$ 49,015	$ 100	
Overtime	$ 208,998	$ 169,592	$ 213,000	$ 213,000	$ 216,100	$ -	$ 216,100	$ 3,100	
Fringe Benefits	$ 2,431,966	$ 2,434,761	$ 2,200,107	$ 2,200,107	$ 2,240,294	$ -	$ 2,240,294	$ 40,187	
Professional Services	$ 21,198	$ 31,607	$ 21,700	$ 21,700	$ 18,800	$ -	$ 18,800	$ (2,900)	
Maintenance Contracts	$ 31,688	$ 29,209	$ 32,500	$ 33,660	$ 33,500	$ -	$ 33,500	$ 1,000	
Utilities	$ 770,645	$ 672,876	$ 810,550	$ 813,944	$ 830,958	$ -	$ 830,958	$ 20,408	
Rentals	$ (241,067)	$ (258,134)	$ (147,142)	$ (147,142)	$ (164,645)	$ -	$ (164,645)	$ (17,503)	
Repair & Maintenance	$ 425,419	$ 342,721	$ 433,600	$ 487,515	$ 426,600	$ -	$ 426,600	$ (7,000)	
Supplies	$ 1,158,315	$ 1,018,669	$ 1,154,171	$ 1,224,908	$ 1,026,536	$ -	$ 1,026,536	$ (127,635)	
Books & Periodicals	$ 6,036	$ 4,271	$ 8,950	$ 8,950	$ 9,150	$ -	$ 9,150	$ 200	
Printing	$ 2,868	$ 2,812	$ 3,625	$ 3,625	$ 1,625	$ -	$ 1,625	$ (2,000)	
Training & Travel	$ 15,507	$ 14,640	$ 16,410	$ 16,410	$ 18,910	$ -	$ 18,910	$ 2,500	
Regulatory & Safety	$ 15,625	$ 15,389	$ 16,590	$ 16,590	$ 15,190	$ -	$ 15,190	$ (1,400)	
Miscellaneous	$ 631	$ 75	$ 1,200	$ 1,200	$ 1,200	$ -	$ 1,200	$ -	
Capital Items	$ 605,189	$ 341,716	$ 588,631	$ 1,832,594	$ 535,400	$ -	$ 535,400	$ (53,231)	
TOTAL EXPENDITURES	$ 9,983,989	$ 9,485,771	$ 10,324,690	$ 11,783,867	$ 10,576,781	$ -	$ 10,576,781	$ 252,091	2.44%

SIGNIFICANT 2017 BUDGET CHANGES

The increase in salary expenses is due to the removal of salary offsets for vacant positions used in the 2016 budget, as well as a funding change for staff working on capital projects $100,000 salary funding restored to Building & Electrical Division and $31,000 salary funding restored to Forestry for staff time spent working on Street Lighting and other Capital Construction projects. Sound fiscal policy funds operating expenses for staff through departmental budgets, not through borrowing in the Capital Budget.

The Public Works Department "Capital Items" request is funded at $535,400 as shown above. This represents a $1 million decrease from the original department request.

City of West Allis
2017 Recommended Budget

Health, Culture, Recreation

2017 City of West Allis Recommended Budget
Services and Objectives – Health Department

Mission Statement	Services Provided	Positions	Significant Budget Changes
The West Allis Health Department will provide community leadership to protect and promote the health of West Allis Residents.	1 Communicable Disease Control 2 Environmental Public Health Services 3 Health Education Services 4 Vital Statistics (Birth and Death Certificates) 5 Public Health Nursing Services 6 Weights and Measures Program 7 West Allis Farmers Market 8 Dental Health Program 9 Women, Infants & Children (WIC) Program 10 Chronic Disease and Injury Prevention 11 Emergency Preparedness/Response 12 Community Health Assessment & Planning 13 Occupational Health and Wellness	HEALTH COMMIS 1.00 DEP REGISTRAR 1.00 CLERK II 1.00 DIR COM HLTH 1.00 ENVIRONMNTL 3.00 PUBLIC HLTH NURSE 8.50 ENVIRONMENTAL TECHNICIAN 0.50 NUTRITIONIST II 1.00 BREASTFEEDING PEER CSLR – PROV 0.45 WIC CLINIC ASSISTANT 2.00 MARKET ATTENDANT 0.45 MUNICIPAL JANITOR 1.00 COMM HEALTH WORKER 0.10 SUPV-ADMIN 1.00 CLERK III 1.00 RECEPTIONIST 1.00 WIC DIR 1.00 COMM HLT TECH 1.60 PUB HLTH SPEC 1.80 NUTRITIONIST I 4.20 WIC CLERK 2.80 DENTAL HYGIENIST 0.90 COMM HLT ED COOR 1.00 EMERGENCY PREP. COO 0.50 **Total: 37.80** TOTAL HEALTH DEPT POST: 43 (37.80 FTE) FTE FUNDED BY GEN FUND 24.50 FTE FUNDED BY HLTH INS FUND (WELLNESS) 0.20 FTE FUNDED BY GRANTS 12.65 SEASONAL POSITION 0.45 TOTAL FTE 37.80	*None*

City of West Allis 2017 Recommended Budget

Manager Responsible – Sally Nusslock Fund and Dept Group 100-30

City of West Allis
Health Department
2017 Budget

EXPENDITURES	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2017 Request	2017 Additions/ Deletions	2017 Budget	Change	% Change
Salaries	$ 1,311,102	$ 1,379,895	$ 1,473,975	$ 1,540,505	$ 1,564,400	$ -	$ 1,564,400	$ 90,425	
Provisionals/Part-Time	$ 9,242	$ 11,094	$ 9,360	$ 9,528	$ 9,360	$ -	$ 9,360	$ -	
Misc Other Pay	$ 11,222		$ 13,880	$ 13,880	$ 13,880	$ -	$ 13,880	$ -	
Overtime	$ 6,736	$ 10,087	$ 11,500	$ 11,500	$ 11,500	$ -	$ 11,500	$ -	
Fringe Benefits	$ 498,499	$ 520,557	$ 442,265	$ 442,265	$ 324,504	$ -	$ 324,504	$ (117,761)	
Professional Services	$ 60	$ 1,380	$ 5,300	$ 5,300	$ 5,300	$ -	$ 5,300	$ -	
Maintenance Contracts	$ 3,601	$ 2,923	$ 3,090	$ 3,165	$ 3,090	$ -	$ 3,090	$ -	
Utilities	$ 30,718	$ 26,122	$ 34,662	$ 34,662	$ 36,168	$ -	$ 36,168	$ 1,506	
Repair & Maintenance	$ 3,151	$ 7,366	$ 800	$ 16,600	$ 800	$ -	$ 800	$ -	
Supplies	$ 42,585	$ 47,214	$ 29,043	$ 29,043	$ 50,621	$ -	$ 50,621	$ 21,578	
Books & Periodicals	$ 522	$ 135	$ 800	$ 800	$ 800	$ -	$ 800	$ -	
Advertising	$ 25	$ -	$ 306	$ 306	$ 306	$ -	$ 306	$ -	
Printing	$ 1,751	$ 1,554	$ 2,625	$ 2,625	$ 1,623	$ -	$ 1,623	$ (1,002)	
Training & Travel	$ 17,447	$ 16,813	$ 15,820	$ 16,658	$ 17,220	$ -	$ 17,220	$ 1,400	
Regulatory & Safety	$ 142	$ -	$ 400	$ 400	$ 400	$ -	$ 400	$ -	
Insurance	$ 600	$ 600	$ 875	$ 875	$ 875	$ -	$ 875	$ -	
Capital Items	$ -	$ 2,912	$ 2,500	$ 2,500	$ 2,500	$ -	$ 2,500	$ -	
TOTAL EXPENDITURES	$ 1,937,402	$ 2,040,427	$ 2,047,201	$ 2,130,612	$ 2,043,347	$ -	$ 2,043,347	$ (3,854)	-0.19%

SIGNIFICANT 2017 BUDGET CHANGES

Salary and Benefit changes reflect a comprehensive review and reorganization of staff at the Health Department completed in 2016

2017 City of West Allis Recommended Budget
Services and Objectives
Senior Center

Mission Statement	Services Provided	Positions	Significant Budget Changes
To challenge the growing, aging population with knowledge and responsiveness.	**1** Older adult classes, activities, and seminars **2** Provide information & referral **3** Healthy Lifestyles: Fitness Program **4** Computer Literacy **5** Milwaukee County Senior Meal Site **6** Older adult support groups **7** Interfaith Senior Ambassador Outreach **8** Informational Outreach Site - Income taxes, Homestead Credit **9** Community Gifts of Warmth **10** Hunger Task Force Stockbox Site/Food for the Hungry	1.0 Senior Center Director .70 Assistant Director .50 Custodian 2.20 Total	*None*
City of West Allis 2017 Recommended Budget			

Manager Responsible – **Sally Nusslock** **Fund and Dept Group** **100-34**

City of West Allis
Senior Center
2017 Budget

EXPENDITURES	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2017 Request	2017 Additions/ Deletions	2017 Budget	Change	% Change
Salaries	$ 142,472	$ 146,184	$ 145,030	$ 147,641	$ 147,133	$ -	$ 147,133	$ 2,103	
Provisionals/Part-Time	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
Misc Other Pay	$ 300		$ 300	$ 300	$ 300	$ -	$ 300	$ -	
Overtime	$ 1,661	$ 397	$ 200	$ 200	$ 200	$ -	$ 200	$ -	
Fringe Benefits	$ 47,621	$ 50,413	$ 60,489	$ 60,489	$ 38,000	$ -	$ 38,000	$ (22,489)	
Professional Services	$ 2,315	$ 2,578	$ 2,985	$ 3,313	$ 2,985	$ -	$ 2,985	$ -	
Maintenance Contracts	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
Utilities	$ 20,314	$ 16,896	$ 23,429	$ 23,429	$ 24,079	$ -	$ 24,079	$ 650	
Repair & Maintenance	$ -	$ -	$ 200	$ 200	$ 200	$ -	$ 200	$ -	
Supplies	$ 3,447	$ 3,291	$ 4,286	$ 4,286	$ 4,425	$ -	$ 4,425	$ 139	
Printing	$ 680	$ 463	$ 788	$ 788	$ 270	$ -	$ 270	$ (518)	
Training & Travel	$ 171	$ 48	$ 222	$ 222	$ 222	$ -	$ 222	$ -	
Capital Items	$ 4,422	$ -	$ 454	$ 915	$ 454	$ -	$ 454	$ -	
TOTAL EXPENDITURES	$ 223,403	$ 220,568	$ 238,383	$ 241,783	$ 218,268	$ -	$ 218,268	$ (20,115)	-8.44%

SIGNIFICANT 2017 BUDGET CHANGES

2017 City of West Allis Recommended Budget
Services and Objectives
Library

Mission Statement	Services Provided	Positions		Significant Budget Changes
The West Allis Public Library is committed to providing the members of its community with access to materials and services that can actively support lifelong learning and enrich their personal and professional lives.	**1** Serve as a resource for popular materials. **2** Provide access to reference/educational/informational materials. **3** Assist patrons in using library materials. **4** Provide programs that compliment library services. **5** Provide literature based programming for school-aged children and preschoolers. **6** STARS (Service to Adult Readers with Special Needs.) **7** Provide public access to personal computers and electronic information **8** Provide community room access for public programming.	**Positions**		*None*
		Director	1	
		Librarian IV	1	
		Librarian I	5.5	
		Librarian III	1	
		Library Lead Tech	1	
		Circ Services Rep	4.6	
		Lead Page	0.4	
		Custodian	1	
		Technology Intern	0.3	
		Library Clerk	1	
		Admin Serv Asst	1	
		Librarian II	2	
		Library Tech	1	
		Library Assts	2	
		Library Page	4.7	
		Janitor	1.3	
		Total	**28.8**	

City of West Allis 2017 Recommended Budget

Manager Responsible – Michael J. Koszalka **Fund and Dept Group 100-35**

City of West Allis
Library
2017 Budget

EXPENDITURES	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2017 Request	2017 Additions/ Deletions	2017 Budget	Change	% Change
Salaries	$ 933,617	$ 926,101	$ 1,119,968	$ 1,086,252	$ 898,615	$ -	$ 898,615	$ (221,353)	
Provisionals/Part-Time	$ 199,648	$ 198,289	$ 135,430	$ 191,742	$ 189,347	$ -	$ 189,347	$ 53,917	
Misc Other Pay	$ 300	$ 300	$ 1,480	$ 1,480	$ 1,480	$ -	$ 1,480	$ -	
Overtime	$ 12,799	$ 5,656	$ 10,000		$ 10,000	$ -	$ 10,000	$ -	
Fringe Benefits	$ 423,528	$ 418,658	$ 547,727	$ 547,727	$ 582,800	$ -	$ 582,800	$ 35,073	
Professional Services	$ 12,768	$ 10,869	$ 14,815	$ 14,815	$ 14,815	$ -	$ 14,815	$ -	
Maintenance Contracts	$ 95,297	$ 92,993	$ 112,000	$ 112,328	$ 112,000	$ -	$ 112,000	$ -	
Utilities	$ 77,195	$ 71,774	$ 77,600	$ 77,600	$ 77,400	$ -	$ 77,400	$ (200)	
Repair & Maintenance	$ 2,054	$ 2,533	$ 4,950	$ 4,950	$ 4,950	$ -	$ 4,950	$ -	
Supplies	$ 51,790	$ 50,898	$ 53,728	$ 53,728	$ 52,728	$ -	$ 52,728	$ (1,000)	
Books & Periodicals	$ 275,636	$ 276,779	$ 278,000	$ 307,968	$ 278,000	$ -	$ 278,000	$ -	
Printing	$ 2,278	$ 1,151	$ 2,100	$ 2,100	$ -	$ -	$ -	$ (2,100)	
Training & Travel	$ 570	$ 702	$ 3,000	$ 3,000	$ 3,000	$ -	$ 3,000	$ -	
Regulatory & Safety	$ -	$ -	$ 350	$ 350	$ 350	$ -	$ 350	$ -	
Capital Items	$ 8,552	$ 31,709	$ 25,500	$ 48,313	$ 25,500	$ -	$ 25,500	$ -	
TOTAL EXPENDITURES	$ 2,096,030	$ 2,088,412	$ 2,386,648	$ 2,462,353	$ 2,250,985	$ -	$ 2,250,985	$ (135,663)	-5.68%

SIGNIFICANT 2017 BUDGET CHANGES

Salary expense savings reflect staffing changes that eliminated 0.5 FTE, reduced a management position to a clerk position through staff turnover. Other budget adjustments were made to 2016 salary figures that accounted for further reduction

City of West Allis
2017 Recommended Budget

Special Revenue Funds

Revenues and Expenditures

2017 City of West Allis Recommended Budget
Services and Objectives
Communications and Creative Services

Mission Statement	Services Provided	Positions	Significant Budget Changes
To clearly and accurately communicate information of key City services, programs, messages and values; to foster an engaged and informed citizenry; to provide leadership in further strengthening and promoting West Allis' "brand" as a benchmark for superior municipal government service through all City communication tools including publications, phone, internet, municipal television, video production, media relations and social media; to serve as a resource to City departments for delivery of their specific communication needs; and to provide a comprehensive, unified delivery of information – look, feel, content	-Facilitate and serve as a resource to City departments to manage their individual communication needs effectively and efficiently. -Support the Council and City management in planning, communicating and implementing programs, services and goals that promote and/or impact our overall quality of life, healthy economy, development, and the safety and welfare of our citizenry. -Develop and produce print collateral, consult, assist and oversee other City departments in the development and production of their special publication needs including photography, brochures, posters, flyers and other design needs; assure proper use of City logo and key messages. -Manage the editorial content and design/redesign of the website. Work with department web administrators to ensure all are trained in website administration; provide guidance on best practices for information presentation and development. -Administer City's social media presence. Ensure all City news releases, media alerts, emergency and urgent City service notifications and events are posted on official City Facebook page, Twitter and other appropriately identified social media tools; manage social media content for accuracy, timeliness , and design and brand consistency. -Broadcast government meetings; produce timely news briefs, informational videos about City programs and services; maintain electronic informational City and Community bulletin boards; provide backups for content disruption; create videos for internal/external stakeholders. -Facilitate and manage communications with the news media in communicating day-to-day city services, programs and public safety communications. Manage surveying, tracking and assessing citizen opinions on City services and programs. -Provide support and tools to enhance communications with City employees, create and implement citywide communications plans on major City needs or initiatives, research awards applications which assist in further recognizing the City's programs, services, accomplishments and key messages. -Manage and encourage citizen engagement through volunteer opportunities; manage West Allis 4-1-1; and coordinate district Town Hall meetings; facilitate City Hall tours and guides.	1.0 Director 1.0 Communication Specialist 1.0 Senior Video Producer 1.0 Graphic Designer .75 Communications Assistant 4.75 Total (No General Fund FTE)	*Increased operations costs due to reallocation of staff, operating and capital expenses to the Communications and Creative Services Department (more closely aligns operations under the Communications Department created in the 2016 budget and provides additional capacity under the expenditure restraint program limits.)*

CITY OF WEST ALLIS
2017 BUDGET
COMMUNICATIONS

	2014 Actual	2015 Actual	2016 Budget	Adjustments	2016 Adjusted Budget	2016 Estimated	2017 Budget
REVENUES							
Franchise Fees	$688,121	$708,259	$720,000	0	$720,000	$720,000	$720,000
Creative Services Revenue							$20,000
Miscellaneous	$0	$300	$0	0	0	0	$10,000
Total Revenues	***$688,121***	***$708,559***	***$720,000***	***$0***	***$720,000***		***$750,000***
COMMUNICATIONS EXPENDITURES							
Wages & Benefits	$313,436	$311,731	$318,519	$0	$318,519	238,519	328,371
Admin Support Charge	$350,000	$350,000	$350,000	0	$350,000	350,000	50,000
Materials / Supplies / Maintenance	$10,736	$8,572	$11,865	0	$11,865	11,865	66,365
Membership Dues	$0	$970	$1,000	0	$1,000	1,000	1,000
Travel / Auto / Training	$1,762	$1,818	$3,100	0	$3,100	3,100	3,100
Advertising & Promotion	$1,288	$1,453	$1,000	0	$1,000	1,000	6,000
Utilities	$16,928	$17,461	$17,777	0	$17,777	17,777	17,777
Equipment	$50,326	$26,084	$400	0	$400	400	400
Rentals / Consulting / Other Services	$11,780	$11,684	$17,300	0	$17,300	17,300	42,800
CREATIVE SERVICES EXPENDITURES							
Wages & Benefits	$0	$0	$0	$0	$0	$0	115,180
Admin Support Charge	$0	$0	$0	$0	$0	$0	0
Materials / Supplies / Maintenance	$0	$0	$0	$0	$0	$0	69,550
Membership Dues	$0	$0	$0	$0	$0	$0	0
Travel / Auto / Training	$0	$0	$0	$0	$0	$0	1,000
Advertising & Promotion	$0	$0	$0	$0	$0	$0	0
Utilities	$0	$0	$0	$0	$0	$0	500
Equipment	$0	$0	$0	$0	$0	$0	43,210
Rentals / Consulting / Other Services	$0	$0	$0	$0	$0	$0	34,050
Total Expenditures	***$756,256***	***$729,773***	***$720,961***	***$0***	***$720,961***	***$640,961***	***$779,303***
Net Operating Gain(Loss)	***($68,136)***	***($21,214)***	***($961)***	***$0***	***($961)***	***$79,039***	***($29,303)***
Fund Balance:							
Fund Balance Beginning of Year	$775,591	$707,455	$686,242	$686,242	$686,242	$686,242	$765,281
Fund Balance End of Year	$707,455	$686,242	$685,281	$686,242	$685,281	$765,281	$735,978
Reserve for Capital Accum.	$191,122	$206,122	$300,000	$300,000	$300,000	$300,000	$300,000
General Fund Balance	$516,333	$480,120	$385,281	$386,242	$385,281	$465,281	$435,978
	$707,455	$686,242	$685,281	$686,242	$685,281	$765,281	$735,978

2017 City of West Allis Recommended Budget
Services and Objectives
Community Development Block Grant (CDBG)

Mission Statement	Services Provided	Positions	Significant Budget Changes
Effectively employ CDBG funds to assist low-moderate income and elderly residents of the City of West Allis through programs and projects that improve the livability, quality of life, safety, and environment of our family neighborhoods.	1 Administration of CDBG program. 2 Effectively allocate CDBG entitlement funds to assist LMI families 3 Provide technical assistance to sub recipients and city Departments. 4 Promote and invest CDBG Funds in projects that foster job creation. 5 Implementation of 2014-2018 Consolidation Plan	.10 Director of Development .25 Mgr of Planning and Zoning .325 Community Development Manager .355 Community Development Supervisor .310 Sr. Planner .25 Planner II .110 Principal Secretary .340 Principal Secretary .010 Community Dev. Housing Specialist .500 Grants Accounting Specialist .290 Housing Specialist .130 Rehab Specialist Clerk II 2.880 Total (General Fund FTE)	*None*
City of West Allis 2017 Recommended Budget			

Manager Responsible – John F. Stibal **Fund and Dept Group 220-75**

CITY OF WEST ALLIS
2017 BUDGET
COMMUNITY DEVELOPMENT PROGRAMS

	2014 Actual	2015 Actual	2016 Budget	Carryover/ Transfers	2016 Adjusted	2016 Estimated	2017 Budget
REVENUES							
Community Development Block Grant	$1,293,801	$1,379,835	$1,188,186	($29,494)	1,158,692	$1,158,692	$1,158,692
C.D. Program Income	$201,782	$262,958	$200,000		200,000	200,000	204,800
CDBG Income	$1,495,584	$1,642,793	$1,388,186	($29,494)	$1,358,692	$1,358,692	$1,363,492
Rental Rehabilitation Program							
	$0	$0	$0	$0	$0	$0	$0
Program Income	$0	$0	$0	0	0	0	0
Owner Contributions	$0	$0	$0	0	0	0	0
Rental Rehabilitation Income	$0	$0	$0	$0	$0	$0	$0
Total Revenues	***$1,495,584***	***$1,642,793***	***$1,388,186***	***($29,494)***	***$1,358,692***	***$1,358,692***	***$1,363,492***
EXPENDITURES							
CDBG Planning	$145,472	$118,162	$113,856	0	$113,856	$113,856	$119,199
Comm Dev - General	$112,258	$116,288	$151,792	0	$151,792	$151,792	$147,374
Comm Dev - Projects	$865,274	$706,431	$554,698	13,950	$568,648	$568,648	$667,405
Econ Dev - General	$5,291	$8,487	$25,511	0	$25,511	$25,511	$0
Econ Dev - Projects	$229,305	$519,810	$325,000	0	$325,000	$325,000	$275,000
Fair Housing - General	$5,581	$2,638	$5,188	0	$5,188	$5,188	$6,125
Hsg Rehab - General	$15,207	$19,048	$28,238	0	$28,238	$28,238	$28,750
Home Security/Hsg Rehab Proj	$82,465	$150,776	$170,053	0	$170,053	$170,053	$119,639
Redevelopment - General	$0	$0	$0	0	$0	$0	$0
Redevelopment - Projects	$34,730	$2,178	$13,950	(13,950)	$0	$0	$0
CDBG Expenditures	$1,495,584	$1,643,818	$1,388,286	$0	$1,388,286	$1,388,286	$1,363,492
Rental Rehabilitation	8,851	81,362	0	0	0		0
Total Expenditures	***$1,504,434***	***$1,725,179***	***$1,388,286***	***$0***	***$1,388,286***	***$1,388,286***	***$1,363,492***
Fund Balance:							
Rental Rehabilitation	$432,709	$351,347	$351,347	$0	$351,347	$351,347	$351,347
	$432,709	$351,347	$351,347	$0	$351,347	$351,347	$351,347

2017 City of West Allis Recommended Budget
Services and Objectives
Voucher Program

Mission Statement	Services Provided		Significant Budget Changes
Provide rental assistance to low income households and provide housing opportunities and encourage self-sufficiency.	1 Brief Participant in Section 8 Voucher Program. 2 Inspect Units before occupancy. 3 Provide lead-based paint information. 4. Provide rental assistance. 5. Manage 145 Veterans Administration Support Housing Vouchers	.01 Director of Development .01 Community Development Mgr .13 Community Development Supervisor .98 Community Development Hsg Specialist .40 Grant Account Specialist 1.0 Housing Specialist .38 Rehab Specialist .53 Clerk II 3.44 Total (General Fund FTE)	*None*
City of West Allis 2017 Recommended Budget			

Manager Responsible – John F. Stibal **Fund and Dept Group 222 & 223 -76**

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2017 City of West Allis Recommended Budget
Services and Objectives
Home Program

Mission Statement	Services Provided	Positions	Significant Budget Changes
Increase the supply of affordable housing for low income families	1 Low interest loans 2 Inspections before and after repairs are completed. 3 Lower monthly payments 4 Increase the supply of new affordable housing units.	.01 Community Development Mgr .01 Community Development Supervisor .01 Community Development Hsg Specialist .05 Grants Account Specialist .13 Rehab Specialist .01 Clerk II .22 (General Fund FTE)	*None*
City of West Allis 2017 Recommended Budget			

Manager Responsible – **John F. Stibal** **Fund and Dept Group** **224-77**

CITY OF WEST ALLIS
2017 BUDGET
HOUSING ASSISTANCE PROGRAMS

	2014 Actual	2015 Actual	2016 Budget	Carryover/ Transfers	2016 Estimated	2017 Budget
REVENUES						
Certificate/Voucher Program						
Intergovernmental Revenues	$2,957,562	$3,336,837	$3,076,129	$0	$3,076,129	$3,151,408
Interest/Other	287	516	20,000	0	20,000	100
Total Certificate Income	$2,957,849	$3,337,353	$3,096,129	$0	$3,096,129	$3,151,508
1st Time Home Program (HOME)						
Intergovernmental Revenues	$336,774		$300,000	($100,000)	$200,000	$195,000
Interest/Repayments	26,496	144,426	461,635	(91,935)	$369,700	88,086
Total HOME Income	$363,270	$714,673	$761,635	($191,935)	$569,700	$283,086
Total Revenues	$3,321,119	$4,052,026	$3,857,764	($191,935)	$3,665,829	$3,434,594
EXPENDITURES						
Certificate/Voucher Program	$2,707,576	$3,103,761	$3,096,129	$0	$3,096,129	$3,151,508
1st Time Home Program (HOME)	375,269	714,673	638,330	(238,330)	400,000	283,086
Total Expenditures	$3,082,845	$3,818,434	$3,734,459	($238,330)	$3,496,129	$3,434,594
Net Certificate/Voucher Program	$250,273	$233,592	$0		$0	$0
Net 1st Time Home Program (HOME)	(11,999)	0	0		169,700	0
Fund Balance:						
Certificate/Voucher Program	$219,914	$453,506	$453,506		$453,506	$453,506
1st Time Home Program (HOME)	28,780	28,780	28,780		198,480	198,480
	$248,694	$482,286	$482,286		$651,986	$651,986

2017 City of West Allis Recommended Budget
Services and Objectives
First Ring Industrial Redevelopment Enterprise (FIRE)

Mission Statement	Services Provided	Positions	Significant Budget Changes
Stimulation of regional economic growth, FIRES's vision is to inject capital into projects that produce job creation and retention, to enhance tax base growth, and to yield new life in the urban cores of targeted areas.	1 Sales and distribution of New Market Tax Credits 2 Economic Development 3 Job Creation 4 Work with business on planning job creation efforts	.400 Director of Development .245 Community Development Mgr .050 Manager of Planning and Zoning .055 Community Development Supervisor .060 Sr. Planner .050 Planner II .19 Principal Secretary .24 Principal Secretary 1.290 Total (General Fund FTE)	*None*
City of West Allis 2017 Recommended Budget			

Manager Responsible – John F. Stibal **Fund and Dept Group 994-95**

CITY OF WEST ALLIS
2017 BUDGET
FIRE - FIRST RING INDUSTRIAL REDEVELOPMENT ENTERPRISE

	2014 Actual	2015 Actual	2016 Budget	2016 Adj. Budget	2016 Estimated	2017 Budget
REVENUES						
Fees	$2,298,669	$2,707,504	$1,000,000	$1,000,000	$1,000,000	$1,000,000
Interest	0	0	16,000	16,000	16,000	0
Total Revenues	**$2,298,669**	**$2,707,504**	**$1,016,000**	**$1,016,000**	**$1,016,000**	**$1,000,000**
EXPENDITURES						
Accounting/Development Projects	$517,947	$858,539	$500,000	$500,000	$500,000	$500,000
Other Charges	0	0	1,000,000	1,000,000	1,000,000	1,000,000
Total Expenditures	**$517,947**	**$858,539**	**$1,500,000**	**$1,500,000**	**$1,500,000**	**$1,500,000**
Net Operating Gain(Loss)	**$1,780,722**	**$1,848,965**	**($484,000)**	**($484,000)**	**($484,000)**	**($500,000)**
Fund Balance						
Fund Balance Beginning of Year	$4,025,317	$5,806,039	$7,655,004	$7,655,004	$7,655,004	$7,171,004
Fund Balance End of Year	$5,806,039	$7,655,004	$7,171,004	$7,171,004	$7,171,004	$6,671,004

CITY OF WEST ALLIS
2017 BUDGET
POLICE/FIRE GRANTS & INFORMATION TECHNOLOGY JOINT VENTURE FUND

	2014 Actual	2015 Actual	2016 Budget	Adjustments	2016 Adjusted Budget	2016 Estimated Expenditures	2017 Budget
REVENUES							
US Dept of Justice	$1,551,775	$1,761,776	$1,495,000	$0	$1,495,000	$1,498,648	$1,450,000
US Dept. of Transportation	43,957	92,823	55,000	0	55,000	147,667	130,000
WI Dept of Administration	121,434	121,434	121,434	0	121,434	121,434	121,434
US Dept of Justice	0	0	0	0	0	0	0
Meg Unit Grants	0	0	0	0	0	0	0
US Departement of Homeland Security & FEMA	$6,876	$8,877		0	0	3,500	5,000
WI Act 102 EMS Grant/Other Fire Grants	13,369	10,079	10,500	0	10,500	6,000	10,000
E-911 (WI Public Service Commission)	0	0	0	0	0	0	0
Tactical Emergency Med Services Grant	10,000	0	0	0	0	0	0
Information Technology Joint Venture	22,215	19,240	19,000	-4,285	14,715	0	13,715
Total Revenues	***$1,769,626***	***$2,014,229***	***$1,700,934***	***($4,285)***	***$1,696,649***		***$1,730,149***
EXPENDITURES							
FIRE DEPARTMENT GRANTS							
Wisconsin Act 102 EMS Grant/Other Fire Grants	$29,655	$6,889	$10,500	$0	$10,500	$6,000	$10,000
Tactical Emergency Med Services Grant	$10,000	$0	$0	$0	$0	$0	$0
FEMA Fire Prevention & Safety Grant	$3,438	$8,875	$3,500	$0	$3,500	$3,500	$5,000
US Department of Homeland Sec and FEMA	$3,438	$0	$0	$0	$0	$0	$0
Total Fire Grant	***$46,530***	***$15,763***	***$14,000***	***$0***	***$14,000***	***$9,500***	***$15,000***
POLICE GRANTS							
Community Oriented Policing Services	0	0	0	0	0	0	0
HIDTA (US Dept. of Justice)	1,508,357	1,692,493	1,450,000	0	1,450,000	1,450,000	1,450,000
Juvenile Justice (US Dept. of Justice)-Byrne Memorial Justice Assist. Grant	43,418	69,283	45,000	0	45,000	48,648	
Beat Patrol Grant	121,434	121,434	121,434	0	121,434	121,434	121,434
Police Highway Safety (US Dept. of Transportation)	42,957	92,823	55,000	0	55,000	147,667	130,000
Misc Community Grant Funding	1,000		0	0	0	0	0
Total Police Grants	***$1,717,166***	***$1,976,033***	***$1,671,434***	***$0***	***$1,671,434***	***$1,767,749***	***$1,701,434***
Information Technology Joint Venture	***$49,525***	***$0***	***$19,000***	***$0***	***$19,000***	***$0***	***$0***
Total Police/Fire Grants & Information Tech. Joint Ventures	***$1,813,221***	***$1,991,796***	***$1,704,434***	***$0***	***$1,704,434***	***$1,777,249***	***$1,716,434***
Net Operating Gain (Loss)	($43,596)	$22,433	($3,500)	($4,285)	($7,785)	$0	$13,715
Fund Balance (WI Act 102)							
Fund Balance Beginning of Year	$79,930	$63,644	$66,834	$0	$66,834	$66,834	$66,834
Fund Balance End of Year	$63,644	$66,834	$66,834	$0	$66,834	$66,834	$66,834
Fund Balance HHS Bioterrorism EMS	$0	$0	$0	$0	$0	$0	$0
Fire Grants - Fund Balance	$63,644	$66,834	$66,834	$0	$66,834	$66,834	$66,834
Information Technology Joint Venture							
Fund Balance Beginning of Year	$76,469	$49,159	$68,398	$68,398	$68,398	$64,113	$64,113
Fund Balance End of Year	$49,159	$68,398	$68,398	$64,113	$64,113	$64,113	$77,828

CITY OF WEST ALLIS
2017 BUDGET
FEDERAL/STATE HEALTH GRANTS

	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2016 Estimated	Budget
REVENUES						
Intergovernmental/other	$667,711	$757,653	$970,623	$970,623	$1,033,265	$943,687
Transfer In	0	0	0	0	0	0
Total Revenues	***$667,711***	***$757,653***	***$970,623***	***$970,623***	***$1,033,265***	***$943,687***
EXPENDITURES						
Women, Infants, Children (WIC)	$517,279	$585,510	$874,306		$874,306	$814,270
Maternal Child Health (MCH) & Medical Assist.	26,573	27,258	35,748		35,748	29,860
IAP Immunization	17,178	19,198	18,276		18,276	18,312
Preventive Health Services Block Grant	4,431	3,312	8,272		8,272	5,338
Misc Comm Grants	12,971	4,850	15,000		15,000	0
Women Wellness- WWP GPR & Expansion	17,379	37,668	0		0	0
Cons Contracts CHHD	7,742	7,742	10,568		10,568	10,567
Biot Focus A Planning	47,149	53,885	53,567		53,567	49,626
CRI (Preparedness)	17,009	18,230	17,528		17,528	$15,714
Total Expenditures	***$667,711***	***$757,653***	***$1,033,265***	***$0***	***$1,033,265***	***$943,687***

City of West Allis
2017 Recommended Budget

Capital Improvements

Revenues and Expenditures

2017 City of West Allis Recommended Budget
Services and Objectives
Capital Improvement Program

Mission Statement	Services Provided	Positions	Significant Budget Changes
To cost effectively maintain and improve the current structural integrity of the City's infrastructure. A well maintained infrastructure aids in the cost effective delivery of City Services and community operations.	**1** Reconstruct, rehabilitate, or otherwise restore existing facilities to full functionality. **2** Construction of new or more expansive facilities to meet increased demands or to enhance economic development, business formation, and housing production. **3** Upgrade working conditions and equipment through the use of new technology.	-	Revised Capital Improvement Committee assists with additional review relating to city capital improvements prioritization and funding options. Reduced capital equipment funding by $1 million (pending implementation of Fleet audit recommendations and consideration of operational changes that may impact equipment needs). Allows for annual replacement of approx. $600,000 in 2017 budget. Emergencies will have to come from contingency fund.
City of West Allis 2017 Recommended Budget			

Manager Responsible – Michael G. Lewis, Kris Moen, Rebecca Grill Fund and Dept Group 350-60

CITY OF WEST ALLIS
2017 BUDGET
CAPITAL BUDGET SUMMARY

	2016 ADOPTED BUDGET	2017 PROPOSED BUDGET	$ Change	% Change
Projects				
Public Infrastructure Construction	$ 5,120,000	$ 4,666,000	$ 454,000	8.87%
Public Buildings & Facilities	$ -	$ 600,000	$ (600,000)	0.00%
Capital Accumulation Fund	$ -	$ 225,000	$ (225,000)	0.00%
Parks & Open Spaces	$ -	$ 250,000	$ (250,000)	0.00%
Misc Non-Operating Projects/Initiatives	$ -	$ 2,606,000	$ (2,606,000)	0.00%
Total Projects	$ 5,120,000	$ 8,347,000	$ (3,227,000)	-63.03%

SIGNIFICANT 2017 BUDGET CHANGES

Historically, the City's Capital Improvement Budget has included one fund which primarily focused on public construction projects for streets, alleys, and street lighting, as depicted in the 2016 adopted budget figures above. In recent years, the need for more significant building maintenance projects as well as other capital improvement initiatives were added to this fund. In order to improve budgeting, funding and financial oversight for the city's growing capital improvement needs, the 2017 budget includes four newly created Capital Projects Funds. The original fund remains to track public construction projects for streets, etc. New funds were created to track Buildings & Facilities Maintenance projects, Parks & Open Space projects, and Miscellaneous Non-Operating projects for things such as technology upgrades, and other one-time capital needs that exceed the city's operating budget capacity. A Capital Accumulation Fund was also formally created to allow departments to save budget funds over multiple years until sufficent funding has accumulated to purchase large capital needs. Previously these funds were accumulated in a reserve account in the City's General Fund. The Capital Accumulation Fund provides better transparency for departments regarding the balances in this fund.

Additional details regarding the 2017 proposed projects and funding available is provided for each fund on the following pages.

CITY OF WEST ALLIS
2016 BUDGET
CAPITAL PROJECTS FUND
PUBLIC INFRASTRUCTURE CONSTRUCTION

	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2016 Estimated	2017 Budget
REVENUES						
Special Assessments	$ 940,064	$ 1,005,126	$ 1,425,000	$ 1,425,000	$ 1,425,000	$ 1,070,000
Intergovernmental	$ 984,569	$ 218,332	$ -	$ -	$ 190,000	$ 553,000
Miscellaneous	$ 29	$ 4,043	$ 150,000	$ 150,000	$ 50,000	$ -
Proceeds of Bonds	$ 3,255,000	$ 2,750,000	$ 2,750,000	$ 2,750,000	$ 2,750,000	$ 3,043,000
Operating Transfers In	$ 387,650	$ 489,800	$ 945,000	$ 945,000	$ 794,000	$ -
Total Revenues	**$ 5,567,312**	**$ 4,467,301**	**$ 5,270,000**	**$ 5,270,000**	**$ 5,209,000**	**$ 4,666,000**
EXPENDITURES						
Capital Outlay - Street Improvements	$ 2,411,760	$ 4,106,241	$ 3,156,000	$ 3,156,000	$ 3,400,000	$ 3,594,000
Capital Outlay - Alley Improvements	$ 412,394	$ 472,312	$ 245,000	$ 245,000	$ 245,000	$ -
Capital Outlay - Street Lighting	$ 193,776	$ 492,407	$ 289,000	$ 289,000	$ 150,000	$ 223,000
Capital Outlay - City Building Intrastructure	$ 729,888	$ 718,193	$ 710,000	$ 710,000	$ 794,000	$ -
Capital Outlay - Capital Equipment	$ 596,232	$ 51,010	$ 60,000	$ 60,000	$ 60,000	$ -
Capital Outlay - Other	$ 1,065,269	$ 57,195	$ 660,000	$ 660,000	$ 500,000	$ 849,000
Total Expenditures	**$ 5,409,319**	**$ 5,897,358**	**$ 5,120,000**	**$ 5,120,000**	**$ 5,149,000**	**$ 4,666,000**
Net Operating Gain(Loss)	**$ 157,993**	**$ (1,430,057)**	**$ 150,000**	**$ 150,000**	**$ 60,000**	**$ -**
Fund Balance						
Retained Earnings - Beginning of Year	$ (1,430,396)	$ (1,272,403)	$ (2,702,460)	$ (2,702,460)	$ (2,702,460)	$ (2,642,460)
Retained Earnings - End of Year	**$ (1,272,403)**	**$ (2,702,460)**	**$ (2,552,460)**	**$ (2,552,460)**	**$ (2,642,460)**	**$ (2,642,460)**

CAPITAL IMPROVEMENTS - CONSTRUCTION						
	Funding	2017	2018	2019	2020	2021
Local Streets	B/A	$1,920,000	$700,000	$2,615,000	$1,710,000	$1,530,000
Proposed Additional Funding - Local Street	*B/A*	*$385,000*	*$770,000*	*$1,154,000*	*$1,650,000*	*$1,733,000*
Major Streets	B/A	$1,039,000	$5,745,000	$5,418,000	$3,653,000	$1,157,000
Pavement Repair	B/A	$250,000	$250,000	$250,000	$250,000	$250,000
Alleys	B/A	$0	$0	$579,000	$0	$0
Sidewalks	B/A	$168,000	$0	$252,000	$135,000	$115,000
Bike Trails	F/B	$581,000	$1,119,000	$600,000	$0	$0
Bridges	F/B	$0	$10,000	$0	$10,000	$0
Storm Sewer	U	$1,500,000	$1,600,000	$1,700,000	$1,700,000	$1,700,000
Proposed Additional Funding - Storm Sewer	*U*	*$200,000*	*$433,000*	*$666,000*	*$900,000*	*$945,000*
Sanitary Sewer	U	$2,750,000	$2,750,000	$2,850,000	$2,850,000	$2,850,000
Proposed Additional Funding - Sanitary Sewer	*U*	*$200,000*	*$458,000*	*$716,000*	*$975,000*	*$1,024,000*
Sanitary Sewer For Hwy 100 Reconstuct	U	$0	$0	$0	$0	$0
Water Mains	U	$1,500,000	$1,750,000	$1,750,000	$1,750,000	$1,750,000
Proposed Additional Funding - Water Main	*U*	*$250,000*	*$467,000*	*$683,000*		*$945,000*
Water Mains for Hwy 100 Reconstruct	U	$0	$0	$0	$0	$0
Street Lighting	B	$223,000	$452,000	$275,000	$502,000	$356,000
Parking Lots*	B	$15,000	$0	$380,000	$100,000	$50,000
Traffic Signals	B	$0	$0	$0	$0	$0
Special Assessment Clerk Salary	A	$85,000	$85,000	$85,000	$85,000	$85,000
Subtotal		$11,066,000	$16,589,000	$19,973,000	$17,170,000	$14,490,000
Enterprise Funds	U	$6,400,000	$7,458,000	$8,365,000	$9,075,000	$9,214,000
Special Assessments	A	$935,000	$840,500	$1,604,000	$917,000	$743,000
Proposed Additional Special Assessments	*U*	*$135,000*	*$270,000*	*$404,000*	*$578,000*	*$607,000*
Adjoining Municipality Funds	AMF	$0	$752,500	$0	$0	$0
Federal Aid	F	$ 553,000	3,321,000	5,600,000	2,530,000	0
Total Public Works (Bond Funding)		**$3,043,000**	**$3,947,000**	**$4,000,000**	**$4,070,000**	**$3,926,000**

2017: Bike Share Station Construction (Federal Congestion Mitigation & Air Quality Funds = 80%), Private Donations
2018: Cross Town Connector Bike & Pedestrian Bridge (Federal Congestion Mitigation & Air Quality Funds = 80%)
2018: National Avenue: 70th to 76th (Federal Surface Transportation Program - Urban Funds = 80%)
2018: National Avenue: 92nd to 95th (Federal Surface Transportation Program - Urban Funds = 80%)
2019: Cross Town Connector Bike & Pedestrian Trail (Federal Congestion Mitigation & Air Quality Funds = 80%)
2022: STH 100 Reconstruction - Watermain and Sanitary Sewer

B/A Bonding / Assessments
F/B Federal / Bonding
U Utilities--Bonding and Rates
B Bonding
AMF Adjoining Municipality Funds
G Grants
F Federal Funding

*Parking Lots 2017 Police West Lot - Crack Repair
2019 - Library ($260,000)
2019 - 72nd - 73rd St/Madison - Greenfield Lot ($90,000)
2019 - City Hall Lot ($30,000)
2020 - Senior Center Lot
2021 - 71-72nd/Greenfield-Orchard Lot
2022 - 73rd-74th/Greenfield-Orchard Lot
2023 - 74th-75th/Greendfield-Orchard Lot
2024 - 75th - 76th/Madison-Greenfield Lot
2025 - Repairs

CITY OF WEST ALLIS
2017 BUDGET
CAPITAL PROJECTS FUND
PUBLIC BUILDINGS & FACILITIES

	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2016 Estimated	2017 Budget
REVENUES						
Intergovernmental	$ -	$ -	$ -	$ -	$ -	$ -
Miscellaneous	$ -	$ -	$ -	$ -	$ -	$ -
Proceeds of Bonds	$ -	$ -	$ -		$ -	$ -
Operating Transfers In from General Fund	$ -	$ -	$ -	$ -	$ 600,000	$ -
Total Revenues	**$ -**	**$ -**	**$ -**	**$ -**	**$ 600,000**	**$ -**
EXPENDITURES						
Capital Outlay - City Building Intrastructure	$ -	$ -	$ -	$ -	$ -	$ 600,000
Capital Outlay - Capital Equipment	$ -	$ -	$ -	$ -	$ -	$ -
Capital Outlay - Other	$ -	$ -	$ -	$ -	$ -	$ -
Total Expenditures	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 600,000**
Net Operating Gain(Loss)	**$ -**	**$ -**	**$ -**	**$ -**	**$ 600,000**	**$ (600,000)**
Fund Balance						
Retained Earnings - Beginning of Year	$ -	$ -	$ -	$ -	$ -	$ 600,000
Retained Earnings - End of Year	**$ -**	**$ -**	**$ -**	**$ -**	**$ 600,000**	**$ -**

This new fund was established in 2016 in response to an audit recommendation to improve budgeting, funding, and financial oversight of capital improvement projects.

The following page lists specific Buildings & Facilities Projects recommended for 2017, however projects exceed available funding as of 2017 budget preparation deadlines. City Staff will continue to work with the Capital Improvements Committee during 2017 to prioritize projects and request additional funding if projects in excess of $600,000 are necesary in 2017

CAPITAL IMPROVEMENTS: BUILDINGS AND FACILITIES
PROJECTS RANKED AS "PRIORITY"

Project	Estimated Cost
Fire Station 2 Emergency Generator	$140,000.00
Fire Station 3 Emergency Generator	$140,000.00
Fire Stations 1/Administration Buildings-Facilities Emergency Generator	$110,000.00
Fire Stations Automation Controls-All Four Buildings-Facilities	$130,000.00
Historical Society Doors	$30,000.00
Library HVAC	$300,000.00
Paint Downtown & 70th Street Lighting Poles	$75,000.00
Police Department Outside Doors	$10,000.00
Sub-Station Roof_Beloit Road	$10,000.00
Sub-Station Roof_Honey Creek	$20,000.00
Sub-Station Roof_Jefferson School	$20,000.00
Water Heaters: Fire Department #3	$6,000.00
Yard Fuel Pumps Diesel Electronic Replacement	$ -
TOTAL COST	**$991,000.00**

CITY OF WEST ALLIS
2017 BUDGET
CAPITAL PROJECTS FUND
CAPITAL ACCUMULATION FUND

	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2016 Estimated	2017 Budget
REVENUES						
Operating Transfers In-Balance from Gen Fund	$ -	$ -	$ -	$ -	$ 2,188,795	$ -
Operating Transfers In-Assessor	$ -	$ -	$ -	$ -	$ 5,000	$ -
Operating Transfers In-Center for Excellence	$ -	$ -	$ -	$ -	$ 67,500	$ 67,500
Operating Transfers In-Clerk	$ -	$ -	$ -	$ -	$ 5,000	$ 20,000
Operating Transfers In-Police	$ -	$ -	$ -	$ -	$ -	$ -
Operating Transfers In-Fire	$ -	$ -	$ -	$ -	$ 373,575	$ 321,575
Operating Transfers In-Library	$ -	$ -	$ -	$ -	$ 12,000	$ 12,000
Operating Transfers In-DPW	$ -	$ -	$ -	$ -	$ -	$ -
Operating Transfers In-Engineering	$ -	$ -	$ -	$ -	$ 6,000	$ 6,000
Total Revenues	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,657,870**	**$ 427,075**
EXPENDITURES						
Capital Outlay - Assessor's Office	$ -	$ -	$ -	$ -	$ -	$ -
Capital Outlay - Center for Excellence	$ -	$ -	$ -	$ -	$ -	$ 45,000
Capital Outlay - Radio System (PD, FD, DPW)	$ -	$ -	$ -	$ -	$ -	$ -
Capital Outlay - Phone System		$ -	$ -	$ -	$ -	$ -
Capital Outlay - 911 System/Reverse Comm Sys	$ -	$ -	$ -	$ -	$ -	$ -
Capital Outlay - Printing Equipment	$ -	$ -	$ -	$ -	$ -	$ -
Capital Outlay - Voting Machines	$ -	$ -	$ -	$ -	$ -	$ -
Capital Outlay - Police	$ -	$ -	$ -	$ -	$ -	$ 135,000
Capital Outlay - Fire Apparatus/Ambulances	$ -	$ -	$ -	$ -	$ 450,000	$ 225,000
Capital Outlay - Fire Small Vehicles	$ -	$ -	$ -	$ -	$ -	$ -
Capital Outlay - Fire SCBA Replacement	$ -	$ -	$ -	$ -	$ -	$ -
Capital Outlay - Fire Defibrillators	$ -	$ -	$ -	$ -	$ -	$ -
Capital Outlay - Fire Mobile Equipment	$ -	$ -	$ -	$ -	$ -	$ -
Capital Outlay - Fire Station Notification System	$ -	$ -	$ -	$ -	$ -	$ -
Capital Outlay - Fire Gas Meters, Misc Equip	$ -	$ -	$ -	$ -	$ -	$ -
Capital Outlay - Library Vehicle	$ -	$ -	$ -	$ -	$ 29,968	$ -
Capital Outlay - Library Self Check System	$ -	$ -	$ -	$ -	$ 18,813	$ -
Capital Outlay - Library Building Improvements	$ -	$ -	$ -	$ -	$ -	$ -
Capital Outlay - DPW Forestry Tree Replacements	$ -	$ -	$ -	$ -	$ -	$ -
Capital Outlay - DPW Equipment Replacement	$ -	$ -	$ -	$ -	$ -	$ -
Capital Outlay - Engineering-Computer/Networking	$ -	$ -	$ -	$ -	$ -	$ -
Capital Outlay - Engineering-Vehicle	$ -	$ -	$ -	$ -	$ -	$ -
Total Expenditures	**$ -**	**$ -**	**$ -**	**$ -**	**$ 498,781**	**$ 405,000**

CITY OF WEST ALLIS
2017 BUDGET
CAPITAL PROJECTS FUND
CAPITAL ACCUMULATION FUND

	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2016 Estimated	2017 Budget
Net Change in Fund Balance	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,159,089**	**$ 22,075**
Fund Balance						
Retained Earnings - Beginning of Year					$ -	
Assessor					$ 20,000	$ 20,000
Center for Excellence					$ 74,225	$ 29,225
Radio System (PD, FD, DPW)					$ 685,850	$ 710,850
Phone System					$ 301,543	$ 336,543
911 System/Reverse Comm System					$ (79,862)	$ (72,362)
Printing Equipment					$ 109,141	$ 109,141
Voting Machines					$ 65,038	$ 85,038
Police					$ 135,000	$ -
Fire Apparatus/Ambulances					$ 106,502	$ 106,502
Fire Small Vehicles					$ 85,000	$ 130,000
Fire SCBA Replacement					$ 79,535	$ 127,535
Fire Defibrillators					$ 14,038	$ 15,613
Fire Mobile Equipment					$ 45,297	$ 45,297
Fire Station Notification System					$ 300,000	$ 300,000
Fire Gas Meters, Misc Equipment					$ 8,371	$ 10,371
Library Vehicle					$ 12,032	$ 15,032
Library Self Check System					$ 22,787	$ 26,787
Library Building Improvements (Carpeting)					$ 33,000	$ 38,000
DPW-Forestry Tree Replacement (WE Energies)					$ 86,122	$ 86,122
Engineering-Computer & Networking					$ 14,000	$ 17,000
Engineering-Vehicle	$ -	$ -	$ -	$ -	$ 41,470	$ 44,470
	$ -	**$ -**	**$ -**	**$ -**	**$ 2,159,089**	**$ 2,181,164**

This new fund was established in 2016 in response to an audit recommendation to improve budgeting, funding, and financial oversight of capital improvement projects.

The departments listed on the schedule above budget annual installments in their General Fund departmental operating budget for specific capital purchases. These funds are transferred from the General Fund each year into this Capital Accumulation Fund where they remain until sufficient funding is available for the department's purchase. The departments listed above have the authority to expend their available funds for the designated purpose.

CITY OF WEST ALLIS
2017 BUDGET
CAPITAL PROJECTS FUND
PARKS & OPEN SPACES

	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2016 Estimated	2017 Budget
REVENUES						
Intergovernmental	$ -	$ -	$ -	$ -	$ -	$ -
Miscellaneous	$ -	$ -	$ -	$ -	$ -	$ -
Proceeds of Bonds	$ -	$ -	$ -		$ -	$ -
Operating Transfers In	$ -	$ -	$ -	$ -	$ 250,000	$ -
Total Revenues	**$ -**	**$ -**	**$ -**	**$ -**	**$ 250,000**	**$ -**
EXPENDITURES						
Capital Outlay - Parks & Open Spaces	$ -	$ -	$ -	$ -	$ -	$ 250,000
Total Expenditures	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 250,000**
Net Operating Gain(Loss)	**$ -**	**$ -**	**$ -**	**$ -**	**$ 250,000**	**$ (250,000)**
Fund Balance						
Fund Balance - Beginning of Year	$ -	$ -	$ -	$ -	$ -	$ 250,000
Fund Balance - End of Year	**$ -**	**$ -**	**$ -**	**$ -**	**$ 250,000**	**$ -**

This new fund was established in 2016 in response to an audit recommendation to improve budgeting, funding, and financial oversight of capital improvement projects.

The following page lists specific Parks & Open Space Projects recommended for 2017, however projects exceed available funding as of 2017 budget preparation deadlines. City Staff will continue to work with the Capital Improvements Committee during 2017 to prioritize projects and request additional funding if projects in excess of $250,000 are necesary in 2017

CAPITAL IMPROVEMENTS: PARKS AND OPEN SPACES
PROPOSED 2017 PROJECTS

Project	Estimated Cost
Honey Creek Park (dog exercise area)	$57,000
Klentz Field House & Pavilion Roof	$5,000
Klentz Park	$210,000
Kopperud Park (2018)	$225,000
Mini Park (58th and Beloit)	$1,725
Mini Park (64th and Greenfield)	$5,000
Mini Park (Railroad Park)	$15,000
Mini Park (Rogers Playground)	$7,800
Oklahoma/Root River Dog Park	$52,200
Reservoir Park Picnic Pavilion	$1,500
Reservoir Park Roof & Doors	$7,000
Rogers Park	$45,000
Roosevelt School* CDBG $230,000?	$ -
TOTAL COST	**$632,225**

CITY OF WEST ALLIS
2017 BUDGET
CAPITAL PROJECTS FUND
MISC NON-OPERATING PROJECTS/INITIATIVES

	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2016 Estimated	2017 Budget
REVENUES						
Operating Transfers In-Carryovers from Gen Fund	$ -	$ -	$ -	$ -	$ 336,000	$ -
Operating Transfers In-Assigned Reserve Funds					$ 255,000	
Intergovernmental	$ -	$ -	$ -	$ -	$ -	$ -
Miscellaneous	$ -	$ -	$ -	$ -	$ -	$ -
Proceeds of Bonds	$ -	$ -	$ -	$ -	$ -	$ 2,015,000
Operating Transfers In	$ -	$ -	$ -	$ -	$ -	$ -
Total Revenues	**$ -**	**$ -**	**$ -**	**$ -**	**$ 591,000**	**$ 2,015,000**
EXPENDITURES						
Capital Outlay - Consulting Projects	$ -	$ -	$ -	$ -	$ -	$ 180,000
Capital Outlay - IT Infrastructure/Network	$ -	$ -	$ -	$ -	$ -	$ 75,000
Capital Outlay - Software	$ -	$ -	$ -	$ -	$ -	$ 126,000
Capital Outlay - Other Projects	$ -	$ -	$ -	$ -	$ -	$ 205,000
Capital Outlay - Other Projects	$ -	$ -	$ -	$ -	$ -	$ 5,000
Capital Outlay - Vehicles/Equipment	$ -	$ -	$ -	$ -	$ -	$ 2,015,000
	$ -	$ -	$ -		$ -	$ -
Total Expenditures	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,606,000**
Net Change in Fund Balance	**$ -**	**$ -**	**$ -**	**$ -**	**$ 591,000**	**$ (591,000)**
Fund Balance						
Fund Balance - Beginning of Year	$ -	$ -	$ -	$ -	$ -	$ 591,000
Fund Balance - End of Year	**$ -**	**$ -**	**$ -**	**$ -**	**$ 591,000**	**$ -**

This new fund was established in 2016 in response to an audit recommendation to improve budgeting, funding, and financial oversight of capital improvement projects.

The following page lists specific Projects/Initiatives recommended for 2017 as well as the related funding source

MISC NON-OPERATING INITIATIVES
PROJECTS RECOMMENDED FOR APPROVAL
2017 CAPITAL BUDGET

Project	Proposed Funding	Est Cost
Fire Engine Purchase New	Bond Funds	$ 565,000
Aerial Truck Purchase New	Bond Funds	$ 1,450,000
	Bond Funds Total	**$ 2,015,000**
Fire Engine Refurbish 2 Current engines	Carryover	$ 205,000
HR Biddle Testing Software	Carryover	$ 6,000
HR Total Rewards Statement	Carryover	$ 5,000
Neogov Onboarding	Carryover	$ 6,000
Neogov Performance Review	Carryover	$ 9,000
Inventory Audit	Carryover	$ 25,000
Lean Training	Carryover	$ 20,000
Design/Planning for Remodeling of City Hall and Meeting Areas for Shared Administrative/Citizen Central	Carryover	$ 60,000
	Carryover Total	**$ 336,000**
Communications AV Enhancements to City Hall Conference Rooms, Art Gallery & Council Chambers	Communications Funding	$ 20,000
Website Redesign and Upgrade	Communications Funding	$ 30,000
	Communications Funding Total	**$ 50,000**
IT Network Security Firewall	IT Capital Accumulation Funds	$ 35,000
IT Rewire of Buildings-Facilities Phone Lines	IT Capital Accumulation Funds	$ 10,000
	IT Capital Accumulation Funds Total	**$ 45,000**
Police Training Facility (Construct House for Simulation Training)	Mulitple Sources- $135k Capital Accum Funds, $15k SIU	$ 150,000
	Mulitple Sources Total	**$ 150,000**
Morgan Avenue Gate Replacement	Reserve-Capital Replacement	$ 5,000
	Reserve-Capital Replacement Total	**$ 5,000**
Facilities Study	Reserve-Productivity/Operational Improvements	$ 75,000
IT/Police and Fire file server upgrade	Reserve-Productivity/Operational Improvements	$ 75,000
Priority Based Budgeting (Implementation)	Reserve-Productivity/Operational Improvements	$ 50,000
Performance Review/Pay for Performance Implementation	Reserve-Productivity/Operational Improvements	$ 50,000
	Reserve-Productivity/Operational Improvements Total	**$ 250,000**
Body Worn Cameras	Departmental Budget	$ 204,000
	Departmental Budget Total	**$ 204,000**
Water Reservoir Study	Water Utility	$ 40,000
	Water Utility Total	**$ 40,000**
	Grand Total	**$ 3,095,000**
FUNDING FROM OTHER SOURCES		
Communications Funding (Fund 260)		$ (50,000)
Water Utility (Fund 501)		$ (40,000)
Body Worn Cameras were included in the Police Department Operating Budget in the General Fund		$ (204,000)
IT Capital Accumulation Funds & Police Capital Accumulation Funds are in Fund 351		$ (45,000)
SIU Funding comes from the Police Department's Asset Forfeiture Fund		$ (150,000)
NET FUNDING IN MISC NON-OPERATING INITIATIVES FUND (FUND 352)		**$ 2,606,000**

CITY OF WEST ALLIS
2017 BUDGET
CAPITAL PROJECTS FUND-TID'S

	2014 Actual	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
REVENUES					
Sale of Land/Property Taxes					
- TID #5 (6 Points)	$0	$0	$0	$0	$0
- TID #6 (Juneau Highlands)	$0	$0	$0	$0	$0
- TID #7 (Summit Place)	$0	$0	$0	$0	$0
- TID #9 (Pioneer)	$0	$0	$0	$0	$0
- TID #10 (Yellow Freight)	$842,324	$0	$0	$0	$0
- TID #11 (84th Street)	$0	$0	$500,000	$0	$0
- TID #12 (Teledyne)	$0	$0	$0	$0	$0
- TID #13 (Home Juice)	$0	$0	$0	$0	$0
- TID #14 (68TH & Mitchell)	$0	$0	$0	$0	$0
- TID #15 (The Market)	$0	$0	$0	$0	$0
Proceeds of Bonds	$0	$0	$0	$0	$0
- TID #5 (6 Points)	$0	$0	$0	$0	$0
- TID #6 (Juneau Highlands)	$0	$0	$0	$0	$0
- TID #7 (Summit Place)	$0	$0	$0	$0	$0
- TID #9 (Pioneer)	$0	$0	$0	$0	$0
- TID #10 (Yellow Freight)	$0	$0	$0	$0	$0
- TID #11 (84th Street)	$0	$0	$2,800,000	$0	$2,500,000
- TID #12 (Teledyne)	$0	$0	$1,000,000	$0	$1,000,000
- TID #13 (Home Juice)	$0	$0	$400,000	$0	$400,000
- TID #14 (68TH & Mitchell)	$0	$0	$5,000,000	$0	$2,000,000
- TID #15 (The Market)	$0	$0	$0	$0	$0
Miscellaneous Revenue	$0	$0	$0	$0	$0
- TID #2 (VETS)	$0	$0	$0	$0	$0
- TID #2 (QUAD)	$0	$1,273,127	$0	$0	$0
- TID #5 (6 Points)	$0	$1,273,127	$0	$0	$0
- TID #6 (Juneau Highlands)	$0	$7,000	$0	$0	$0
- TID #7 (Summit Place)	$216,976	$217,322	$0	$217,000	$0
- TID #9 (Pioneer)	$0	$0	$0	$0	$0
- TID #10 (Truck Terminal)	$0	$0	$0	$0	$0
- TID #11 (84th Streetl)	$0	$64,830	$0	$0	$0
- TID #12 (Teledyne)	$0	$0	$0	$0	$0
- TID #13 (Home Juice)	$0	$0	$0	$0	$0
- TID #14 (68TH & Mitchell)	$0	$0	$0	$0	$0
- TID #15 (The Market)	$0	$0	$0	$0	$0
Total Revenues	**$1,059,300**	**$2,835,406**	**$9,700,000**	**$217,000**	**$5,900,000**

CITY OF WEST ALLIS
2017 BUDGET
CAPITAL PROJECTS FUND-TID'S

	2014 Actual	2015	2016 Budget	2016 Estimated	2017 Budget
EXPENDITURES					
Capital Outlay - TID #2 (VETS)	$150	$0	$0	$0	$0
Capital Outlay - TID #3 (QUAD)	$89	$0	$0	$0	$0
Capital Outlay - TIF #4 (113th)	$0	$0	$0	$0	$0
Capital Outlay - TID #5 (6 PTS)	$2,642,329	$472,572	$2,000,000	$250,000	$500,000
Capital Outlay - TID #6 (Juneau Highlands)	$13,673	$31,351	$500,000	$100,000	$500,000
Capital Outlay - TID #7 (Summit)	$1,671,816	$797,478	$1,400,000	$350,000	$0
Capital Outlay - TID #9 (Pioneer)	$2,359	$2,247	$0	$5,000	$0
Capital Outlay - TID #10 (Terminal)	$286,630	$13,645	$200,000	$5,000	$0
Capital Outlay - TID #11 (84th Street)	$100,558	$38,066	$2,800,000	$350,000	$2,500,000
Capital Outlay - TID #12 (Teledyne)	$1,948	$9,311	$1,000,000	$5,000	$1,000,000
Capital Outlay - TID #13 (Home Juice)	$165,439	$106,480	$500,000	$80,000	$400,000
Capital Outlay - TID #14 (68TH & Mitchell)	$0	$732,456	$5,000,000	$500,000	$2,000,000
Capital Outlay - TID #15 (The Marketl)	$0	$0	$0	$50,000	$0
Operating Outlay net Transfers TID #1	$0	$0	$0	$0	$0
Operating Outlay net Transfers TID #2	($67,962)	$282,827	$0	$0	$0
Operating Outlay net Transfers TID #3	$0	$1,273,127	$0	$0	$0
Operating Outlay net Transfers TIF #4			$0	$0	$0
Operating Outlay net Transfers TID #5	$664,949	$779,714	$0	$993,685	$1,248,657
Operating Outlay net Transfers TID #6	$84,448	$158,340	$0	$155,943	$143,064
Operating Outlay net Transfers TID #7	($398,123)	($323,743)	$0	($444,890)	($1,038,167)
Operating Outlay net Transfers TID #9	($2,312)	$16,206	$0	$11,072	($12,220)
Operating Outlay net Transfers TID #10	$184,456	$115,391	$0	$114,548	($31,580)
Operating Outlay net Transfers TID #11	$84,949	$84,600	$0	$83,609	($141,928)
Operating Outlay net Transfers TID #12	($305)	($173)	$0	$0	$0
Operating Outlay net Transfers TID #13	$0	$0	$0	$0	$0
Operating Outlay net Transfers TID #14	$0	$0	$0	$0	$0
Operating Outlay net Transfers TID #15	$0	$0	$0	$0	$0
Total Expenditures	**$5,435,091**	**$4,589,895**	**$13,400,000**	**$2,608,967**	**$7,067,826**
Net Operating Gain(Loss)	**($4,375,791)**	**($1,754,489)**	**($3,700,000)**	**($2,391,967)**	**($1,167,826)**
FUND BALANCES (DEFICIT)	**($985,809)**	**($2,740,298)**	**($6,440,298)**	**($5,132,265)**	**($6,300,091)**
TID #1 (AC)	0	0	0	0	0
TID #2 (VETS)	282,827	0	0	0	0
TID #3 (QUAD)	(89)	(89)	(89)	(89)	(89)
TIF #4 (113th)	0	0	0	0	0
TID #5 (6 Points)	(2,195,479)	(2,174,638)	(4,174,638)	(3,418,323)	(5,166,980)
TID #6 (Lime Pit)	(308,091)	(490,782)	(990,782)	(746,725)	(1,389,789)
TID #7 (Summit)	2,103,119	1,846,706	446,706	2,158,596	3,196,763
TID #9 (Pioneer)	88,013	69,560	69,560	53,488	65,708
TID #10 (Truck Terminal)	(768,428)	(897,464)	(1,097,464)	(1,017,012)	(985,432)
TID #11 (84th Street)	(17,671)	(75,507)	424,493	(509,116)	(367,188)
TID #12 (Teledyne)	(25,710)	(34,848)	(34,848)	(39,848)	(39,848)
TID #13 (Home Juice)	(144,300)	(250,780)	(350,780)	(330,780)	(330,780)
TID #14 (68th & Mitchell)		(732,456)	(732,456)	(1,232,456)	(1,232,456)
TID #15 (The Market)	0	0	0	(50,000)	(50,000)
FUND BALANCES (DEFICIT)	**($985,809)**	**($2,740,298)**	**($6,440,298)**	**($5,132,265)**	**($6,300,091)**

City of West Allis
2017 Recommended Budget

Debt Service Fund

Revenues and Expenditures

2017 City of West Allis Recommended Budget
Services and Objectives
Debt Service

Mission Statement	Services Provided	Positions	Significant Budget Changes
To limit debt for capital improvements to only those asset purchases and projects that occur infrequently and/or benefit future as well as current residents by adhering to the guidelines of the City's Debt Policy.	**1** Maintain/enhance the City's bond ratings of Aa2 and AA by ensuring the City's outstanding debt level is manageable and appropriate. **2** Monitor the City's debt level, as well as the overlapping debt burden of City residents. **3** Provide for payment of debt which will reduce overall City debt. **4** Manage repayment of Tax Incremental Financing (TIF) district debt. **5** Monitor the use of debt by West Allis Memorial Hospital. **6** Manage all other enterprise and special purpose debt.	-	*Revised Capital Improvement Committee assists with additional review debt relating to city infrastructure and committee.* *Additional debt funding recommended for construction and fire equipment.*
City of West Allis 2017 Recommended Budget			

Manager Responsible – **Kris Moen** **Fund and Dept Group** **401-48, 49**

CITY OF WEST ALLIS
2017 BUDGET
DEBT SERVICE FUND

	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2016 Estimated	2017 Budget	Change
REVENUES							
Tax Levy - General	$3,781,184	$3,790,078	$3,802,118	$3,802,118	$3,802,118	$3,999,196	$197,078
Subsidy Payment Federal Govt	2,206	0	0	0	0	0	$0
Unfunded Pension Payment (other)	74,580	79,722	0	0	0	0	$0
TID Revenue - Tax/Other							$0
TID #2 (Vets Park area - taxes)	218,484	205,283	0	0	0	0	$0
(Vets Park area - other)	3	20,442	2	2	0	0	($2)
TID #5 (6 Points - taxes)	739,462	679,492	700,000	700,000	667,900	680,000	($20,000)
(6 Points - computer)	2,266	1,534	2,000	2,000	1,017	1,000	($1,000)
(6 PTS transfer in from TID)	664,949	779,714	960,602	960,602	993,685	1,248,657	$288,055
(6 Points - Debt)	0	0	0	0	0	0	$0
TID #6 (Juneau Highlands - taxes)	0	0	0	0	0	0	$0
(Juneau Highlds - computer)	36	20	20	20	17	20	$0
(Juneau Highlds trsfr in from TID)	84,449	158,340	155,940	155,940	155,943	143,064	($12,876)
TID #7 (Summit - taxes)	1,437,033	1,352,037	1,360,000	1,360,000	1,399,635	1,400,000	$40,000
(Summit - computer)	200,492	185,042	185,000	185,000	250,011	250,000	$65,000
(Summit - other)	0	0	0	0	0	0	$0
TID #9 (Pioneer - taxes)	284,750	265,698	280,000	280,000	269,181	270,000	($10,000)
(Pioneer - computer)	587	500	500	500	477	500	$0
(Pioneer - transfer in from TID)	0	16,207	230	230	11,072	0	($230)
TID #10 (Yellow Freight - taxes)	0	0	0	0	0	150,000	$150,000
(Yellow Freight - trsfr from TID)	184,456	115,391	114,548	114,548	114,548	0	($114,548)
TID #11 (84th Street - taxes)	0	0	0	0	0	225,000	$225,000
(84th Street - computer)	365	218	200	200	534	200	$0
(84th Street - transfer in from TID)	84,948	84,600	83,943	83,943	83,609	0	($83,943)
TID #12 (Teldyne - taxes)	305	172	0	0	0	0	$0
(Teledyne - transfer from TID)	0	0	0	0	0	0	$0
TID #13 (Home Juice - taxes)	0	0	0	0	0	0	$0
(Home Juice - transfer from TID)	0	0	0	0	0	0	$0
TID #14 (Milw Ductile - taxes)	0	0	0	0	0	0	$0
(Milw Ductile - transfer from TID)	0	0	0	0	0	0	$0
TID #15 (The Market - taxes)	0	0	0	0	0	0	$0
(The Market - transfer from TID)	0	0	0	0	0	0	$0
Total TID Revenue	$3,902,585	$3,864,691	$3,842,985	$3,842,985	$3,947,629	$4,368,441	$525,456
Hospital P&I Payments	$0	$0	$0	$0	0	$0	$0
Hospital - Transfer In (CITY)	0	0	0	$0	0	0	$0
Hospital - debt (refunding)	0	0	0	$0	0	0	$0
Issue Refunding Debt	0	1,445,000	0	0	0	0	$0
Interest Income/other TID #5			0	0	0	0	$0
Interest Income/other TID #7			0	0	0	0	$0
Interest Income/other/Premium on Debt	81,620		0	0	100,000	60,000	$60,000
Other Income In	0	0	0	0	0	0	$0
Total Revenues	***$7,842,175***	***$9,421,498***	***$7,645,103***	***$7,645,103***	***$7,849,747***	***$8,427,637***	***$782,534***

CITY OF WEST ALLIS
2017 BUDGET
DEBT SERVICE FUND

	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2016 Estimated	2017 Budget	Change
EXPENDITURES							
MADACC Society Debt Service	$13,228	$13,029	$15,000	$15,000	14,000	$30,000	15,000
General Principal Payments	2,770,000	2,915,000	2,890,000	2,890,000	2,890,000	2,940,000	50,000
General Interest Payments	442,927	402,911	293,200	293,200	293,200	367,919	74,719
Retirement - Principal Payments	410,000	440,000	470,000	470,000	470,000	580,000	110,000
Retirement - Interest Payments	235,338	223,510	208,920	208,920	208,920	91,278	(117,643)
City Purposes	$3,871,493	$3,994,450	$3,877,120	$3,877,120	$3,876,120	$4,009,196	$132,076
Refunding	$0	$1,671,463	$0	$0	$0	$0	0
Refunding - General	0	0	0	0	0	0	0
Refunding - Pension	0	0	0	0	0	0	0
Refunding - TID#2	0	0	0	0	0	0	0
Refunding - TID #3	0	0	0	0	0	0	0
Refunding - TID #5	0	0	0	0	0	0	0
Refunding - TID#7	0	0	0	0	0	0	0
Refunding - TID#9	0	0	0	0	0	0	0
Refunding - TID#9	0	0	0	0	0	0	0
Refunding - Hospital	0	0		0	0		0
Discount on Debt	0	0	0	0	0	0	0
Debt Service Fees - General	53,143	67,250	45,000	45,000	45,000	50,000	5,000
Debt Service Fees - Refunding	0	0	0	0	0	0	0
Debt Service Fees - Pension	0	0	0	0	0	0	0
TID Principal Payments							0
TID #2 (Vets)	150,000	0	0	0	0	0	0
TID #2 Transfer to TID	67,962	205,283	0	0	0	0	0
TID #5 (6 Pts)	100,222	689,597	919,597	919,597	919,597	1,544,597	625,000
TID #5 (6 Pts)(refunding)	0	0	0	0	0	0	0
TID #6 (Juneau Highlands)	0	75,000	75,000	75,000	75,000	105,000	30,000
TID #7 (Summit)	1,584,122	1,080,033	1,110,870	1,110,870	1,110,870	546,820	(564,050)
TID #7 Transfer to TID	398,123	323,743	340,244	340,244	444,890	1,038,167	697,923
TID #9 (Pioneer)	235,000	240,000	245,000	245,000	245,000	240,000	(5,000)
TID #9 (Pioneer)(refunding)	0	0	0	0	0	0	0
TID #9 Transfer to TID	2,311	0	0	0	0		12,220
TID #10 (Yellow Freight)	141,131	75,000	75,000	75,000	75,000	80,000	5,000
TID #10 Transfer to TID						31,580	
TID #11 (84th Street)	60,000	60,000	60,000	60,000	60,000	60,000	0
TID #11 Transfer to TID	305	172	0	0	0	141,928	141,928
TID #12 Teledyne							
TID #13 (Home Juice)	0	0	0	0	0	0	0
TID #14 (Milw Ductile)	0	0	0	0	0	0	0
TID #15 (The Market)	0	0	0	0	0	0	0
Total TID Principal	$2,739,177	$2,748,829	$2,825,711	$2,825,711	$2,930,357	$3,800,311	$943,020

CITY OF WEST ALLIS
2017 BUDGET
DEBT SERVICE FUND

	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted Budget	2016 Estimated	2017 Budget	Change
EXPENDITURES (cont.)							
TID Interest Payments							
TID #2 (Vets)	$525	$0	$0	$0	0	$0	0
TID #5 (6 Pts)	791,480	771,143	743,005	743,005	743,005	385,060	(357,945)
TID #6 (Juneau Highlands)	84,485	83,360	80,960	80,960	80,960	38,084	(42,876)
TID #7 (Summit)	170,280	133,303	93,886	93,886	93,886	65,013	(28,873)
TID #9 (Pioneer)	48,026	42,405	35,730	35,730	35,730	18,280	(17,450)
TID #10 (Yellow Freight)	43,325	40,391	39,548	39,548	39,548	38,420	(1,128)
TID #11 (84th Street)	25,313	24,818	24,143	24,143	24,143	23,273	(871)
TID #12 (Teledyne)	0	0	0	0	0	0	0
TID #13 (Home Juice)	0	0	0	0	0	0	0
TID #14 (Milw Ductile)	0	0	0	0	0	0	0
TID #15 (The Market)	0	0	0	0	0	0	0
Total TID Interest	$1,163,434	$1,095,420	$1,017,272	$1,017,272	$1,017,272	$568,129	($449,142)
TID Purposes	$3,902,611	$3,844,249	$3,842,983	$3,842,983	$3,947,629	$4,368,441	$493,878
Hospital Principal Payments	$0	$0	$0	$0	0	$0	0
Hospital Interest Payments	$0	0	0	0	0	0	0
Hospital Purposes	0	0	$0	$0	0	$0	0
Total Expenditures	***$7,827,247***	***$9,577,412***	***$7,765,103***	***$7,765,103***	***$7,868,749***	***$8,427,637***	***$630,954***
Net Operating Gain(Loss)	***$14,928***	***($155,913)***	***($120,000)***	***($120,000)***	***($19,002)***	***$0***	***$151,580***
Beginning Fund Balance	$191,876	$206,804	$50,891	$50,891	$50,891	$31,889	
Ending Fund Balance	$206,804	$50,891	-$69,109	-$69,109	$31,889	$31,889	
Detail of Fund Balance							
Designated General	$195,884	$50,891	($69,109)	($69,109)	$31,889	$31,889	
Hospital	0	0	$0.00	$0	0	0.00	
Designated TID #2 (Vets Park area)	0	0	0.00	0	0	0.00	
Designated TID #3 (Quad/Graphics)	0	0	0.00	0	0	0.00	
Designated TID #5 (6 Points)	0	0	0.00	0	0	0.00	
Designated TID #6 (Juneau Highlands)	0	0	0.00	0	0	0.00	
Designated TID #7 (Summit)	0	0	0.00	0	0	0.00	
Designated TID #9 (Pioneer)	0	0	0.00	0	0	0.00	
Designated TID #10 (Yellow Freight)	0	0	0.00	0	0	0.00	
Designated TID #11 (84th Street)	0	0	-200.00	-200	-534	0.00	
Fund Balance	***$195,884***	***$50,891***	***($69,309)***	***($69,309)***	***$31,355***	***$31,889***	

City of West Allis
2017 Recommended Budget

Enterprise Funds

CITY OF WEST ALLIS
2017 BUDGET
ENTERPRISE FUNDS

Revenues	2016 ADOPTED BUDGET	2017 PROPOSED BUDGET	$ Change	% Change
Enterprise Revenue				
Parking Utility	$ 66,017	$ 66,017	$ -	0.00%
Beloit Road	$ 412,525	$ 402,525	$ (10,000)	-2.42%
Storm Water Utility	$ 3,956,908	$ 4,321,885	$ 364,977	9.22%
Water Utility	$ 7,974,040	$ 9,332,960	$ 1,358,920	17.04%
Sanitary Sewer Utility	$ 7,600,025	$ 7,736,025	$ 136,000	1.79%
Solid Waste Utility	$ 2,183,600	$ 2,183,200	$ (400)	-0.02%
Total Enterprise Fund Revenue	$ 22,193,115	$ 24,042,612	$ 1,849,497	
Enterprise Expense				
Parking Utility	$ 124,335	$ 123,245	$ 1,090	0.88%
Beloit Road	$ 210,120	$ 198,607	$ 11,513	5.48%
Storm Water Utility	$ 2,993,945	$ 3,084,879	$ (90,934)	-3.04%
Water Utility	$ 8,122,343	$ 8,160,419	$ (38,076)	-0.47%
Sanitary Sewer Utility	$ 6,048,838	$ 6,140,335	$ (91,497)	-1.51%
Solid Waste Utility	$ 2,036,362	$ 2,075,080	$ (38,718)	-1.90%
Total Enterprise Expense	$ 19,535,943	$ 19,782,565	$ (246,622)	-1.26%
Enterprise Net Gain (Loss)				
Parking Utility	$ (58,318)	$ (57,228)	$ 1,090	-1.87%
Beloit Road	$ 202,405	$ 203,918	$ 1,513	0.75%
Storm Water Utility	$ 962,963	$ 1,237,006	$ 274,043	28.46%
Water Utility	$ (148,303)	$ 1,172,541	$ 1,320,844	-890.64%
Sanitary Sewer Utility	$ 1,551,187	$ 1,595,690	$ 44,503	2.87%
Solid Waste Utility	$ 147,238	$ 108,120	$ (39,118)	-26.57%

CITY OF WEST ALLIS
2017 BUDGET
PARKING UTILITY

	2014 Actual	2015 Actual	2016 Budget	2016 Estimated	2017 Budget	Mayoral Additions/ Deletions	2017 Budget
REVENUES							
Tax Levy	43,000	43,000	43,000	43,000	43,000		43,000
Lease of Lots	18,018	16,611	18,017	18,000	18,017		18,017
Individual Permits	10,375	6,250	5,000	8,000	5,000		5,000
Total Revenues	***$71,392***	***$65,862***	***$66,017***	***$69,000***	***$66,017***		***$66,017***
EXPENDITURES							
Salaries/benefits	32,828	43,724	64,145	44,000	51,120		51,120
Equipment Services	32,443	47,795	37,550	38,000	60,805		60,805
Materials/Supplies	104	170	200	271	100		100
Utilities	11,289	11,794	21,200	10,220	10,600		10,600
Depreciation Expense	0	0	0	0	0		0
Admin Support Charge	0	1,042	1,240	625	620		620
Gain on Asset Disposal	0	0	0	0	0		0
Total Expenditures	***$76,664***	***$104,526***	***$124,335***	***$93,117***	***$123,245***		***$123,245***
Net Operating Gain(Loss)	***($5,272)***	***($38,664)***	***($58,318)***	***($24,117)***	***($57,228)***		***($57,228)***
FUND BALANCE							
Retained Earnings-beg of year	$1,102,747	$1,097,475	$1,077,691	$1,066,820	$1,042,703		$1,042,703
Cummulative Effect of change in accounting Prinicple		$8,009					
Ending Retained Earnings	**$1,097,475**	**$1,066,820**	**$1,019,373**	**$1,042,703**	**$985,475**		**$985,475**
Net Assets (comprising Fund Balance)							
Cash and net investments	$191,749	$196,070	$113,647	$136,977	$79,749		$79,749
Land	$905,726	$905,726	$905,726	$905,726	$905,726		$905,726
Total Net Assets	**$1,097,475**	**$1,101,796**	**$1,019,373**	**$1,042,703**	**$985,475**		**$985,475**

CITY OF WEST ALLIS
2017 BUDGET
BELOIT ROAD SENIOR HOUSING

	2014 Actual	2015 Actual	2016 Budget	2016 Adjusted	2016 Estimated	2017 Budget
REVENUES						
Rentals	$0	$0	$0	$0	$0	$0
Charges for Service-DPW Maint, etc.	$138,786	$118,784	$160,525	$160,525	$131,342	$150,525
Management Fee (7% of gross rents)	$51,731	$51,983	$52,000	$52,000	$52,000	$52,000
Developer Fee	$0	$254,000	$0	$0	$0	$0
Interest Revenue	$295,901	$166,391	$200,000	$200,000	$170,000	$200,000
Miscellaneous	$8,050	$8,062	$0	$0	$0	$0
Operating Revenue Subtotal	*$494,468*	*$599,220*	*$412,525*	*$412,525*	*$353,342*	*$402,525*
Gain on Sale of Property	$0					
TOTAL REVENUES	***$494,468***	***$599,221***	***$412,525***	***$412,525***	***$353,342***	***$402,525***
EXPENDITURES						
Salaries/Benefits	$127,352	$110,342	$140,525	$140,525	$120,525	$130,525
Admin Support Charges	$40,580	$22,615	$49,095	$49,095	$24,095	$47,582
Materials & Supplies	$12,195	$15,848	$20,000	$20,000	$11,000	$20,000
Equipment Services	$0	$0	$0	$0	$0	$0
Other Services	$10,505	$2,140	$500	$500	$500	$500
Utilities	$0	$0	$0	$0	$0	$0
Tax Equivalent	$0	$0	$0	$0	$0	$0
Debt Fees/Interest	$0	$0	$0	$0	$0	$0
Depreciation Expense	$0	$0	$0	$0	$0	$0
TOTAL EXPENDITURES	***$190,632***	***$150,945***	***$210,120***	***$210,120***	***$156,120***	***$198,607***
Operating Gain (Loss)	*$303,836*	*$448,276*	*$202,405*	*$202,405*	*$197,222*	*$203,918*
Transfer to General Fund	$120,000	$120,000	$120,000	$120,000	$120,000	$120,000
NET OPERATING GAIN (LOSS)	***$183,836***	***$328,276***	***$82,405***	***$82,405***	***$77,222***	***$83,918***
Fund Balance						
Retained earnings-beginning of year	$6,468,695	$6,652,532	$6,980,808	$6,980,808	$6,980,808	$6,980,808
Retained earnings-end of year	**$6,652,531**	**$6,980,808**	**$7,063,213**	**$7,063,213**	**$7,058,030**	**$7,064,726**
Net Assets (comprising Fund Balance)						
Cash and Investments	$1,332,240	$1,660,516	$1,742,921	$1,742,921	$1,737,738	$1,744,434
Loans Receviable	$5,660,406	$5,660,406	$5,660,406	$5,660,406	$5,660,406	$5,660,406
Buildings net of depreciation	$0	$0	$0	$0	$0	$0
Liabilities	($340,114)	($340,114)	($340,114)	($340,114)	($340,114)	($340,114)
Total Net Assets	**$6,652,532**	**$6,980,808**	**$7,063,213**	**$7,063,213**	**$7,058,030**	**$7,064,726**

In December 2011, the Beloit Road Senior Housing Complex was sold to an investor group and is now owned and operated by a separate LLC. The City, through the Community Development Authority, is the Managing Member of the LLC and remains involved with the day-to-day operations of the complex.

UTILITY RATE SUMMARY

PROPOSED 2017 CITY RATES

Average Residential Customer with proposed rates						
Average household has 3 individuals with an average individual using 10ccfs per quarter						
	Proposed Rate	**Usage**	**Current**	**Proposed Rates**	**Dollar Increase**	**% Increase**
Water/CCF *	$ 2.60	30 CCFs	$ 67.80	$ 78.00	$ 10.20	15.04%
City Sewer**	$ 1.75	30 CCFs	$ 52.50	$ 52.50	$ -	0.00%
Waste Mgmnt***	$ 22.50		$ 22.50	$ 22.50	$ -	0.00%
MMSD ******	$ 28.58		$ 28.58	$ 28.58	$ -	0.00%
Storm Water********	$ 20.58		$ 19.29	$ 20.58	$ 1.29	6.69%
Basic Service*	$ 39.52		$ 32.94	$ 39.52	$ 6.58	19.98%
Total Charges/Quarter			**$ 223.61**	**$ 241.68**	**$ 18.07**	**8.08%**
Total Yearly Charges			**$ 894.44**	**$ 966.72**	**$ 72.28**	**8.08%**

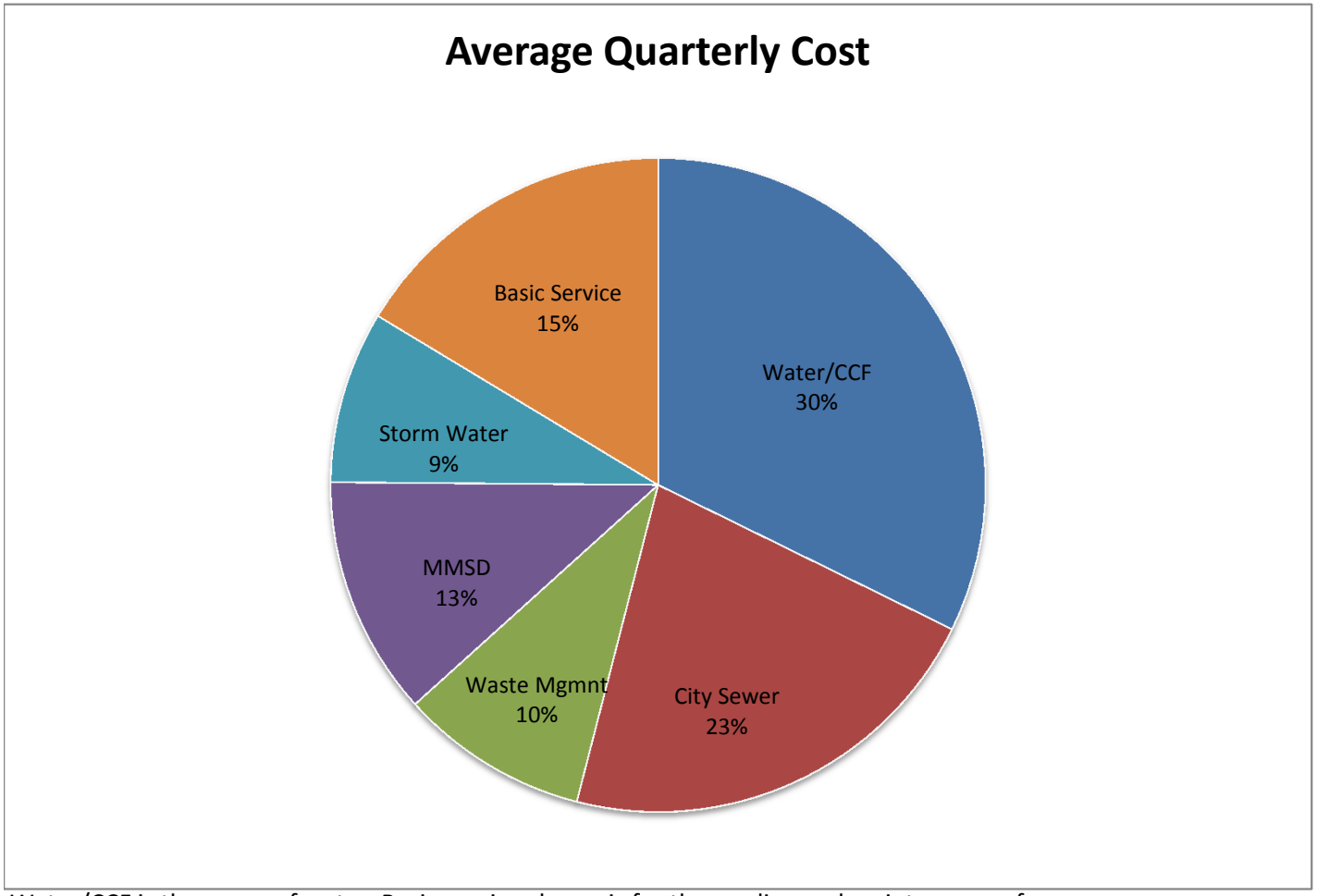
*Water and Basic Service Charges include an increase over last years rates. The city approved and applied for a conventional rate case expecting the new rates to be effective 1/1/17

** City sewer rates are to remain the same as the 2016 rates.

*** Waste management rates are to remain the same as 2016 rates

**** MMSD rates are expected to remain the same, but could increase/decrease once MMSD publishes their Cost Recovery Procedure Manual, usually the first month of the year.

***** Storm Water rates are to increase $1.29 over 2016 rate of $19.29



Water/CCF is the usage of water. Basic service charge is for the reading and maintenance of the water meter and mains.

City Sewer is for the maintenance of city sewer lines

MMSD is for the treatment of the sewer water

Waste management is for recycling collection/disposal and garbage disposal(tipping fees)

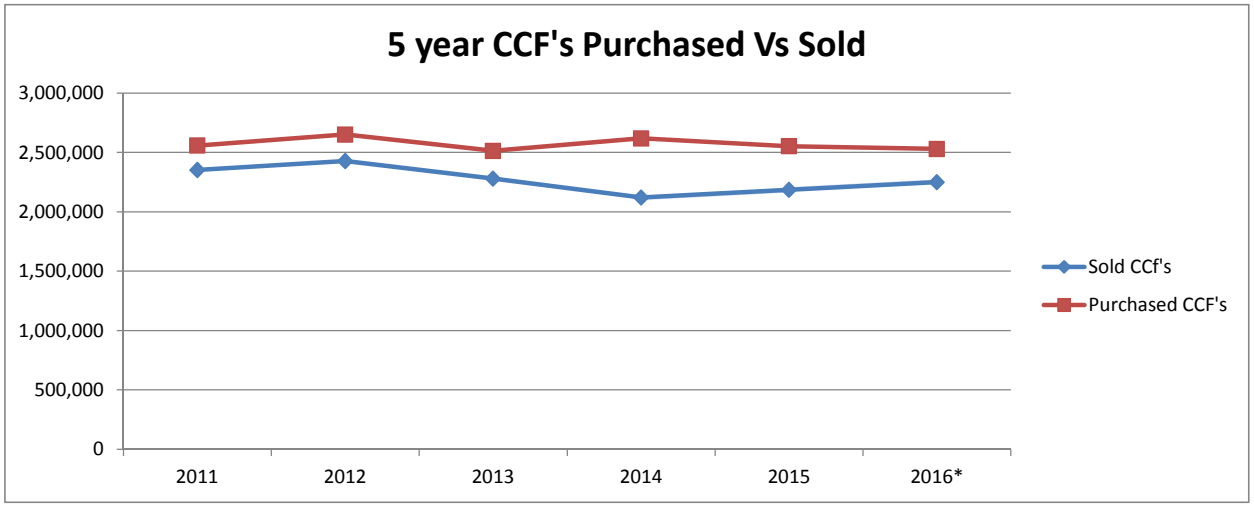
Storm water is the maintenance and operation of the City's storm sewer system

WATER CONSUMPTION 2011-2016

Purchased Water Stats	2011	2012	2013	2014	2015	2016*
Water Purchased	$ 2,120,939.00	$ 2,290,775.00	$ 2,206,186.00	$ 2,583,385.00	$ 2,739,282.00	$ 2,747,927.00
Number of CCFS	2,558,790	2,651,360	2,514,580	2,619,837	2,552,704	2,530,057
Average price per CCF	$ 0.83	$ 0.86	$ 0.88	$ 0.99	$ 1.07	$ 1.09

** Estimated for 2015*

Sold Water Stats						
Water Billed	$ 4,555,307.73	$ 4,655,555.00	$ 4,402,310.04	$ 4,185,543.56	$ 3,819,170.37	$ 4,485,623.06
Billed CCFs	2,351,691	2,428,495	2,280,253	2,119,887	2,185,694	2,250,000
Average Price per CCF	$ 1.94	$ 1.92	$ 1.93	$ 1.97	$ 1.75	$ 1.99



Water Rate History			
2/1/2009	$	1.73	*% Increase*
9/1/2009	$	1.75	1%
2/8/2011	$	2.10	20%
7/27/2011	$	1.95	-7%
6/1/2013	$	1.98	2%
7/1/2014	$	2.07	5%
1/1/2015	$	2.19	6%
12/1/2015	$	2.26	3%

CITY OF WEST ALLIS
2017 BUDGET
STORM WATER PROGRAM

	2014 Actual	2015 Actual	2016 Budget	2016 Estimated	2017 Request	Mayoral Additions/ Deletions	2017 Budget
REVENUES							
Storm Water Service Charges	$3,730,092	$3,729,849	$3,923,908	$3,722,301	$4,193,885		$4,193,885
Penalties	28,325	$28,544	$28,000	$30,378	$28,000		$28,000
Equipment Rental	0	$0	$0	$0	$0		$0
Assessment Revenues	89,797	$53,856	$0	$120,000	$0		$0
Misc.	218,773	$106,816	$5,000	$17,500	$100,000		$100,000
TOTAL REVENUES	***$4,066,987***	***$3,919,065***	***$3,956,908***	***$3,890,179***	***$4,321,885***		***$4,321,885***
EXPENDITURES							
Salary	$509,156	$728,454	$522,700	$629,942	$556,600		$556,600
Benefits	$232,535	$346,093	$312,800	$267,537	$266,200		$266,200
General Administration	$43,517	$42,066	$41,800	$19,283	$42,215		$42,215
Consulting Services	$37,440	$34,372	$115,500	$28,519	$115,500		$115,500
Rentals	$17,560	$17,270	$16,000	$17,500	$17,500		$17,500
Dumping Fees	$217,887	$144,637	$271,940	$45,317	$211,260		$211,260
Project Activities	$366,839	$136,841	$350,000	$393,689	$350,000		$350,000
Building Materials	$41,825	$98,619	$85,000	$172,535	$94,500		$94,500
Equipment Maint/Supplies	$26,328	$23,728	$32,400	$19,645	$32,200		$32,200
Equipment Rental /PW	$97,179	$113,175	$100,940	$115,000	$100,940		$100,940
Depreciation	$605,414	$636,698	$610,000	$640,000	$640,000		$640,000
Debt/Interest	$46,836	$38,859	$49,264	$14,637	$39,264		$39,264
Equipment	$122,291	$134,804	$158,601	$158,941	$291,700		$291,700
Transfer Out	$300,000	$300,000	$300,000	$300,000	$300,000		$300,000
Admin Support Charge	$26,932	$28,152	$27,000	$28,225	$27,000		$27,000
TOTAL EXPENDITURES	***$2,691,739***	***$2,823,769***	***$2,993,945***	***$2,850,770***	***$3,084,879***		***$3,084,879***
NET OPERATING GAIN (LOSS)- Budgetary Basis	***$1,375,248***	***$1,095,295***	***$962,963***	***$1,039,409***	***$1,237,006***		***$1,237,006***
Conversion to cash basis							
add back non cash depreciation	$605,414	$636,698	$610,000	$600,000	$640,000		$640,000
less additional cash outflow for capital projects	($1,500,000)	($1,150,000)	($1,150,000)	($1,150,000)	($1,500,000)		($1,500,000)
Cash outflow for additional capital projects					($200,000)		
cash outflow for principal payment	($70,000)	($75,000)	($75,000)	($70,000)	($75,000)		($75,000)
less dollars spent on or banked for future equipment	($110,000)	($100,000)	($100,000)	($100,000)	($100,000)		($100,000)
Net Operating Gain (Loss)- Cash Basis	***$300,662***	***$406,993***	***$247,963***	***$319,409***	***$2,006***		***$2,006***
FUND BALANCE							
RETAINED EARNINGS - BEGINNING OF YEAR	$33,571,988	$34,947,236	$36,089,103	$36,236,135	$37,275,544		$37,275,544
Cummulative effect of change in accounting principle		$193,605					
RETAINED EARNINGS - END OF YEAR	**$34,947,236**	**$36,236,136**	**$37,052,066**	**$37,275,544**	**$38,512,550**		**$38,512,550**
Net Assets (comprising Fund Balance)							
Cash and Investments	$1,105,940	$1,115,585	$1,100,000	$1,628,541	$1,745,100		$1,745,100
Net Pension asset		$115,223					
Net Receivables	$862,461	$1,140,444	$800,000	$1,130,000	$1,160,738		$1,160,738
Deferred charges	$11,677	$97,975	$13,235	$90,000	$95,000		$95,000
Infrastructure, net of depreciation and related debt	$32,286,559	$33,187,604	$34,708,830	$33,877,003	$34,971,712		$34,971,712
Machinery and Equipment net of depreciation	$680,596	$579,304	$430,000	$550,000	$540,000		$540,000
Total Net Assets	**$34,947,233**	**$36,236,135**	**$37,052,065**	**$37,275,544**	**$38,512,550**		**$38,512,550**

The proposed rate for 2017 is $20.58 per ERU (equivalent residential unit) per quarter, an increase of $1.29 from 2016.
Estimated projects for 2017 in the amount of $1,700,000 with the intention of financing such projects by using the revenues generated by the utility rather than debt.

CITY OF WEST ALLIS
2017 BUDGET
WATER UTILITY

	2014 Actual	2015 Actual	2016 Adjusted Budget	2016 Estimate	2017 Request	Mayoral Additions/ Deletions	2017 Budget
REVENUES							
Metered Sales	$5,946,033	$6,321,413	$6,349,000	$6,114,000	$6,400,000		$6,400,000
Fire Protection - Public & Private	$1,317,103	$1,259,229	$1,292,540	$1,300,000	$1,331,000		$1,331,000
Penalties-Delinquent Accts	$87,331	$104,095	$80,000	$82,000	$90,000		$90,000
Hydrant Service Charge	$17,249	$27,713	$20,000	$22,000	$21,000		$21,000
Miscellaneous Meter Charges	$10,231	$9,997	$9,000	$10,000	$10,000		$10,000
Sewer Utility Meter Cost Allocation	$55,421	$66,282	$45,000	$45,000	$70,000		$70,000
Revenues from Merch	$33,353	$23,117	$27,500	$22,900	$23,000		$23,000
Sale of Fixed Assets/Materials/Scrap/CIAC	$11,027	$8,363	$10,000	$7,100	$10,000		$10,000
Space Rental on Water Towers	$130,849	$150,980	$140,000	$150,000	$140,000		$140,000
Customer Contributions	$11,335	$10,820	$0	$0	$0		$0
Miscellaneous Revenue	$737	$944	$1,000	$300	$1,000		$1,000
Estimated Revenue From Rate Case					$1,236,960		$1,236,960
TOTAL REVENUES	***$7,620,668***	***$7,982,955***	***$7,974,040***	***$7,753,300***	***$9,332,960***	***$0***	***$9,332,960***
EXPENDITURES							
Salaries	$1,355,515	$1,278,432	$1,378,599	$1,322,424	$1,417,900		$1,417,900
Fringe Benefits	$1,012,646	$958,031	$1,064,890	$916,223	$1,062,730		$1,062,730
Repair & Maintenance	$316,475	$316,263	$362,076	$379,181	$344,176		$344,176
Materials & Supplies	$229,774	$183,079	$156,200	$140,679	$141,200		$141,200
Rentals	$193,163	$77,721	$222,500	$132,500	$222,500		$222,500
Purchased Water	$2,583,385	$2,739,282	$2,800,000	$2,817,953	$2,850,000		$2,850,000
Taxes	$766,297	$839,899	$800,000	$800,000	$800,000		$800,000
General & Administrative	$271,665	$271,311	$240,078	$297,688	$241,913		$241,913
Depreciation	$729,157	$743,907	$750,000	$750,000	$750,000		$750,000
Debt Interest	$274,382	$284,428	$330,000	$285,000	$320,000		$320,000
Amortization of Debt Discount	$20,440	$42,634	$18,000	$43,000	$10,000		$10,000
TOTAL EXPENDITURES	***$7,752,898***	***$7,734,987***	***$8,122,343***	***$7,884,648***	***$8,160,419***	***$0***	***$8,160,419***
NET OPERATING GAIN (LOSS)-BUDGETARY BASIS	***($132,230)***	***$247,968***	***($148,303)***	***($131,348)***	***$1,172,541***	***$0***	***$1,172,541***
Conversion to cash basis							
add back non-cash depreciation	$729,157	$743,907	$750,000	$750,000	$800,000		$800,000
less additional cash outflow for capital projects	($1,500,000)	($1,500,000)	($1,500,000)	($1,500,000)	($1,500,000)		($1,500,000)
cash inflow from bond sales/debt financing	$1,500,000	$1,500,000	$1,500,000	$1,500,000	$1,500,000		$1,500,000
cash outflow for additional capital projects					($250,000)		
cash outflow for principal payment	($887,500)	($940,000)	($1,055,000)	($1,055,000)	($1,140,000)		($1,140,000)
less dollar spent on or banked for future equip.	($78,000)	($59,295)	($277,000)	($277,000)	($334,200)		($334,200)
NET OPERATING GAIN (LOSS)-CASH BASIS	***($368,573)***	***($7,420)***	***($730,303)***	***($713,348)***	***$248,341***	***$0***	***$498,341***
FUND BALANCE							
RETAINED EARNINGS - BEGINNING OF YEAR	$16,312,071	$16,179,841	$15,928,505		$16,807,573		$16,807,573
Cummulative Effect of change in accounting principle		$511,107					
RETAINED EARNINGS - END OF YEAR	$16,179,841	$16,938,921	$15,780,202	$16,807,573	$17,055,914		$17,055,914
Net Assets (comprising Fund Balance)							
Cash and Investments	$0	$0	$0	$0	$7,924		$7,924
Net receivables	$1,069,764	$635,701	$1,024,644	$888,066	$900,000		$900,000
Inventories and Prepaid Items	$1,174,852	$1,136,767	$1,100,000	$1,100,000	$1,200,000		$1,200,000
Land	$57,990	$57,990	$57,990	$57,990	$57,990		$57,990
Net Buildings	$66,954	$51,404	$40,000	$30,000	$140,000		$140,000
Infrastructure net of depreciation and related debt	$13,496,555	$14,717,719	$13,282,568	$14,431,517	$14,500,000		$14,500,000
Net Machinery and Equipment	$312,834	$339,340	$275,000	$300,000	$250,000		$250,000
Net Furniture & Fixtures	$897	$0	$0	$0	$0		$0
Total Net Assets	**$16,179,846**	**$16,938,921**	**$15,780,202**	**$16,807,573**	**$17,055,914**	**$0**	**$17,055,914**

This budget includes capital improvement projects of approximately $1,500,000 all of which is anticipated to be financed through debt and and additional $250,000 to be funded with the rate

CITY OF WEST ALLIS
2017 BUDGET
SANITARY SEWER UTILITY

	2014 Actual	2015 Actual	2016 Budget	2016 Estimated	2017 Request	Mayoral Additions/ Deletions	2017 Budget
REVENUES							
City Sewer Service Charges	$3,718,310	$3,728,658	$3,652,000	$3,700,000	3,728,000.00		3,728,000
Metro Sewer Service Charges	$3,674,049	$3,833,259	$3,865,000	$3,800,000	$3,925,000		3,925,000
Penalties	$76,502	$79,346	$83,025	$80,558	$83,025		83,025
Service Charge - Cleaning San. Sew.	$0	$0	$0	$0	$0		0
MMSD Grant		$11,195	$0	$24,000	$0		0
Equipment Rental Revenue	$0	$0	$0	$0	$0		0
Contributed Capital	$0	$0	$0	$0	$0		0
Other - Miscellaneous Revenues	($235)	$398	$0	$400	$0		0
Sale of Scrap	$0	$0	$0	$0	$0		0
TOTAL REVENUES	***$7,493,069***	***$7,652,856***	***$7,600,025***	***$7,604,958***	***$7,736,025***		***7,736,025***
EXPENDITURES							
Sanitary Mains & Manholes	$353,654	$387,745	$656,138	$383,459	$742,335		742,335
Sewage Admin. & Service Charge	$5,578,955	$5,527,851	$5,392,700	$5,786,938	$5,398,000		5,398,000
TOTAL EXPENDITURES	***$5,932,608***	***$5,915,596***	***$6,048,838***	***$6,170,397***	***$6,140,335***		***6,140,335***
NET OPERATING GAIN (LOSS)- Budgetary Basis	***$1,560,461***	***$1,737,260***	***$1,551,187***	***$1,434,561***	***$1,595,690***		***1,595,690***
Conversion to cash basis							
add back depreciation (non-cash)	393,309	393,309	395,000	395,000	395,000		395,000
less additional cash outflow for capital projects	(2,500,000)	(2,500,000)	(2,670,000)	(2,670,000)	(2,750,000)		(2,750,000)
cash inflow from bond sales/debt financing	2,000,000	2,000,000	2,000,000	2,500,000	2,500,000		2,500,000
cash outflow for additional capital projects					(200,000)		
less cash out debt repayment-principal	(1,435,757)	(1,484,000)	(1,621,000)	(1,621,000)	(1,830,000)		(1,830,000)
less cash for reduction in debt	0	(25,000)	(25,000)	(25,000)	(25,000)		(25,000)
less dollars spent on or banked for future equipment	(115,000)	(115,000)	(100,000)	(115,000)	(125,000)		(125,000)
Net Operating Gain (Loss)- Cash basis	***($96,987)***	***$6,569***	***($469,813)***	***($101,439)***	***($439,310)***		***(439,310)***
Fund Balance							
Retained earnings-beginning of year	16,253,263	17,813,724	19,835,787	19,656,850	21,091,411		21,091,411
Cummulative effect of change in accounting principle		105,866					
Retained earnings-end of year	**17,813,724**	**19,656,850**	**21,386,974**	**21,091,411**	**22,687,101**		**22,687,101**
Net Assets (comprising Fund Balance)							
Cash and Investments	2,014,440	1,994,298	3,100,000	3,318,955	3,310,101		3,310,101
Net Receivables	336,278	575,082	573,066	600,000	600,000		600,000
Infrastructure, net of depreciation and related debt	15,264,721	16,924,298	17,536,398	17,044,398	18,500,000		18,500,000
Machinery and Equipment, net of depreciation	198,285	163,172	177,510	128,058	277,000		277,000
Total Net Assets	**17,813,724**	**19,656,850**	**21,386,974**	**21,091,411**	**22,687,101**		**22,687,101**

The proposed rate for 2017 city sewer remians the same at $1.75 per CCF. Estimated projects for 2017 are $2,950,000, $490,000 to be funded through the rate and the remaining $2,500,000 to be funded through a combination of debt and cash reserves based on final 2016 year end figures.
An additional $25,000 to reduce debt is to be funded by the rate
Budget projects an increase in Sanitary Mains & Manholes but history does not support a rate increase at this point

CITY OF WEST ALLIS
2017 BUDGET
SOLID WASTE FUND

	2014 Actual	2015 Actual	2016 Budget	2016 Estimated	2017 Budget	Mayoral Additions/ Deletions	2017 Budget
REVENUES							
Recycling	$2,126,314	$1,914,221	$1,929,600	$1,910,000	$1,929,200		$1,929,200
Operating Transfer	$0	$0		$0			$0
Recycling Grant	$254,290	$254,268	$254,000	$241,535	$254,000		$254,000
Miscellaneous	$0	$0	$0	$168,730			$0
Total Revenues	***$2,380,604***	***$2,168,489***	***$2,183,600***	***$2,320,265***	***$2,183,200***		***$2,183,200***
EXPENDITURES							
Salaries	$444,423	$439,990	$573,000	$445,000	$554,700		$554,700
Benefits	$196,398	$201,569	$222,000	$200,000	$254,200		$254,200
Equipment Rental PW	$138,814	$147,111	$91,000	$149,000	$91,000		$91,000
Dumping Fees	$786,912	$804,797	$875,700	$825,000	$900,400		$900,400
Materials/Supplies	$37,011	$25,547	$35,660	$20,000	$35,778		$35,778
Recycling Carts				$1,000,000			
Membership Dues	$0	$0	$300	$300	$300		$300
General/Administrative	$47,200	$36,498	$73,702	$54,000	$73,702		$73,702
Depreciation	$52,130	$42,448	$45,000	$45,000	$45,000		$45,000
Advertising & Promotion	$0	$0	$0	$0	$0		$0
Transfer to General Fund	$100,000	$100,000	$100,000	$100,000	$100,000		$100,000
Admin. Support Charges	$18,168	$17,980	$20,000	$28,383	$20,000		$20,000
Total Expenditures	***$1,821,057***	***$1,815,940***	***$2,036,362***	***$2,866,683***	***$2,075,080***	***0***	***$2,075,080***
Net Operating Gain(Loss)-Budgetary basis	***$559,547***	***$352,549***	***$147,238***	***($546,418)***	***$108,120***		***$108,120***
Conversion to cash basis							
add back non-cash depreciation	$52,130	$42,448	$45,000	$42,500	$45,000		$45,000
Less dollars spent on Infrastructure	$0	$0	($25,000)	($75,000)	($25,000)		($25,000)
less dollars spent on or banked for future equipmer	($100,000)	($100,000)	($100,000)	($300,000)	($120,800)		($120,800)
Net Operating Gain(Loss)- Cash basis	***$511,677***	***$294,997***	***$67,238***	***($878,918)***	***$7,320***		***$7,320***
Fund Balance							
Retained Earnings-beg of year	$3,001,530	$3,561,077	$3,926,613	$4,060,611	$3,514,193		$3,514,193
Restricted for Pension Benefits		$146,985					
Ending Retained Earnings	**$3,561,077**	**$4,060,611**	**$4,073,851**	**$3,514,193**	**$3,622,313**		**$3,622,313**
Net Assets (comprising Fund Balance)							$0
Cash	$2,710,861	$3,130,778	$3,291,696	$2,381,108	$2,497,313		$2,497,313
Net receivables	$514,631	$636,696	$534,070	$650,000	$650,000		$650,000
Machinery and Equipment, net of depreciation	$335,585	$293,137	$248,085	$483,085	$475,000		$475,000
Total Net Assets	**$3,561,077**	**$4,060,611**	**$4,073,851**	**$3,514,193**	**$3,622,313**		**$3,622,313**

Current Rate is $22.50 per quarter per unit for 1-3 family residencies and $11.05 for recycling charges only on 4 family residences.
Proposed 2017 rate is to remain at current rates
A rate of $22.50 and $11.05 per quarter per unit includes $120,800 banked for future equipment purchases
and $25,000 spent on infrastructure
Recylcing Cart purchase in 2016 assumes they are paid with funds on hand.

City of West Allis
2017 Recommended Budget

Internal Service Fund

Revenues and Expenditures

CITY OF WEST ALLIS
2017 BUDGET
INTERNAL SERVICE FUND-LIABILITY INSURANCE

	2014 Actual	2015 Actual	2016 Budget	2016 Estimated	2017 Budget	$ Change	% Change
REVENUES							
Interest Income	$100,011	$105,736	$100,011	$90,000	$90,000	-$10,011	-10.01%
Total Revenues	***$100,011***	***$105,736***	***$100,011***	***$90,000***	***$90,000***	***-$10,011***	***-10.01%***
EXPENDITURES							
Interest Expense	$0	$0	$0	$0	$0	$0	0.00%
Transfer to General Fund	$100,011	$105,736	$100,011	$90,000	$90,000	-$10,011	-10.01%
Total Expenditures	***$100,011***	***$105,736***	***$100,011***	***$90,000***	***$90,000***	***-$10,011***	***-10.01%***
Net Operating Gain(Loss)	***$0***	***$0***	***$0***	***$0***	***$0***	***$0***	***0.00%***
Fund Balance							
Fund Balance -Beginning of Year	$3,339,465	$3,339,465	$3,339,465	$3,339,465	$3,339,465	$0	0.00%
Fund Balance -Ending of Year	$3,339,465	$3,339,465	$3,339,465	$3,339,465	$3,339,465	$0	0.00%

CITY OF WEST ALLIS
2017 BUDGET
INTERNAL SERVICE FUND-HEALTH INSURANCE

	2014 Actual	2015 Actual	2016 Budget	2016 Estimated	2017 Budget	$ Change	% Change
REVENUES							
Tax Levy		$ 2,000,000	$ 2,000,000	$ 2,000,000	$ 2,000,000	$ -	0.00%
Premiums - Active Employees	$ 9,204,948	$ 9,611,990	$ 8,100,000	$ 7,600,000	$ 7,800,000	$ (300,000)	-3.70%
Premiums-Retirees	$ 2,285,342	$ 2,533,157	$ 2,350,000	$ 2,300,000	$ 2,350,000	$ -	0.00%
Premiums - Grants/Enterprise Funds	$ 118,593	$ 125,500	$ 175,000	$ 120,000	$ 155,000	$ (20,000)	-11.43%
Premiums - Employees	$ 516,043	$ 723,640	$ 775,000	$ 730,000	$ 775,000	$ -	0.00%
Medicare Retiree Drug Subsidy	$ 491,520	$ 321,152	$ -	$ 250,000	$ 300,000	$ 300,000	0.00%
General Fund Contrib-Retiree Insurance Prem	$ 1,362,999	$ 800,000	$ 900,000	$ 900,000	$ 900,000		
Other Income	$ 190,335	$ -	$ 65,600	$ -	$ 10,000	$ (55,600)	-84.76%
Total Revenues	***$ 16,169,780***	***$ 16,115,439***	***$ 14,365,600***	***$ 13,900,000***	***$ 14,290,000***	***$ (75,600)***	***-0.53%***
EXPENDITURES							
Health Insurance Charges:							
Health Care Reform Fees		$ 103,491	$ 70,000	$ 105,000	$ 105,000	$ 35,000	
Over-65 Fully Insured Plan			$ 3,000,000		$ -	$ (3,000,000)	100.00%
H.S.A. contributions				$ 13,000	$ 15,000	$ 15,000	
Medical Claims	$ 11,146,243	$ 9,530,470	$ 8,000,000	$ 7,900,000	$ 8,000,000	$ -	0.00%
IBNR	$ 16,173	$ (198,673)	$ -	$ -	$ -	$ -	
Pharmacy Costs	$ 4,288,473	$ 4,991,500	$ 1,900,000	$ 4,800,000	$ 4,900,000	$ 3,000,000	157.89%
Insurance Payments	$ 15,450,889	$ 14,426,787	$ 12,970,000	$ 12,818,000	$ 13,020,000	$ 50,000	0.39%
Administration Charges:						$ -	
Wellness Labor/Benefits	$ 173,063	$ 53,427	$ 70,600	$ 50,000	$ 123,250	$ 52,650	74.58%
Health Risk Assessments	$ 29,842	$ 32,820	$ 30,000	$ 45,000	$ 50,000	$ 20,000	
Medical Supplies	$ -	$ 495	$ 2,500	$ 2,000	$ 2,000	$ (500)	
Stop Loss - Both Plans	$ 589,439	$ 602,410	$ 615,000	$ 600,000	$ 615,000	$ -	0.00%
Other Expenses	$ 22,521	$ 39,295	$ 82,500	$ 80,000	$ 29,150	$ (53,350)	-64.67%
Outside Consultant	$ 51,636	$ 65,953	$ 125,000	$ 105,000	$ 105,000	$ (20,000)	-16.00%
PPO/Standard - Admin Fee	$ 535,025	$ 534,605	$ 470,000	$ 470,000	$ 470,000	$ -	0.00%
Total Admin. Charges	$ 1,401,526	$ 1,329,005	$ 1,395,600	$ 1,352,000	$ 1,394,400	$ (1,200)	-0.09%
TOTAL EXPENDITURES	***$ 16,852,415***	***$ 15,755,793***	***$ 14,365,600***	***$ 14,170,000***	***$ 14,414,400***	***$ 48,800***	***0.34%***
Net Operating Gain(Loss)	***$ (682,635)***	***$ 359,646***	***$ -***	***$ (270,000)***	***$ (124,400)***	***$ (124,400)***	
Fund Balance							
Fund Balance -Beginning of Year	$ 8,341,384	$ 7,658,749	$ 8,018,395	$ 8,018,395	$ 7,748,395		
Fund Balance -Ending of Year	$ 7,658,749	$ 8,018,395	$ 8,018,395	$ 7,748,395	$ 7,623,995		
Reservation - General Fund	$ 3,160,262	$ 3,160,262	$ 3,160,262	$ 3,160,000	$ 3,160,001		
Unreserved Fund Balance	$ 4,498,487	$ 4,858,133	$ 4,858,133	$ 4,588,395	$ 4,463,994		
	$ 7,658,749	$ 8,018,395	$ 8,018,395	$ 7,748,395	$ 7,623,995		

Non Discrimination Statement
The City of West Allis does not discriminate against individuals on the basis of race, color, religion, age, marital or veterans' status, sex, national origin, disability or any other legally protected status in the admission or access to, or treatment or employment in, its services, programs or activities.

Americans With Disabilities Act Notice
Upon reasonable notice the City will furnish appropriate auxiliary aids (including assistive listening devices) and services when necessary to afford individuals with disabilities an equal opportunity to participate in and to enjoy the benefits of a service, program or activity provided by the City.

Limited English Proficiency Statement
It is the policy of the City of West Allis to provide language access services to populations of persons with Limited English Proficiency (LEP) who are eligible to be served or likely to be directly affected by our programs. Such services will be focused on providing meaningful access to our programs, services or benefits.

CITY AT THE CENTER
WEST ALLIS